



# 2011 FULL YEAR RESULTS PRESENTATION

JAMES MACKENZIE CHAIRMAN

BRENDAN MCPHERSON CHIEF EXECUTIVE OFFICER

TIM CROSSLEY
DEPUTY CHIEF EXECUTIVE
OFFICER

24 August 2011

FULL YEAR RESULTS PRESENTATION
24 August 2011

#### **AGENDA**

- 1. HIGHLIGHTS
- 2. FINANCIAL RESULTS
- 3. OPERATING RESULTS
- 4. DONALDSON AND MONASH
  - 5. OUTLOOK
  - 6. QUESTIONS



#### DISCLAIMER



#### **Summary of information**

This Presentation contains summary information about Gloucester Coal Ltd ("Gloucester", "Gloucester Coal" or the "Company") and its subsidiaries and their activities. It should be read in conjunction with Gloucester's other periodic and continuous disclosure announcements lodged with the Australian Securities Exchange ("ASX"), which are available at www.asx.com.au.

No representation or warranty is made by Gloucester or any of its advisers, agents or employees as to the accuracy, completeness or reasonableness of the information in this Presentation or provided in connection with it. No information contained in this Presentation or any other written or oral communication in connection with it is, or shall be relied upon as, a promise or representation.

Nothing in this Presentation should be construed as either an offer to sell or a solicitation of an offer to buy or sell Gloucester Coal securities in any jurisdiction.

#### Not financial product advice

This Presentation is not financial product or investment advice nor an offer, invitation or a recommendation to acquire Gloucester shares and has been prepared without taking into account the objectives, financial situation or needs of individuals. Before making an investment decision prospective investors should consider the appropriateness of the information having regard to their own objectives, financial situation and needs and seek legal, taxation and financial advice appropriate to their jurisdiction and circumstances. Gloucester is not licensed to provide financial product advice in respect of Gloucester shares. Each recipient of this Presentation should make its own enquiries and investigations regarding all information included in this Presentation including but not limited to the assumptions, uncertainties and contingencies which may affect future operations of Gloucester and the values and the impact that different future outcomes may have on Gloucester.

#### Forward-looking statements

This Presentation may contain, in addition to historical information, certain "forward-looking statements". Often, but not always, forward-looking statements can be identified by the use of words such as "anticipate", "believe", "expect", "scheduled", "project", "forecast", "estimate", "likely", "intend", "should", "could", "may", "target", "plan", "consider", "foresee", "aim", "will" and other similar expressions. Indications of, and guidance on, future production, resources, reserves, sales, capital expenditure, earnings and financial position and performance are also forward-looking statements. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and other factors that could cause actual results, performance or achievements of Gloucester to differ materially from any future results, performance or achievements expressed or implied by such forward looking statements. Many of these risks and uncertainties relate to factors that are outside the ability of Gloucester to control or estimate precisely, such as future market conditions, changes in regulatory environment and the behaviour of other market participants. Gloucester cannot give any assurance that such forward-looking statements will prove to have been correct.

Investors are cautioned not to place undue reliance on projections or forward-looking statements which speak only as of the date of this Presentation, and none of Gloucester, any of its officers or any person named in this Presentation or involved in the preparation of this Presentation makes any representation or warranty (either express or implied) as to the accuracy or likelihood of fulfilment of any forward looking statements or any event or results expressed or implied in any forward looking statement.

#### Financial data and rounding

All dollar values are in Australian dollars (A\$) and financial data is presented within the financial year ended 30 June unless otherwise stated. A number of figures, amounts, percentages, estimates, calculations of value and fractions in this document are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this document.

#### **Past Performance**

Past performance information given in this Presentation should not be relied upon as (and is not) an indication of future performance.

## 2011 FULL YEAR RESULTS HIGHLIGHTS



## Transformed the profile of Gloucester Coal through strategic acquisitions that improve the long term growth opportunities for the Company

- Acquired near 50% interest in Middlemount
- ✓ Announced acquisition of Donaldson and Monash (completed 14 July 2011)

#### Progressed major development projects to enhance production

- ✓ Duralie Extension Project approved <sup>1</sup>
- First Stage Coal Handling Processing Plant (CHPP) upgrade completed
- Middlemount Project substantially progressed

#### Commenced operations review of Gloucester Basin and Donaldson operations

- ✓ Gloucester Basin review progressed substantially and items being actioned
- Review of Donaldson operations commenced in July 2011

#### Secured funding for future growth

✓ Established \$400m unsecured debt facility on competitive terms with Noble (July 2011)

#### Experienced management team in place

- ✓ New CEO and Deputy CEO commenced February 2011
- Executive appointments including General Manager Marketing, Investor Relations and General Counsel

#### Notes:

<sup>1.</sup> Project approval subject of merits appeal. Development can be carried out while appeal on foot. Appeal was heard by Land and Environment Court with decision expected this calendar year.

## 2011 FULL YEAR RESULTS OVERVIEW



	FY11	FY10	Change
Total product (kt)	1,814	1,918	(5%)
Total sales (kt)	2,137	1,970	8%
Revenue (\$m)	306.6	229.3	34%
EBITDA (\$m)	81.1	52.3	55%
EBITDA Margin (%)	26%	23%	3%
EBITDA (\$m) (excluding transaction costs)	90.3	57.6	57%
Reported NPAT (\$m)	54.6	32.7	67%

Achieved positive financial and operational results despite challenging circumstances

#### Notes:

<sup>•</sup> The Preliminary Financial Report is based on accounts which are in the process of being audited.

FULL YEAR RESULTS PRESENTATION 24 August 2011

### FINANCIAL RESULTS



## PRODUCTION AND SALES OVERVIEW



	FY 2011	FY 2010	Change
Production volumes (kt)			
Total ROM coal delivered to CHPP	2,943	3,101	(5.1%)
ROM coal processed	2,965	2,919	1.6%
Product yield	61%	66%	(5%)
Total product	1,814	1,918	(5.4%)
Sales volumes (kt)			
Coking coal	787	751	4.8%
Thermal coal	1,350	1,219	10.7%
Total sales	2,137	1,970	8.5%
Purchases	(86)	(183)	(53.0%)

- Production volumes were marginally below the prior year despite the impact of delays to the Duralie and Stratford Extension Projects
- Number of wet days and total rainfall were significantly higher than the prior year impacting on production and unit costs
- Coking coal sales increased despite softening of demand following the Japanese earthquake and tsunami events
- Thermal coal sales rose with demand for the Company's high ash thermal product remaining reliable and consistent

## **KEY FINANCIAL RESULTS**

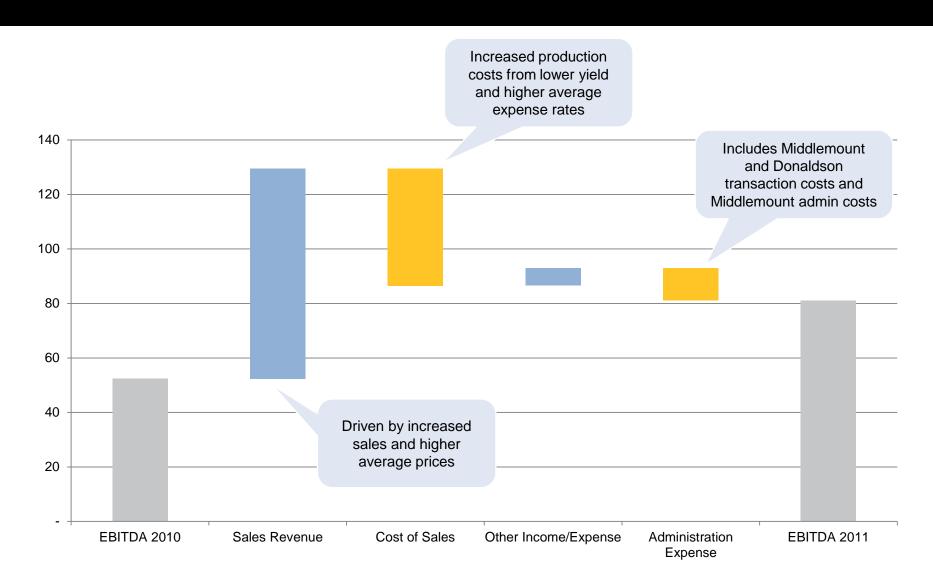


	FY 2011 \$m	FY 2010 \$m	Change
Revenue from sale of coal	306.6	229.3	34%
EBITDA	81.1	52.3	55%
EBIT	62.4	41.2	51%
Profit before tax	76.5	41.5	84%
Income tax expense	21.9	8.8	149%
Reported NPAT	54.6	32.7	67%
Basic earnings per share (cents)	38.3	36.1	6%

- Depreciation has increased year on year as a result of a higher capital base
- Income Tax expense moved in line with increase in profits
- Reported NPAT includes transaction costs relating to Middlemount (\$2.9m) and Donaldson (\$3.5m) acquisitions

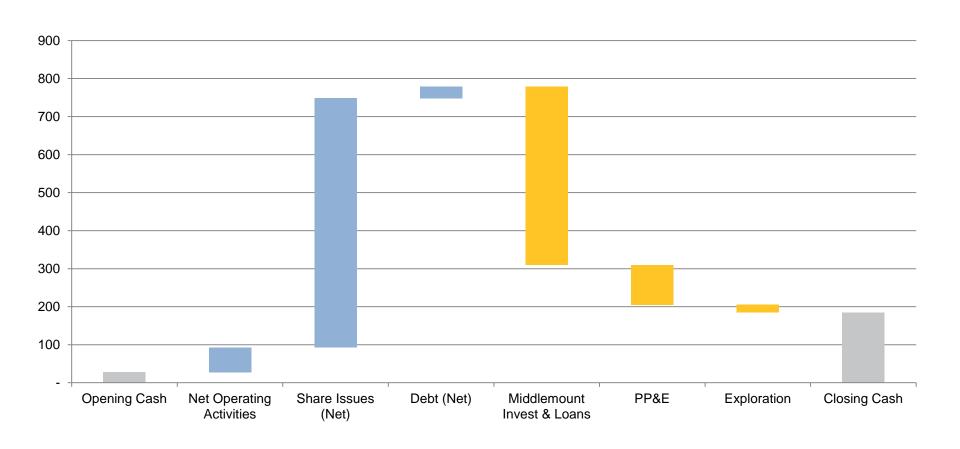
## **EBITDA ANALYSIS FY2011**





## **CASHFLOW ANALYSIS FY2011**





Total Capital Expenditure for FY11 was \$125.9m (including equity share of Middlemount)

FULL YEAR RESULTS PRESENTATION 24 August 2011

### **OPERATIONS UPDATE**

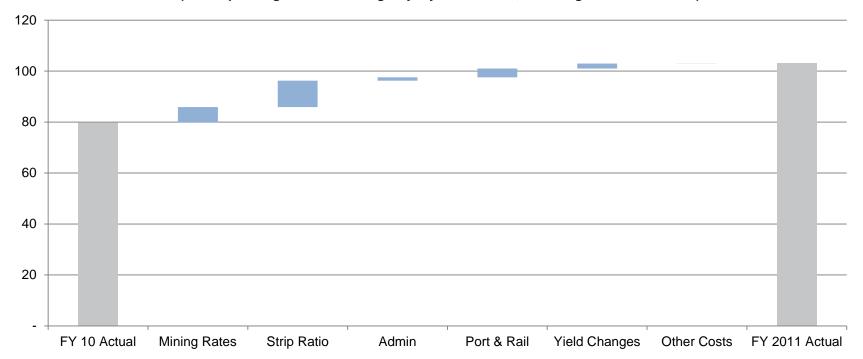


### **OPERATING COSTS**



#### FOB Cash Cost (FY 2011) A\$ per tonne

(Cash operating costs excluding Royalty and Interest, including waste in advance)



- Unit operating costs have increased as a result of higher strip ratios and impacts on production due to wet weather
- Contractor mining rates have increased due to impacts of wet weather, increases in labour costs and consumable costs.
- ROM production was impacted by delays to the Duralie Extension project and wet weather

## GLOUCESTER BASIN OPERATIONS PROJECTS



#### **DURALIE EXTENSION PROJECT**

- Duralie Extension Project approved December 2010
- Planned production ramp up at Duralie executed with required infrastructure now in place
- Production from Duralie pit increased by 3% despite impacts from adverse weather conditions
- New EBA to facilitate 7 day roster operations at Duralie approved
- New shuttle train commissioned to facilitate increased rail volumes between Duralie and Stratford
- Project approval subject of merits appeal, appeal heard by the Land and Environment Courts and a decision expected this calendar year
- Development can be carried out while appeal on foot

#### CHPP UPGRADE

- First stage of upgrade completed June 2011
- CHPP feed rates increased to 600 tonnes per hour
- Near record ROM feeds achieved in fourth quarter



## MIDDLEMOUNT PROJECT SUBSTANTIAL PROGRESS



- Civil works completed September 2010
- Rail spur construction commenced September 2010, progress severely impacted by wet weather
- 100,000 tonnes of trial ROM coal processed
- NRW awarded 5 year mining services contract in April 2011
- Revised Reserve statement finalised
   March 2011 representing 68% increase in coal rese<sup>1</sup>ves
- Environmental Impact Statement submitted to increase ROM production from 1.8mtpa to up to 5.4mtpa
- 15 year port contract secured at Abbott Point
- Long term rail contract commenced with Pacific National



#### Note:

## NSW INFRASTRUCTURE PORT AND RAIL

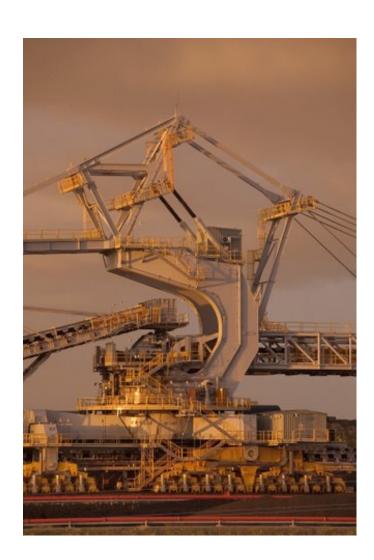


#### **PORT**

- Evergreen 10 year Ship or Pay contract with Port Waratah Coal Services (PWCS) for Gloucester Basin coal
- Additional 0.4 million secured on completion of planned PWCS T4 expansion
- Total capacity meets production forecasts for Gloucester Basin export volumes
- Donaldson acquisition (completed 14 July 2011) included 11.6% share of Newcastle Coal Infrastructure Group (NCIG)

#### RAIL

- Long term rail contracts in place align with production forecasts for Gloucester Basin export volumes
- Australian Rail Track Corporation Hunter Valley Rail Access Undertaking approved by Australian Competition and Consumer Commission providing ability to secure long term contracts to track access



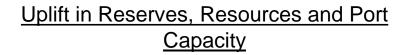
FULL YEAR RESULTS PRESENTATION
24 AUGUST 2011

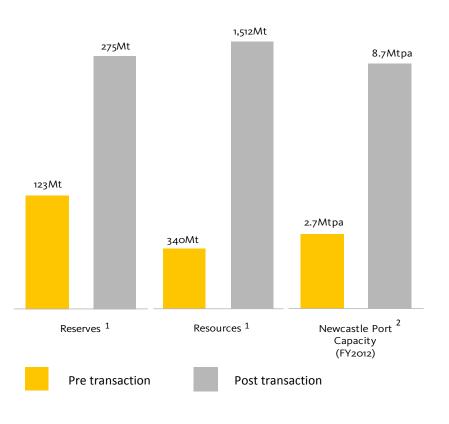
### DONALDSON AND MONASH ACQUISITIONS



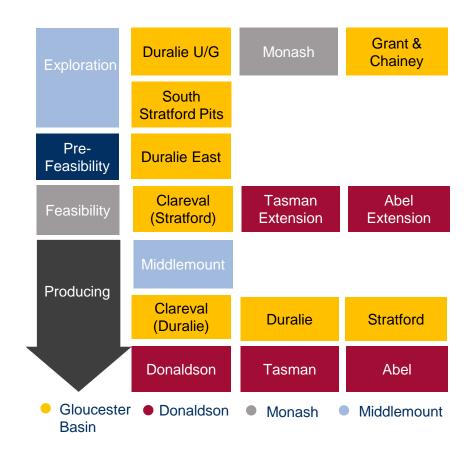
## DONALDSON AND MONASH ACQUISITIONS POSITION GLOUCESTER FOR NSW GROWTH







#### Projects across all stages of development



#### Notes:

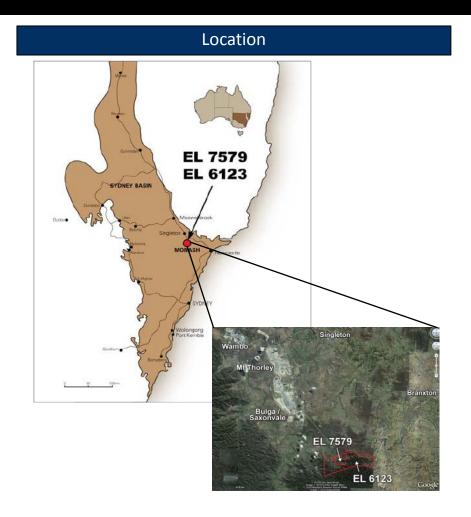
- 1. Reserves and resources figures include near 50% interest in Middlemount as per Investor Presentation released 16 May 2011.
- 2. Based on current capacity at PWCS (and NCIG) and expected capacity allocations from Donaldson's NCIG shareholding. Statements regarding future capacity allocation are estimates only and are contracted subject to the risks outlined in the Key Risks section of the Investor Presentation released on 16 May 2011. Forward looking statements are not a guarantee of future performance and involve known and unknown risks, uncertainties and other factors, many of which are outside the control of Gloucester.

### MONASH OVERVIEW



Asset Description	
Exploration Titles	EL 6123 and EL 7579 covering area of 22.19 square kilometres in Hunter Valley region, NSW
Location	<ul> <li>12 km from rail line</li> <li>Coal expected to be shipped from Port of Newcastle, 95km away</li> <li>Situated in region serviced by Hunter Valley rail network</li> </ul>
Mining Method	<ul><li>Underground</li><li>Longwall</li></ul>
Targeted Average Production	<ul> <li>ROM potential up to 9 mtpa over life of mine<sup>1</sup></li> </ul>
Illustrative Production Split	<ul><li>58% semi-soft</li><li>42% thermal coal</li></ul>

- Prospective export semi-soft / thermal early stage exploration project strategically located near existing infrastructure in the Hunter Valley
- Drilling commenced August 2011



#### Notes:

<sup>1.</sup> Projected production figures, operating costs and mine life figures are estimates only and are subject to the risks outlined in the Key Risks section of the Gloucester Investor Presentation dated 16 May 2011, including but not limited to the risks relating to port allocation and capacity, exploration and development, mining approvals, rail access, operational risks and resource and reserve estimates. Forward looking statements are not a guarantee of future performance and involve known and unknown risks, uncertainties and other factors, many of which are outside the control of Gloucester.

FULL YEAR RESULTS PRESENTATION 24 August 2011

## OUTLOOK



## OUTLOOK OPERATIONS



OPERATING DOMA	IN
Gloucester Basin	<ul> <li>Continued execution of Gloucester Basin review and action plan</li> <li>Progress approvals for Stratford extension project, targeting first coal in CY 2013</li> <li>Production ramp up at Duralie of up to 3 mtpa (ROM) by 2014</li> <li>CHPP upgrade to deliver 3.4 mtpa product</li> <li>Strategic and reserve drilling in Gloucester Basin</li> </ul>
Donaldson	<ul> <li>Completion of Donaldson operations review and implementation of action plan</li> <li>Progress study work and approvals for Tasman and Abel production increases, with focus to maximise metalurgical coal output</li> <li>Strategic and reserve drilling in Donaldson area</li> </ul>
Middlemount	<ul><li>Rail Spur completion</li><li>Progress to full scale operations</li></ul>
Monash	Continued drilling at Monash

### OUTLOOK OVERVIEW



#### **FY12 OUTLOOK COMMENTS:**

- Demand for coking coal in 1<sup>st</sup> Quarter 2012 Financial Year expected to be subdued
- FOB cash costs expected to be on average around \$100 per tonne for both the Gloucester Basin and Donaldson operations, subject to external impacts including wet weather
- Updated Reserves and Resource Statement expected in first half of 2012
   Financial Year

#### MEDIUM TO LONG TERM OBJECTIVES:

- Complete review and action plan for Gloucester basin and Donaldson operations
- Progress Stratford Extension project and Donaldson expansion projects
- Progress Monash to Reserve status

FULL YEAR RESULTS PRESENTATION 24 August 2011

### QUESTIONS

