# CONNXION



Driving results from Customer Intelligence

Connxion Ltd - Update

November 29, 2010



# **Evolution of Connxion's capability**

FY10 (H1) - Improve the fundamentals of the core business

FY10 (H2)- Integrate acquired companies

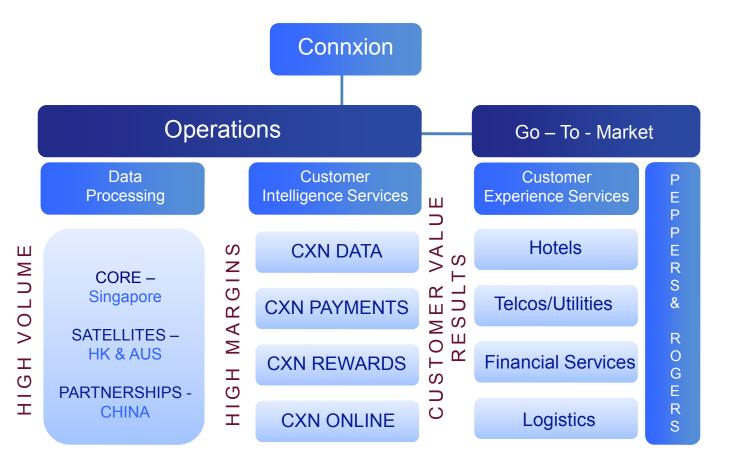
FY11 (H1) - Consolidate, transform and realise operational efficiencies

FY11 (H2) - Cross-sell and up-sell expanded capabilities. Secure new name contracts.

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## Connxion – as it is today

Connxion is a regional data and transaction services company that drives results from customer intelligence. Connxion offers a range of online, data, rewards and payments solutions to clients who strive for seamless, efficient interaction with their customers.



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# **Business Segments & Revenue Examples**

Corporate							
Data	Online	Payments	Rewards				
Document delivery via mail, fax, email, SMS	Network hosting and management	Secure Payment gateways	Customised employee rewards programs				
Electronic billing and statements	Tier 3 data centre hosting with 24/7 support	Receivables management	Hotel Loyalty card programs				
Electronic customer communications	Call centre services like bookings, payments, help	Real time processing of electronic payments	VIP concierge services specific to program				
3-5 year contracts (per transaction pricing)	3-5 year contracts (per transaction & hourly)	3-5 year contracts (per transaction pricing)	2-3 year contracts (profit share with client)				

# **FY11 Objectives**

- 1. Grow revenue and margins resulting in improved EBITDA all in line with FY11 forecasts
- 2. Establish regional shared services infrastructure in Singapore to improve margins and increase operational efficiency in each geography and business segment
- 3. Organically grow existing contracts in key markets across the region
- 4. Secure new contracts that leverage the total CXN offering
- 5.Establish China joint venture operations with GDS and secure first customer project.

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## **FY11 Financial Performance & Guidance**

\$'000	FY 2009	% Change	FY 2010	% Change	FY 2011 (f)
Revenue	3,912	+186%	12,600	+245%	38,643
EBITDA (Statutory)	(1,282)	(141%)	(2,907)	+239%	4,289
NPAT	(2,562)	(181%)	(4,817)	+140%	1,811

### The financials reflect:

- FY10 was one of restructuring & integration
- FY10 had less than 6 months profit contributions from the acquisitions
- Investment in a centralised management team to achieve a 3 year \$100m annualised target through integrated customer data and transactional services
- FY11 allows for 12 months profit contribution from acquisitions and a focus on organic growth from a base of \$25M annualised revenue
- Q1 delivered \$7m in revenue and \$938k in EBITDA
- · On track for Q2.

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## **Hotel Loyalty Marketing Services**

Connxion can compliment a hotel's Marketing strategies with a diverse suite of products:

- TAG & TRACK FGR PROGRAMS
- Membership Loyalty Solutions
- Interactive Customer Websites
- Points & Rewards Recognition Programs
- ELECTRONIC DIRECT MARKETING CAMPAIGNS
- DIRECT MAIL MARKETING CAMPAIGNS
- OUTBOUND CUSTOMER CALL CAMPAIGNS
- ONLINE CUSTOMER SURVEYS/ FOCUS GROUPS
- POS MERCHANDISING & POS DATA CAPTURE
- SECURE MASS CUSTOMER DATA STORAGE & ANALYTICS

















## **Hotel Services - Financial Model**

### **Profit Share Model**

KEY FULL PARTNERSHIP LOYALTY PROGRAM SERVICES

> **Program Profit** Profit Share between Hotel / CXN

**Shared responsibility for Project P&L Management** 

### **Revenue Share Model**



Connxion responsible for P&L **Management and Cost of Sales** 

### **Connxion Revenue & Profit Generators:**

PROJECT MODELS

- Membership subscription fees (revenue) paid by customers either share revenue or profit share (post cost of sales) with client partner.
- Clip % of revenue spend for customer (member) transaction with Hotel.
- Marketing Management Fees fees charged to conduct all digital direct marketing ie. electronic direct marketing (EDM), website construction maintenance, direct marketing campaigns – voice, electronic, print.
- Service charges for individual marketing or tracking data analytics & reporting services.
- > Software licensing fees Connxion specialised tailored software for customer (member) management.
- Consultancy fees for non-permanent project based loyalty consultancy services.

# Why offer EBPP in China?

- There are over 100 utilities in China, serving 163.1 million billable addresses.
- 54% of homes are not connected to the water supply; 74% have no bathing or toilets
- RMB4 trillion has been allocated to address this rapidly
- Household metering was introduced in 2005 to drive personal accountability for utility costs
- Tens of millions of homes will receive utility connections for the first time –
  15% CAGR
- Electricity & gas connections are widespread in large cities; need for communication to better match consumption with available supply
- Historically, where billed, over 95% of all bills have been sent in paper form
- China now has 420 million Internet users 36% CAGR
- Government regulation is driving down paper usage in favour of eco-friendly alternatives - supports rapid growth potential for EBPP
- Enthusiastic support received from early adopter utilities (eg. Zhejiang)

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## **China - other market sectors**

- Credit cards are a relatively new construct in China. In a population of 1.35 billion people, only 200 million have been issued so far.
- A further 800 million debit cards are in use.
- Issuance of new credit cards has a 26% CAGR
- Growth in credit card billing will be exponential
- Only 120 million broadband connections have been made so far.
- Growth in internet users is 36% CAGR
- Broadband subscription rate has a 21% CAGR
- Growth in broadband billing will be exponential
- Over 500 million billable addresses exist for fixed line and mobile telephony – excluding pre-paid mobiles (+420 million)
- Scale is exceptional and competition for e-bill presentation is relatively light.

## **China - value proposition**

- Accelerate the execution of strategies to comply with central government edicts to convert from paper-based communications to electronic communications.
- Improve utility communication to consumers to better manage energy consumption levels
- Lower the cost of bill production by 70% where EBPP can replace paper output.
- EBPP can reduce customer service costs by 40% by improving first call resolution through access to online data and refocusing inbound operators to proactive customer acquisition and cross-selling.
- Improve greenhouse gas consumption and carbon-footprint measures, and demonstrate compliance with central government requirements for improved environmental sustainability.
- Provide a more acceptable service to internet-enabled consumers by offering a broad spectrum access to alternative payment channels.
- Demonstrate compliance with international standards, the availability of internationally popular/accepted technologies and thereby help to attract more foreign investment to China.

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# China - market entry strategy

### Implement a lead application then roll out with channel management support

- Data that was gathered to arrive at a decision *in principle*, will be corroborated through research to drive subsequent decisions *in operational practice*.
- The most attractive segment, the most receptive company and the most relevant application will be ascertained and set up as a lead implementation and proof-of-concept.
- Starting with a lead implementation (likely to be at one of the 3 identified utility locations), GDS will provide data centre operations, CXN will provide data integration and EBPP services, the client will provide access to consumer data.
- The JV will explore the desirability of working locally with China Post to manage the mix of paper and online bills.
- After the initial pilot implementation has succeeded, the JV can roll out the programme to other pre-identified locations.

# 謝謝

Thank you for the courtesy of your attention

# 問題

If there is time, I would be happy to answer any questions