



GUD Holdings Limited

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29 July, 2011

Manager, Company Announcements
ASX Limited
Level 4, 20 Bridge Street
Sydney NSW 2000

Dear Sir

**Full Year Ended 30 June, 2011
Results Briefing**

Attached is a copy of the Full Year ended 30 June, 2011 Results Briefing to analysts and brokers, presented by Ian Campbell, Managing Director, GUD Holdings Limited.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Malcolm G Tyler', with a long horizontal flourish extending to the right.

Malcolm G Tyler
Company Secretary

Att:

Results for year ended

30 June 2011



Ian Campbell
Managing Director



consumer

water

automotive

industrial

Result key points



- ▶ Reported NPAT down 14% to \$39.7 million
 - Includes acquisition, integration and restructuring costs of \$12.3 million pre-tax
- ▶ Underlying NPAT up 6% to a record \$49.0 million
- ▶ Underlying earnings per share at 71.7 cents, down from 76.5 cents previously
- ▶ EBIT down 9% to \$64.8 million
 - Underlying EBIT up 8% to \$77.1 million, underlying EBIT margin 13%
- ▶ Full year dividend increased 3% to 64 cents per share fully franked, from 62 cents pcp
- ▶ FY11 results reflect:
 - Strengthening Consumer and Automotive businesses, assisted by currency
 - Ten months contribution from Dexion offset by restructuring and integration costs
 - Adverse weather conditions causing reduced demand for Water Products



Financial summary



\$ million	FY10	FY11	% Change
Sales	474.7	592.8	25%
Underlying EBITDA	82.5	90.9	10%
Depreciation	6.1	8.3	
Amortisation	4.7	5.6	
Underlying EBIT	71.6	77.1	8%
Net Finance Expense	6.4	8.9	
Profit before Tax	65.2	68.2	
Tax	18.8	19.2	
Underlying NPAT	46.4	49.0	6%
Acquisition & Restructuring	0.0	(9.3)	
Reported NPAT	46.4	39.7	-14%
EPS & Dividend - cents			
Underlying EPS	76.5	71.7	-6%
Reported EPS	76.5	58.1	-24%
Dividend	62.0	64.0	3%

Reflects ten months of contribution from Dexion



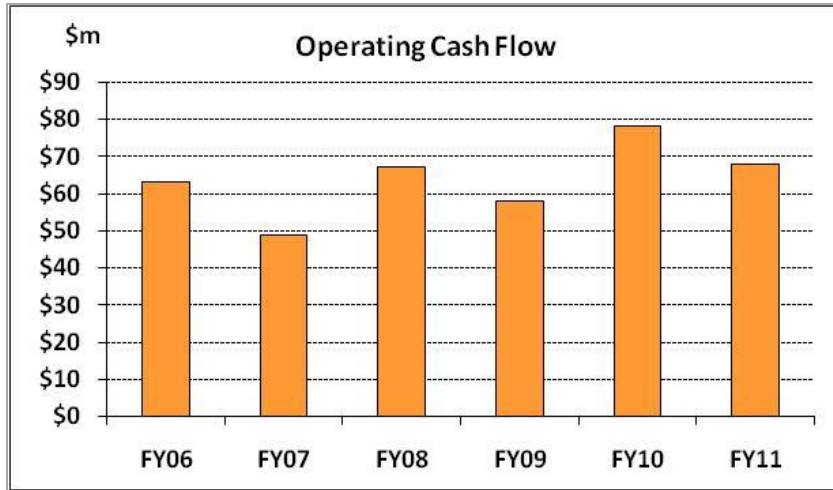
Impact of stronger currency and tight cost controls



Costs associated with Dexion and Water Products – benefits to be evident in FY12



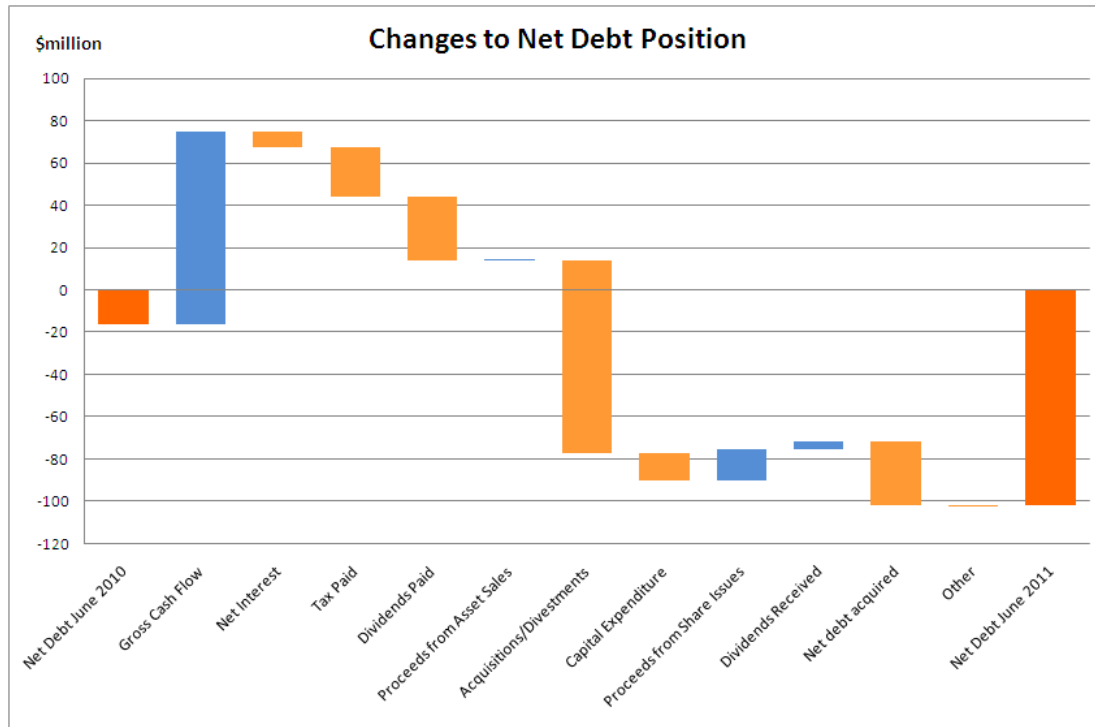
Cash flow and dividends



- ▶ Operating cash flow down 13% due to:
 - Dexion acquisition and restructuring costs
 - Higher tax payments
- ▶ Dividend payment remains comfortably below operating cash flow level
- ▶ Dividend represents 89% payout ratio on underlying EPS
- ▶ Dividend reinvestment plan remains in place



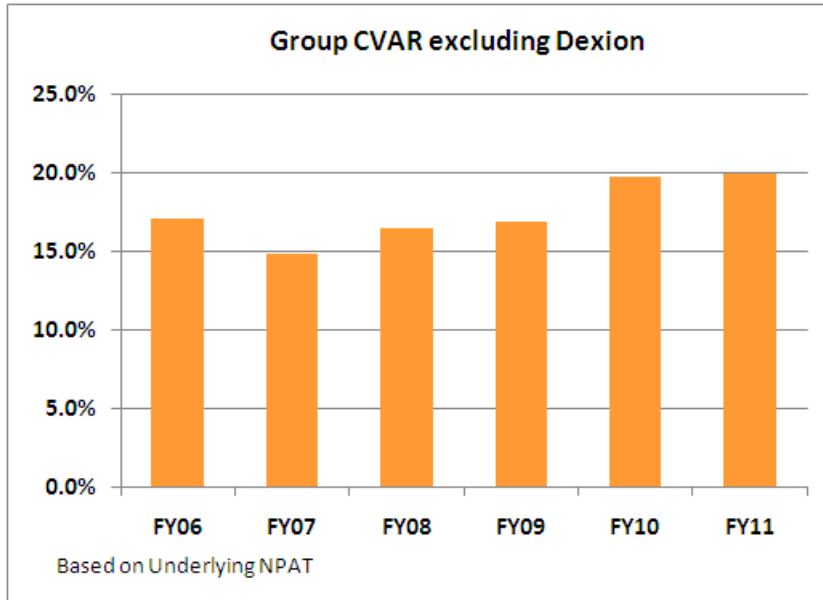
Capital management



- ▶ Net debt level at 30 June 2011 of \$102.1 million
- ▶ Net debt to equity ratio comfortable at 40%
- ▶ Net debt increased due principally to Dexion acquisition
- ▶ Interest cover strong at 8.7 times on underlying EBIT basis



Cash value added return



- ▶ CVAR performance improved in Consumer and Automotive and declined in Water
- ▶ New Industrial segment CVAR not representative due to Dexion's contribution of only ten months
- ▶ Group CVAR remains well in excess of the cost of capital



Restructuring activities



- ▶ FY11 result included \$10 million pre-tax of integration and restructuring activities :
 - Implementation of harmonised product strategy across all remaining racking factories
 - Integration of Dexion Industrial and Systems management structure
 - Closure of Dexion office storage products factory in Bayswater, Victoria
 - Commencement of outsourcing program for Dexion Commercial products manufactured at Sunshine, Victoria and Wingate, New Zealand
 - Closure of Davey spa products manufacturing facility in Auckland
- ▶ Dexion racking factory closed in Auckland - costs incurred pre-acquisition
- ▶ No further significant restructuring projects are planned for FY12
- ▶ Benefits from the projects initiated in FY11 to become evident in FY12 and FY13



Business unit summary



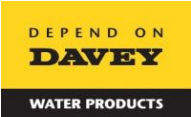
Consumer



EBIT up 15% to \$38.8 million



Water



EBIT* down 54% to \$9.0 million



Automotive



EBIT up 20% to \$25.9 million



Industrial



EBIT* up 257% to \$6.2 million



* Underlying EBIT

Consumer products



\$ million	FY10	FY11	% Change
Sales	249.7	235.9	-6%
EBITDA	40.8	45.7	12%
Depreciation	2.5	2.7	7%
Amortisation	4.4	4.1	-6%
EBIT	33.9	38.8	15%
<i>EBIT/Sales %</i>	<i>14%</i>	<i>16%</i>	



- ▶ Sunbeam's sales continue to be affected by negative retail sentiment and increased competition from low priced housebrand products
- ▶ Sunbeam retained market leadership position in Australia and New Zealand
 - MasterChef involvement continues to support Sunbeam's position
 - Sunbeam's brand strength confirmed through brand health surveys
- ▶ Oates revenue boosted by new chemicals product range
- ▶ Margins benefited from stronger dollar and tight cost control

Water products



\$ million	FY10	FY11	% Change
Sales	131.0	107.3	-18%
EBITDA	22.1	11.5	-48%
Depreciation	2.2	2.1	-2%
Amortisation	0.4	0.3	-7%
Underlying EBIT *	19.6	9.0	-54%
<i>EBIT/Sales %</i>	<i>15%</i>	<i>8%</i>	

* Before restructuring costs



- ▶ EBIT decline mainly due to drop in sales – significant impact from weather conditions
 - Rainwater tank market down due to prolonged wet
 - Firefighter demand down due to wet, cool summer and no significant bush fires
 - Swimming pool products market down due to cool summer in Eastern States
 - Irrigation markets affected by floods and cyclones
- ▶ Strong dollar continues to affect international sales and margins
- ▶ Gross profit margin to sales maintained; overhead costs tightly managed



Automotive products



\$ million	FY10	FY11	% Change
Sales	81.6	82.1	1%
EBITDA	22.2	26.4	19%
Depreciation	0.6	0.6	2%
Amortisation	0.0	0.0	
EBIT	21.6	25.9	20%
<i>EBIT/Sales %</i>	<i>27%</i>	<i>32%</i>	



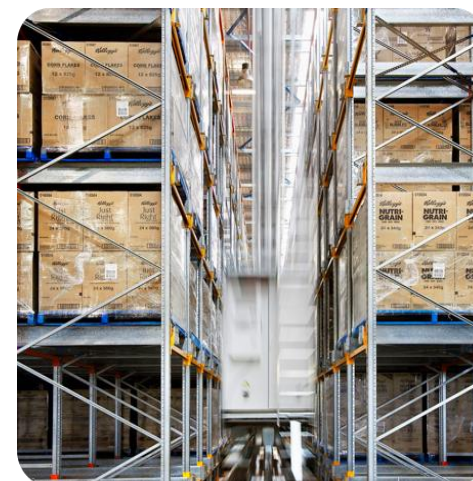
- ▶ Sales and profit growth in Wesfil offset tough conditions in Ryco's markets
- ▶ Wesfil's business model performing strongly in current market environment
- ▶ Margins benefited from currency but under pressure from cost increases
- ▶ Both Ryco and Wesfil brands remain well positioned in increasingly competitive conditions



Industrial products



\$ million	FY10	FY11	% Change
Sales	12.3	167.5	1257%
EBITDA	2.6	10.2	288%
Depreciation	0.9	2.9	225%
Amortisation	0.0	1.1	
Underlying EBIT *	1.7	6.2	257%
<i>EBIT/Sales %</i>	<i>14%</i>	<i>4%</i>	



* Before restructuring costs

- ▶ Dexion contributed sales of \$156.7 million and underlying EBIT of \$4.7 million in FY11
- ▶ Delayed timing of major logistics projects continues to affect Dexion's sales
 - Evidence of recovery in the small/medium enterprise segment
- ▶ Lock Focus affected by low activity levels in key customer segments
- ▶ Significant margin improvement expected in FY12 as restructure benefits flow



Outlook



- ▶ Strength of GUD's brands will underpin solid financial performance in FY12
- ▶ Sunbeam's sales will continue to reflect retail conditions and housebrand competition:
 - Product development and cost containment activities on-going
- ▶ Davey's profits should improve with sales recovery linked to improving weather conditions
- ▶ Automotive expected to continue to benefit from Wesfil's momentum
- ▶ Significant margin improvement in Dexion will flow from restructuring activities
- ▶ Sustained focus on new products and innovation across all businesses
- ▶ Currency position secured for next twelve months
- ▶ Strong, clean balance sheet with capacity for bolt-on acquisitions

