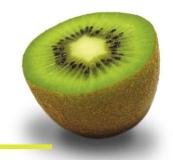


## **Agenda**



- 1. Directors and Proxies
- 2. Chairman's introduction
- 3. Chief executive's report

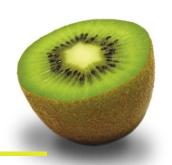
- 4. Resolutions
- 5. General business





## **Proxies**

## Proxies received by the company are as follows



Total	4,452,634
NZ Shareholders Association	2,681
Ian Greaves	21,118
Amiel Diaz	2,800,567
Peter Cross	1,301,036
Malcolm Cartwright	22,493
Martyn Brick	2,000
Chair	302,739



## **Directors**



Mel Diaz

Ratahi Cross

Ashley Waugh

Malcolm Cartwright Deputy Chairman

John Burke

Marty Brick

Fred Hutchings Chairman



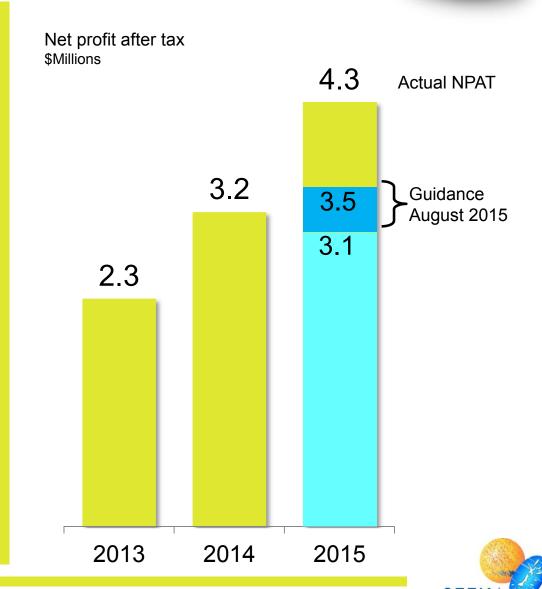
## **Financial highlights**

#### 35% lift in net profit after tax



\$4.3m net profit after tax

- Up \$1.1m on 2014
- Ahead of guidance
- 86% increase in 2 years
- Includes \$0.3m impact of Oakside fire



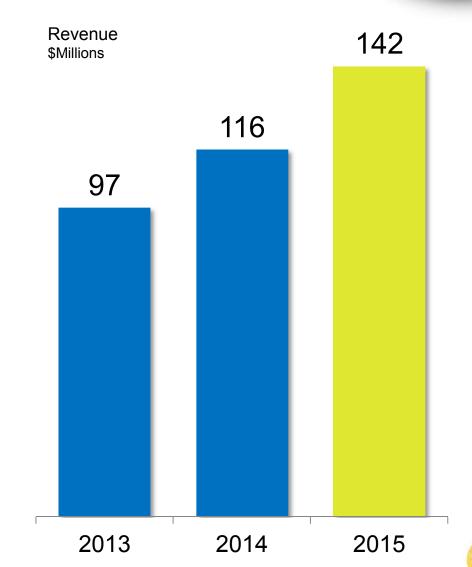
## **Growing our business**

#### 23% lift in annual revenue



#### \$142m revenue

- Up \$26m on 2014
- 46% increase in 2 years



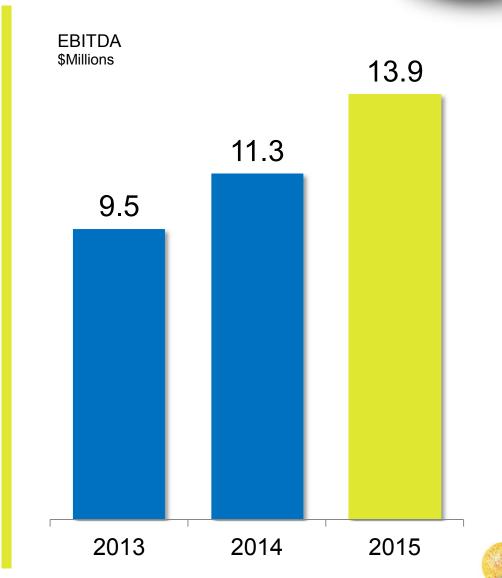
## **Growing our earnings**

23% lift in EBITDA [Earnings Before Interest, Tax, Depreciation & Amortisation]



## \$13.9m EBITDA

- Up \$2.6m on 2014
- 47% increase in 2 years



#### Oakside fire

## **\$0.3m** impact on financial performance



\$5.5m insurance proceeds for asset loss

\$1.8m impairment of assets

\$4.0m grower relationship payment

 To be recovered from any further insurance payments

\$0.3m net cost

\$Millions	2015
Insurance proceeds	5.5
Less	
Impairment of assets	1.8
Grower relationship payment	4.0
Impact on profit before tax	(0.3)



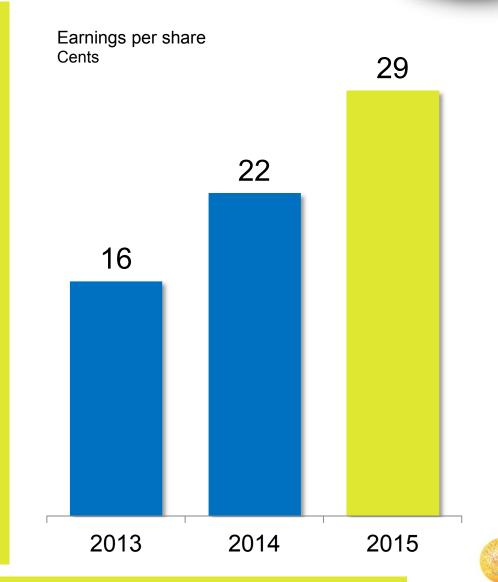
## **Earnings per share**

## 32% lift in earnings per share



# 29 cents basic earnings per share

- Up 7 cents per share on 2014
- 81% increase in 2 years



#### **Balance sheet**

#### 12% lift in net assets



#### \$164m in assets

■ Up \$55m – 50%

\$99m in property, plant and equipment

■ Up \$28m – 41%

\$17m invested in crops

■ Up \$6m – 50%

\$54m interest-bearing debt

■ Up \$34m – 169%

\$Millions	2015
Crops [biological assets]	17.3
Other current assets	27.3
Property, plant & equipment	98.7
Other non current assets	21.0
Total assets	164.3
Interest-bearing debt	54.2
Deferred tax	14.2
Oth an Itala!!!!!	25.1
Other liabilities	the state of the s
Total liabilities	93.5



## **Growing the dividend**

#### 10 cents per share paid 24 March 2016



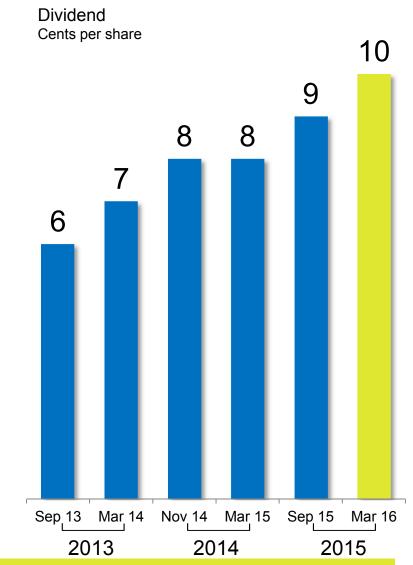
19 cents per share fully imputed dividend for the 2015 financial year

3 cents per share increase

\$2.7m paid in dividends

- \$2.3m in 2014
- \$1.7m in 2013

Establishing a track record for increasing dividends

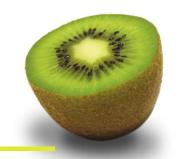


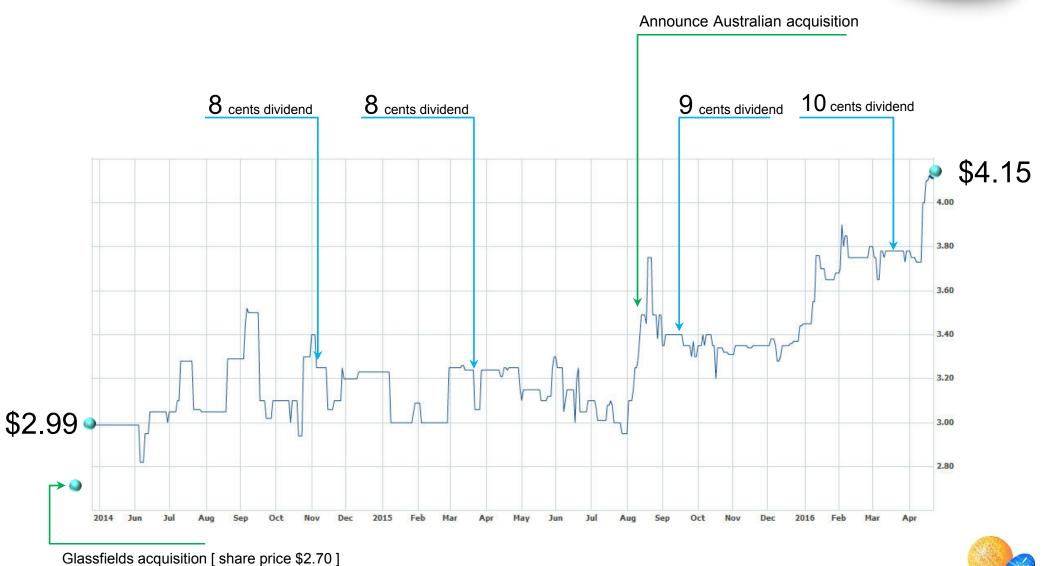


## **Share price**

#### 51% total shareholder return over 2-year period

\$1.16 cents lift in price + 35 cents paid in dividends







## **Strategy**



## 2015 highlights



## \$142m revenue

• Up 23%

## \$13.9m EBITDA

• Up 23%

## \$4.3m net profit after tax

• Up 35%

## 29 cents earnings per share

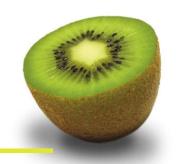
Up 32%





## Safety and compliance

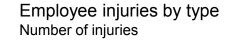
## Making safety a primary focus delivers results

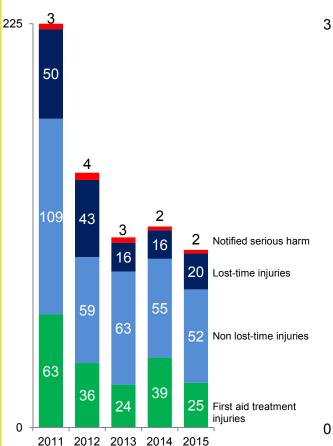


Reinforce safety as a feature of normal work practice

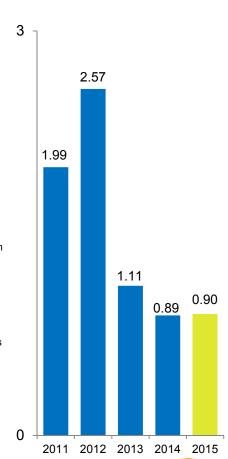
For employees, contractors and visitors







Lost time frequency rate Hours lost per 100,000 worked





#### Introduction

#### Fire proved to be a defining event in 2015



Physical damage to buildings and disaster recovery

Complicated inventory management and decisive action to minimise loss

Principled action to stand behind our growers while insurance processes were activated and pursued

Complex insurance processes underway

 Covering material damage, business interruption and marine cargo [fruit loss]

Review, rebuild, revitalise, re-employ and consider the future capacity of Seeka

#### Introduction

#### Seeka Australia



Strategically sets Seeka for future growth in a key market for New Zealand exports

Foundation is focused on kiwifruit

Nashi pears and European pears added to the mix

Business systems implemented post acquisition

Improvement and investment process underway

2015 largely a consolidation year

2016 first year of selling fruit

Consolidates our position with our major Australian customers



## **New Zealand orchard operations**

#### Volume and market returns



## Crop volumes recovering

#### Fruit returns remain firm

But down on 2014 high

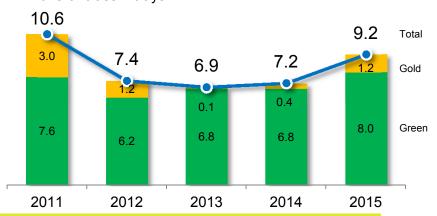
## High yields

- 11,626 trays per hectare Hayward
  - > Up 25%
- 8,858 trays per hectare SunGold
  - > Up 56% (orchards in development)

\$4.0m EBITDA

Millions of trays	2015	2014
Green cultivars (Hayward)	8.0	6.8
Gold cultivars	1.2	0.4
Total	9.2	7.2
Turnover / Revenue (\$m)	42.3	38.0
EBITDA (\$m)	4.0	4.2

## New Zealand kiwifruit grown Millions of class 1 trays



## **New Zealand post harvest operations**

## **Volume and profit increases**



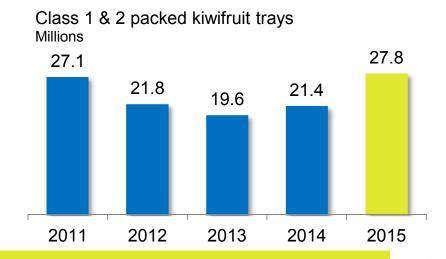
## 27.8m trays handled

• Up 30%

#### \$13.3m EBITDA

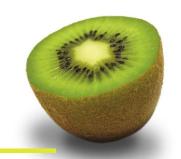
- Includes \$2.5m cost of Grower Share Scheme
- Includes \$4.0m grower relationship payment

Millions of trays	2015	2014
Green cultivars packed	23.4	19.6
Gold cultivars packed	4.4	1.8
Total trays	27.8	21.4
Turnover / Revenue (\$m)	88.3	68.5
EBITDA (\$m)	13.3	10.8



## **New Zealand retail services**

#### **Flat earnings**



#### Lower avocado sales

Low-volume year constrains
 New Zealand avocado supply

## Competitive banana market

- Short supply in first half year
- New supply from Ecuador in second half

\$ millions	2015	2014
Turnover	52.2	41.6
Revenue	9.6	8.7
EBITDA	1.7	1.7



#### Seeka Australia

#### **Acquisition and integration**



#### 225 hectares of orchards

- 200 hectares in kiwifruit, nashi and pears
- \$4.5m spent growing the crop to year end
- \$3.2 to \$4.0 EBITDA forecast 2016

Business integrated into Seeka systems

2015 sales from kiwifruit pollen and small volumes of cherries

Results includes \$0.6m acquisition costs and \$0.5m stamp duty

Tonnes	2015	2014
Cherries	60.6	Nil
Revenue (\$m)	1.2	Nil
EBITDA (\$m)	( 1.4)	Nil



## **Building capacity in our core business**

Coolstorage expansions and more plastic product bins



Adding coolstore capacity to handle more kiwifruit

- + 2.0m trays 2015

• + 2.3m trays 2016

18% lift in capacity

\$16.4<sub>million</sub>
2015 CAPEX

■ \$10m on growth

■ \$2.4m fire asset replacement



\* Annual coolstore throughput capacity in kiwifruit tray equivalents. Total static capacity build (maximum load) is 2.9m trays.

## 2016 Harvest

## As at Sunday 24 April



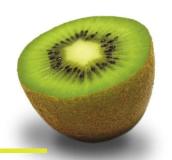
	Packed	Loaded	In store	On order
Hayward	3,820 k	1,665 k	2,155 k	2,353 k
Hayward organic	135 k	27 k	108 k	2 k
Sweet Green	111 k	71 k	40 k	1 k
SunGold	3,483 k	2,188 k	1,295k	627 k
G3 organic	43 k	10 k	33 k	1 k
Hort16A	-	-	-	-

## Professional and timely harvest to date



## People

#### Rebuilding our pool of talented people



Safety systems well instilled in the company

Systems that reward performance

Employee share scheme develops loyalty

Experience of our people stand Seeka in great stead

The following have 20 years plus service

Rangimarie Dinsdale Jacqueline Dodds Barbara Goodall Dini Gray

Bryan Grafas Ian Hansen Wayne Harris Doug Kirk

Mella McGinity Steve Nelmes Julene Rae Peter Stovold

Homman Tapsell Harmin Williams







## SEEKA

## Resolutions

# Fred Hutchings ALL VOTES TO BE BY POLL

SEEKA KIWIFRUIT INDUSTRIES LIMITED



## **Resolution 1**



To adopt the Annual Report of the Company and the Financial Statements for the year ended 31 December 2015 together with the Auditor's Report thereon.



## **Resolution 2**



## **Director elections**

- 3 directors standing for election
- Board supports the candidates for election







2a. To re-elect Mr Fred Hutchings as a Director.

Fred Hutchings to address the meeting

3 minutes to address the meeting







2b. To re-elect Mr Amiel Diaz as a Director.

Mel Diaz to address the meeting

3 minutes to address the meeting







2c. To elect Mr Peter Ratahi Cross as a Director.

Ratahi Cross to address the meeting

3 minutes to address the meeting



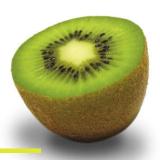




To record the re-appointment of PwC (PricewaterhouseCoopers) as auditor of the Company and to authorise the Directors to fix the remuneration of the auditor for the coming year.











# Thank you to our shareholders, growers and staff



