

# HFA Holdings Limited (ASX: HFA)

# General Meeting Presentation

Hilton Hotel 25 February 2011 11:00am

London Hong Kong Brisbane Sydney Melbourne

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SECTION 1

# TRANSACTION OVERVIEW

# The proposed transaction with Apollo illustrates the appeal of Lighthouse's managed account program and its strong track record...

#### Description of the proposed transactions on which shareholders are voting:

Mandatory Convertible Notes

- USD 75m face value, issued to an Apollo group entity and a co-investor
- Mandatory conversion into HFA shares after 8 years, at an initial conversion price of USD 0.2442
- Holders may convert at anytime; HFA may cause conversion after 4 years subject to certain conditions
- Interest accrues at the rate of 6.0% p.a., paid via principal capitalisation for the first 4 years, and thereafter either in cash or via principal capitalisation (at HFA's discretion)
- HFA must comply with certain negative and positive covenants where Apollo holds MCNs which convert to more than 20% of the issued capital of HFA

Marketing Agreement

- Once licensed, Apollo will provide certain distribution services in connection with the sale of Lighthouse investment products, including:
  - Working with Lighthouse management to develop a comprehensive distribution plan
  - Assisting with distribution efforts across Apollo's client relationships

**Options** 

- 125 million options issued to an Apollo group entity and a co-investor
- Exercise price of AUD 2.00
- Exercisable at any time until the 8th anniversary of the issue date, subject to certain limitations

Right of First Refusal

- Certain Lighthouse senior management shareholders have agreed to grant the Apollo group a right to purchase specified HFA shares that they own if they elect to dispose of such holdings
- Bilateral arrangement between these shareholders and the Apollo group, but requires approval

Escrow

- Escrow provisions are included in the new Lighthouse senior management employment agreements
- The escrow restrictions cease to apply after a period of 2 years, or in certain other circumstances

Apollo Performance Rights

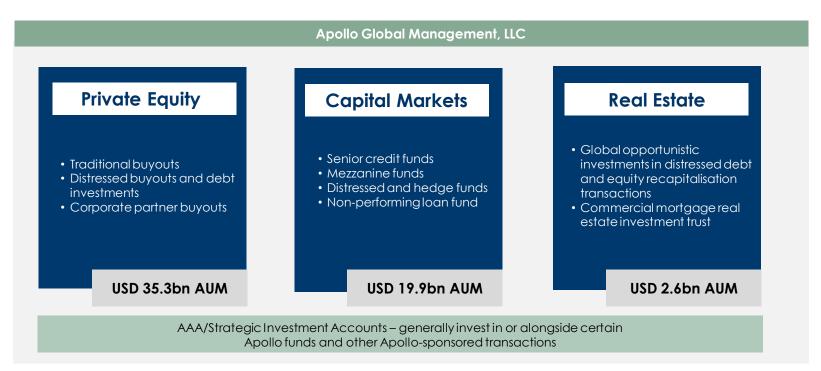
- 4 million performance rights issued to an Apollo group entity to incentivise performance under the Marketing Agreement
- Vesting conditions include Lighthouse achieving USD 35m of EBITDA in any 12 month period prior to 2014

All amounts are expressed on a pre share consolidation basis

### **About Apollo Global Management**



- Founded in 1990 by Leon Black, Josh Harris and Marc Rowan, Apollo is a leading global alternative asset manager
- Focus is on contrarian, value-oriented investments in private equity, credit-oriented capital markets and real estate, invested across a core group of nine industries where it has considerable knowledge and resources
- · Offices in New York, Los Angeles, London, Frankfurt, Luxembourg, Singapore, Hong Kong and Mumbai
- Apollo Global Management manages funds on behalf of some of the world's most prominent institutional investors and had AUM of approximately USD 58bn as of 30 September 2010
- There is very little overlap between current investors in the Lighthouse funds and Apollo's major limited partners



- (1) All data is as of 30 September 2010. The chart does not reflect legal entities or assets managed by former affiliates.
- (2) Includes three funds that are denominated in Euros and translated into U.S. dollars at an exchange rate of €1.00 to \$1.36 as of 30 September 2010.

# HFA Holding's securities on issue and share register Assumes shareholders approve Mandatory Convertible Note issue and Share Consolidation

<b>HFA Holdings on issue of Mandatory</b>
Convertible Notes

HFA Holdings – pro forma assuming conversion of Mandatory Convertible Notes on issue date

HFA Holdings – pro forma assuming conversion of Mandatory Convertible notes after 4 years

117,332,542 Ordinary Shares

194,129,593 Ordinary Shares

214,616,749 Ordinary Shares

USD 75,000,000 of Mandatory Convertible Notes

Nil Mandatory Convertible Notes

Nil Mandatory Convertible Notes

31,250,000 Options

31,250,000 Options

31,250,000 Options

8,968,935 Performance Rights

8,968,935 Performance Rights

8,968,935 Performance Rights

### Substantial shareholders (excluding Performance Rights, Options and ROFR)

•	Delaware	19.0%
•	Sean McGould	16.6%
•	Bank of America	10.7%
•	UBS	9.1%
•	Spencer Young	4.8%
•	Other employees	14.3%

### Substantial shareholders (excluding Performance Rights, Options and ROFR)

•	Apollo	26.4%
•	PA HH	13.2%
•	Delaware	11.5%
•	Sean McGould	10.0%
•	Bank of America	6.4%
•	UBS	5.5%
•	Spencer Young	2.9%
•	Other employees	8.6%

## Substantial shareholders (excluding Performance Rights, Options and ROFR)

•	Apollo	30.2%
•	PA HH	15.1%
•	Delaware	10.4%
•	Sean McGould	9.1%
•	Bank of America	5.8%
•	UBS	5.0%
•	Spencer Young	2.6%
•	Other employees	7.8%

For further details of the proforma impact of the MCN interest, Performance Rights, Options and ROFR on capital structure and substantial shareholdings, see the Notice of Meeting and Explanatory Memorandum

SECTION 2

# STRATEGIC RATIONALE

# The proposed transaction is a proactive step positioning HFA for growth...

#### Positive steps...

#### **HFA Holdings (corporate)**

 USD 75m to be raised via the issue of Mandatory Convertible Notes

#### **Lighthouse Partners**

- Strategic alliance with Apollo Global Management, under which the Apollo group will distribute Lighthouse investment products and services
- Lighthouse senior management entry into new employment contracts, including escrow arrangements

#### **Certitude Global**

- · Migration to open architecture
- Appointment of new CEO
- Launch of 1<sup>st</sup> new product Certitude Asian Opportunities Fund with Marshall Wace / Gavekal

#### ... to build a stronger HFA

#### 1. Improved growth outlook

- Lighthouse will benefit from Apollo's distribution relationships, and association with the Apollo brand
- Certitude focused on targeting identified key channels

#### 2. Strengthened financial position

- Balance of the senior loan facility substantially matched by cash holdings
- Senior loan facility maturity of 5 years

#### 3. Greater ability to attract/retain employees

Due to improved growth outlook and strengthened financial position

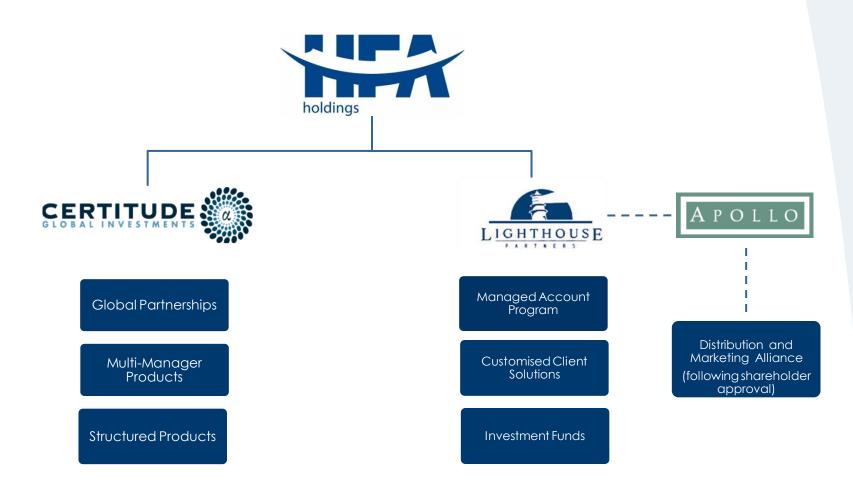
#### 4. Positioned to benefit from industry trends

- Lighthouse's managed account program provides enhanced transparency, liquidity and security
- Certitude's open architecture model provides a multicapability platform
- Balance sheet better able to support any industry consolidation opportunities that may arise

Assumes that the proposed strategic alliance with Apollo, issue of Mandatory Convertible Notes and related arrangements are approved by shareholders and the transaction is completed.

## **HFA Holdings**

... a diversified, global fund manager



## **HFA Holdings and Apollo**

### ... a global network of investment professionals



SECTION 3

# **INTERIM RESULTS HIGHLIGHTS**

### Half Year 2011 Key Financial Outcomes

#### Income

#### **Operating Income**

 Stabilised post GFC operating income of AUD 28.3 million. Lighthouse contribution of AUD 23.8 million down 3.6% due to an increase in the average Australian Dollar exchange rate, partially offset by higher average USD AUM. Australian operations contributed AUD 4.5 million, down 30.5% due to lower average AUM

#### **Expenses**

#### **Operating Expenses**

 Operating expenses (excluding non cash depreciation and amortisation) remained steady at AUD 17.3 million

#### **Earnings**

- Operating EBITDA Strong AUD 13.47 million operating cash flow led to AUD 11.09 million EBITDA (before equity settled transactions), down from AUD 13.83 million. Result reflected the increase in the average Australian Dollar exchange rate to 94.54 cents from 87.19 cents
  - Pre-tax earnings of AUD 3.33 million compared to AUD 2.14 million for HY10, driven primarily by a lower equity settled transaction expense.

  - NPAT Net profit after tax of AUD 3.02 million (HY10: AUD 993 thousand), positively impacted by a decrease in interest expense.

#### Cash flows and debt position

#### Operating cash flows

Cash flows from operating activities were AUD 13.47 million

#### Debt reduction

• AUD 6.4 million in debt repayments through HY11

#### Debt as at 31 December 2010

- USD 97.01 million
- Net debt of AUD 63.05 million (30 June 2010: AUD 87.70 million)

#### 8% increase in AUM from 30 June 2010 in USD terms

	Certitude Global Investments			Lighthouse Partners			Total Group			
AUD billion	31-Dec-10	30-Jun-10	%Change	31-Dec-10	30-Jun-10	% Change		31-Dec-10	30-Jun-10	% Change
FUM	1.134	1.254	-10%	3.870	4.259	-9%		5.004	5.513	-9%
AUM	1.157	1.281	-10%	3.870	4.259	-9%		5.027	5.540	-9%
USD billion										
FUM	1.153	1.069	-8%	3.933	3.630	+8%		5.086	4.699	+8%
AUM	1.176	1.092	-8%	3.933	3.630	+8%		5.109	4.722	+8%

#### **AUM & FUM - Analysis**

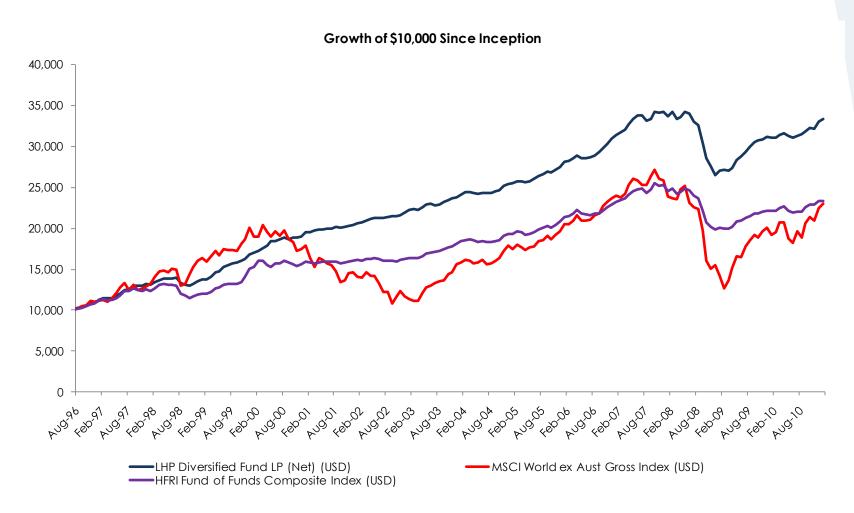
#### **AUM & FUM**

- Lighthouse has experienced positive growth in AUM for the half year due to strong performance of its core
  products and overall net inflows
  - Lighthouse AUM has decreased in AUD terms as USD growth has been off-set by foreign exchange conversion differences arising from the higher Australian Dollar compared to 30 June 2010
  - Decrease in Certitude AUM has been due to net fund outflows during the first half. As at 31 December 2010, only AUD 23 million in leverage remains in the HFAAM branded products

#### **Fund flows**

- Lighthouse fund flows for HY11 were positive USD 8.4 million
  - Certitude fund flows for HY11 were negative AUD 187.7 million, largely due to the withdrawals windows offered by the HFA Diversified Investments Fund

# Strong investment performance partnered with Managed Account structure provides solid platform for business growth...



LHP Diversified Fund LP inception being August 1996. Source: Lighthouse, MSCI and Bloomberg Past performance is not an indicator of future performance.

# FORMAL BUSINESS

# **Share Consolidation**

FOR –	254,256,985
AGAINST –	534,652
ABSTAIN -	0
OPEN –	1,439,917

Issue of Convertible notes, Options and Apollo Performance Rights

FOR –	254,659,01	$\cap$
	ZUT, UU / , U	

# Approval of Right of First Refusal Agreement

FOR –	
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AGAINST -

ABSTAIN -

OPEN -

131,149,955

146,689

123,094,993

1,439,917

# Approval of Escrow Arrangements

FOR –	126,815,/58
AGAINST –	179,689
ABSTAIN -	127,796,190
OPEN –	1,439,917

## Proxies Received – Resolution 5(a)

# Election of Grant Kelley

FOR –	253,981,095
AGAINST –	132,366
ABSTAIN -	11,222
OPEN –	2,106,871

## Election of James Zelter

FOR –	253,981,095
AGAINST –	132,366
ABSTAIN -	11,222
OPEN –	2,106,871

# Election of Anthony Civale

FOR –	253,970,595
AGAINST –	142,866
ABSTAIN -	11,222
OPEN –	2,106,871



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