

# POWERLAN

### Investor Presentation April 2011

Jon Newbery Chief Executive Officer





### Agenda

- Powerlan Overview
- Purpose of EGM
- Clarity Overview
  - Market Drivers
  - Financial
- Summary and Questions



### **Powerlan Today**





### **Key Statistics**

- Market capitalisation \$10.4 million
- 6 months revenues to Dec 2010 \$12.5 million
- Major shareholder (48%) CPS Investments (entity associated with Ian Campbell)
- 190 employees across Australia, Asia, US and UK

Clarity Simplifying Operations

\* Based on Dec. 31 2010 half year revenue

### **Powerlan Board**





#### Dr Ian Campbell Chairman

35 years experience in software and electronic commerce. Cofounder of the CPS Group and has successfully built and sold several software and technology businesses.



#### Ms Fiona McLeod Non-Executive Director

Held local, state and national elected roles. Currently Victoria's Energy and Water Ombudsman.



#### Mr Geoff Harrington Non-Executive Director

30 years experience in investment banking covering all aspects of corporate finance including divestments, acquisitions, take-overs and takeover defences.



#### Mr Ian Lancaster Non-Executive Director

Accountant with over 25 years commercial experience. Held various senior executive positions with Grundy Organisation and Seven Network.



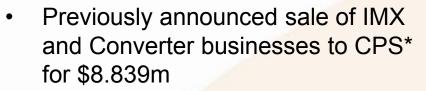
### EGM at end of June



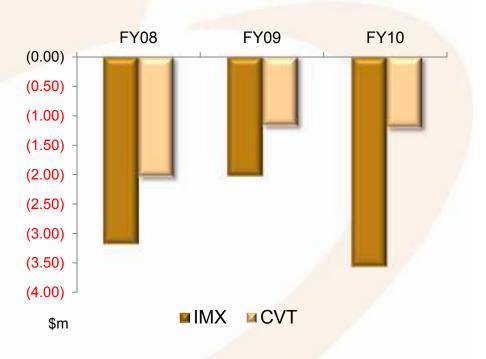
- Agenda for the Extraordinary General Meeting will be approval of:
  - 1. The sale of IMX Software to CPS
  - 2. The sale of ConverterTechnology to CPS
  - 3. The changing the name of the company from Powerlan to Clarity
- Each will be subject of an ordinary resolution requiring a simple majority of shares that are voted on the day
- CPS will be excluded from voting on the resolutions regarding the sale of IMX Software and ConverterTechnology



### **A Focus on the Core Asset**



- Paying down part of the \$19.8m owing to CPS at end of March 2011
- PWR to participate (50% of profit) if either asset is on-sold within 12 months
- Benefits of Asset Sales:
  - Allows management to focus on the core asset and value creation opportunity Clarity
  - Reduces debt burden and interest expense
  - Removes negative cash flow businesses from the portfolio
  - Allows funding to be raised and focused on a single opportunity



\* Subject to shareholder approval



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### **The Focus on Clarity**



- Focus on communications sector providing operational management systems to telecommunication service providers and utilities companies
- Clearly defined strategy for future growth
- Board and Management teams able to focus future investment on growth of a single asset to enhance shareholder value
- A maturing product with a clear path to positive cash flows and profitability
- Change name of Powerlan to Clarity, so clear matching of listing to underlying business





# **CLARITY OVERVIEW**



### **Clarity Overview**



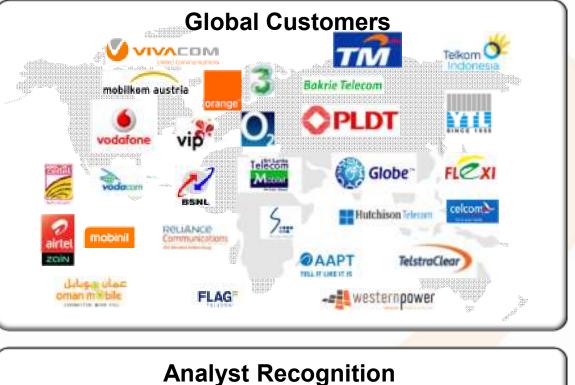
### **Clarity Relationships**

- Clarity's clients include some of the worlds leading telecommunication companies
- Clarity's solutions support over 250M subscribers worldwide
- Founded in 1994 and headquartered in Sydney, with offices across Asia, Middle East and Europe

### **Clarity Industry Recognition**



- 2010 Frost & Sullivan OSS Vendor of the Year
- 2
- 2009 TMF Excellence Awards Finalist
- 2009 WA Engineering ICT Excellence Award







### **Clarity Management Team**





#### Jon Newbery Chief Executive Officer

23 years of global management, finance, operational and turnaround experience. Previously COO of Powerlan. Appointed CEO of Clarity in November 2008.



#### Tony Kalcina Executive Director

30 years experience in the global IT and Telecoms industry. As Founder of Clarity, Tony conceived the Unified Operational Management vision, and led the company as its CEO for its first 10 years of operations. Member of TM Forum Advisory Board.



#### Chris Smith Chief Operating Office

15 years of business experience in the telecommunications sector. Extensive industry experience including engineering, fulfilment, pre-sales, sales, product management and strategy.



Tony Garcia Vice President Sales and Alliances

Responsible for global sales, alliances and new business expansion. Previously at HP/EDS, Telcordia and Easynet / BSkyB.



Andrew Wrigglesworth Chief Financial Officer

15 years working in senior financial and general management roles within global telecommunications providers. Member of the Chartered Institute of Management Accountants.



#### **Bob Darwin Vice President Utilities**

30 years experience in utilities and telecoms. Joined Clarity in May 2010 to drive Clarity's entry into the global utilities market. Previously at Telstra, Aurora Energy, Southcorp and Hydro-Electric Corporation.





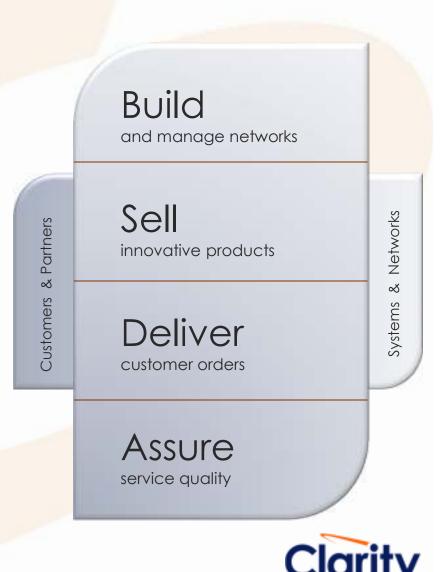
### CLARITY MARKET AND GROWTH OPPORTUNITIES





### **What Clarity Does**

- Provides operational management systems to automate core processes for telecommunication service providers and utilities companies
- Four software product suites:
  - Infrastructure management rollout and manage telecommunications networks
  - Marketplace develop and sell products to wholesale and retail channels
  - Fulfilment fulfil customer orders by reserving equipment and activating services
  - Assure monitors network performance and alarms to provide and efficient maintenance and incident resolution



### Case Study – Telkom Indonesia<sup>POWERLAN</sup>

"Clarity's Fulfilment and Assurance solutions provide us with a clear view or our entire network status, regardless of the technology or the vendor. With a single system to manage operations it is faster to identify any issues, to ensure they have minimal business impact. It also reduces the costs of

Clarity worked with us every step of the way to ensure we had a solution which provides a clear edge over the competition."

our ongoing operations.

Judi Achmadi VP IT Service Strategy,

TELKOM



#### **Customer Profile**

FLCXI

Telkom Indonesia offers fixed

mobile services using the latest

CDMA (Code Division Multiple

Access) technology through its

Telkom Flexi provides customers

phone both as a home telephone

phone (mobility) within a local

with the flexibility to use their

fixed wireless CDMA digital

(fixed phone) and a mobile

area code.

Telkom Flexi Division.

#### **Clarity Solution**



Clarity products deployed:

- Alarm Manager across a multi-vendor network
- Ticket Manager for fault and trouble management
- Corporate Intelligence Manager and Performance Manager for network KPIs Monitoring and reporting
- Discovery for auto discovery of network additions, moves and deletions
- Inventory Manager and Service Manager for inventory process automation

#### **Business Impact**



Flexi has measured several performance improvements, directly improving the customer experience:

- 23% improvement in Mean Time to Restore (MTTR) services
- 8% reduction in dropped calls
- 17% reduction in blocked
  calls
- 99% asset validity audit
- 10% improvement in manpower productivity



### **Clarity Business Model**



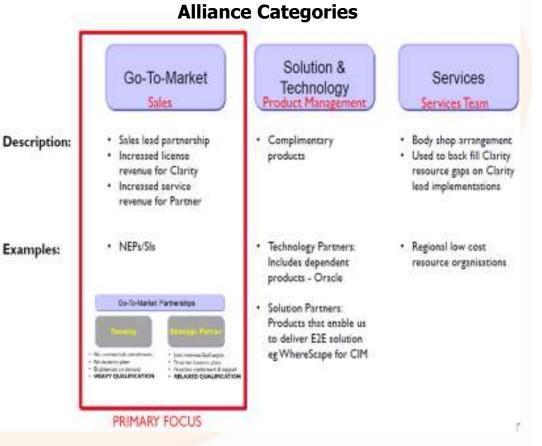
- Clarity sells its products and services to telecommunication service providers and utilities in ANZ, Asia and EMEA
  - Direct Sales Team
  - Partner channels (NW Equipment Vendors and Systems Integrators)
- To win a contract in an international tender typically takes 12 to 18 months
  - Several selection stages including RFI, RFP, Contract Negotiations
  - Large deals may require coordinated response from a consortium of vendors and Systems Integrators
- The implementation of a Clarity solution takes between 1 and 3 years to complete, with teams of 10 to 25 people
  - Releases/revenue streams generally phased in 3-9 month deliverables
  - Partners may provide delivery team resources
- Support &Maintenance contracts, along with technical and future upgrades are typical, with ongoing revenue streams over many years



### **Clarity's Alliances Strategy**



- Leverage global reach of Sales Partners to grow revenues through
  - Increase in number of deals accessed
  - Ability to recognise licence revenues earlier
- Attract alliances by providing opportunities for partners to generate additional revenues through service delivery

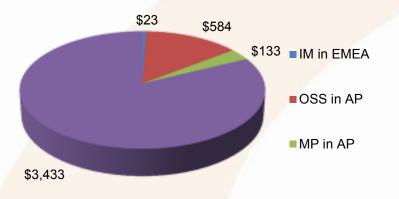




### **Market Opportunity**



#### Clarity's Product and ISV Services Addressable Market Today (USD \$740Mn of \$4,173Mn)



Numbers sourced from Analysys Mason 2011 forecasts..

- With current resourcing, Clarity will win approximately 5% (\$35M) of its addressable market of \$740M
  - \$3,433M market is not addressed due to resource constraints
- Alliance programs can provide access to expanded market, so that Clarity could win in excess of \$200M
  - Increase addressed market by \$3,433M to \$4,173M
  - Win ratio maintained at 5%



### **Key Market Drivers 2012**



| Drivers                                  | Action  | Solution   |                         |  |  |
|--|---|--|-------------------------|--|--|
| EBITDA is falling                        | Cut OpEx,<br>CapEx, grow<br>revenues, get<br>closer to<br>customer                            | Streamline systems,<br>automate processes, to<br>reduce costs, time and<br>errors                | Simplify                |  |  |
| ARPU is falling                          | New revenue<br>source, redefine<br>metric as "lifetime  | Innovate by targeting<br>customers through<br>micro segmentation                                 | Process Automation      |  |  |
|  | customer"   | and channels.  |                         |  |  |
| Customer<br>expectation<br>rising        | Deliver more<br>value "real"<br>service<br>integration,<br>improved<br>customer<br>experience | Measure, influence, predict and optimise   | Data Cleansing          |  |  |
|  |   | customer experience<br>through unified systems<br>that map product to<br>customers to service to | Value Chain Integration |  |  |
|  |   | network  |                         |  |  |
| Services<br>are<br>becoming<br>commodity | Deliver more-<br>value added,<br>tightly integrated<br>services                               | Unify product catalogue with order   | Customer Experience     |  |  |
|  |   | management, fulfilment<br>and assurance for agile<br>service delivery                            |                         |  |  |

Ref: TM Forum 2011 Strategic Plan



# Key Market Drivers 2020 Vision **POWERLAN**



#### 25% ARPU Decline by 2014

•US\$2 per month, 1cent/min India •Global drop in voice ~ 50%



#### Bandwidth Demand Explosion

•1 Trillion Connected Devices – embedded in cars, home appliances, even the body (Machine to Machine (M2M) market).



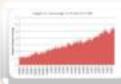
#### Decoupling of Revenue & Traffic

•Costs will overtake Revenue as bandwidth usage increases, but premium revenues will go to others.



#### Over The Top Players Challenge

•Apple winning the Customer Premium Revenue



Google Fastest Growing Telco •3<sup>rd</sup> Largest, Cable FTTH, WiMax,Global Cache Centers



Largest Provider of International Traffic •13% of all International Calls

- Significant investment in networks and support systems is needed to support high bandwidth usage
- Future business models are unknown, but we can predict:
  - The network will still be needed
  - Operators must make money to support investment
  - Business models will be extended to embrace ASPs (Application Service Providers) such as traffic, health, education service providers
  - Service Assurance will be a critical component of ASP to Operators agreements
  - Automation will be critical in managing trillions of devices
    - Auto-provisioning
    - Auto-discovery
    - Auto-assurance
    - Auto-settlement

Traditional business models need to change through total transformation.





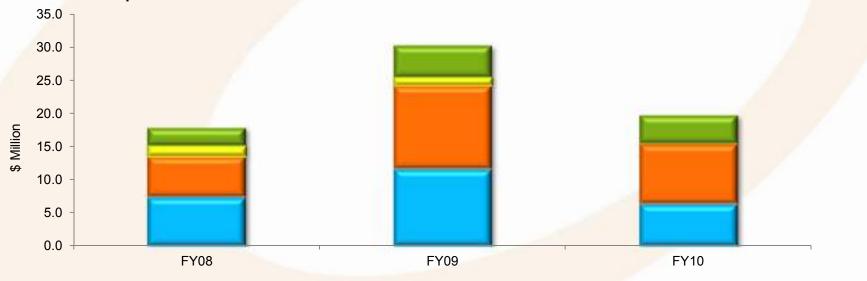
### **FINANCIAL OVERVIEW**



### **Historical Revenue by Type**



- FY09
  - \$12m of license fees recognised in a strong sales year
  - Acquisition of Omnix Software added \$4m of revenue
- FY10
  - Impact of Global Financial Crisis and strong Australian Dollar supressed sales and new business revenues



Product/license sales Professional services Third party product sales Support and Maintenance



### FY11 Backlog, Revenue & Loss **POWERLAN**

- Strong sales in H1 FY11 (approx. \$17M) resulting in sharp increase in contracted future revenues
- Strong pipeline of opportunities in excess of \$100M over next 2 years
- Upward order trend, leading to increased revenues and reduced losses quarter on quarter
- Appreciation of Australian Dollar continues to be a challenge 95% of sales denominated in other currencies





### **Better Business Performance**



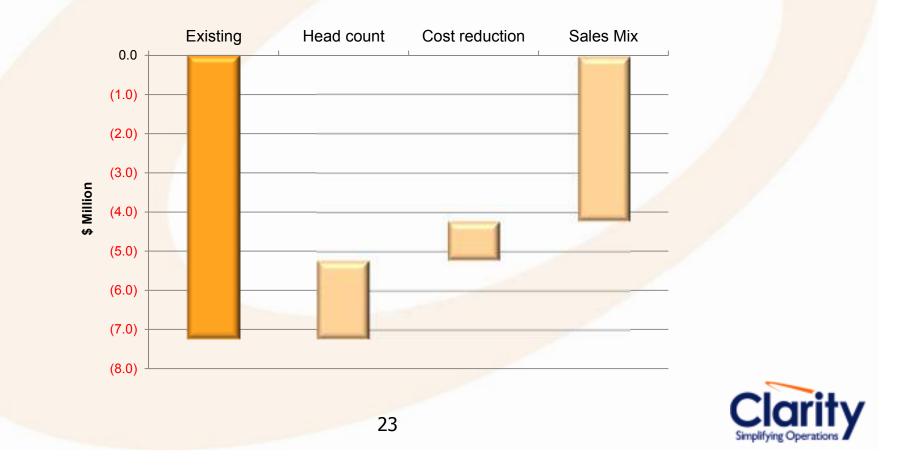
- Improving the sales mix
  - Increasing the number of resellers of Clarity products & services
  - Leveraging alliance & partners to improve market penetration
  - Earlier revenue recognition
- Upselling to existing customers
  - Continuing to improve and leverage long-standing relationships with existing customers
- Reducing the R&D spend
  - A major tranche of pure product development has now been completed
- Reducing operational overheads
  - \$3m annualised savings targeted this year
  - Utilising lower cost third party resources to substitute high cost contractors
  - Localising support costs on long term projects

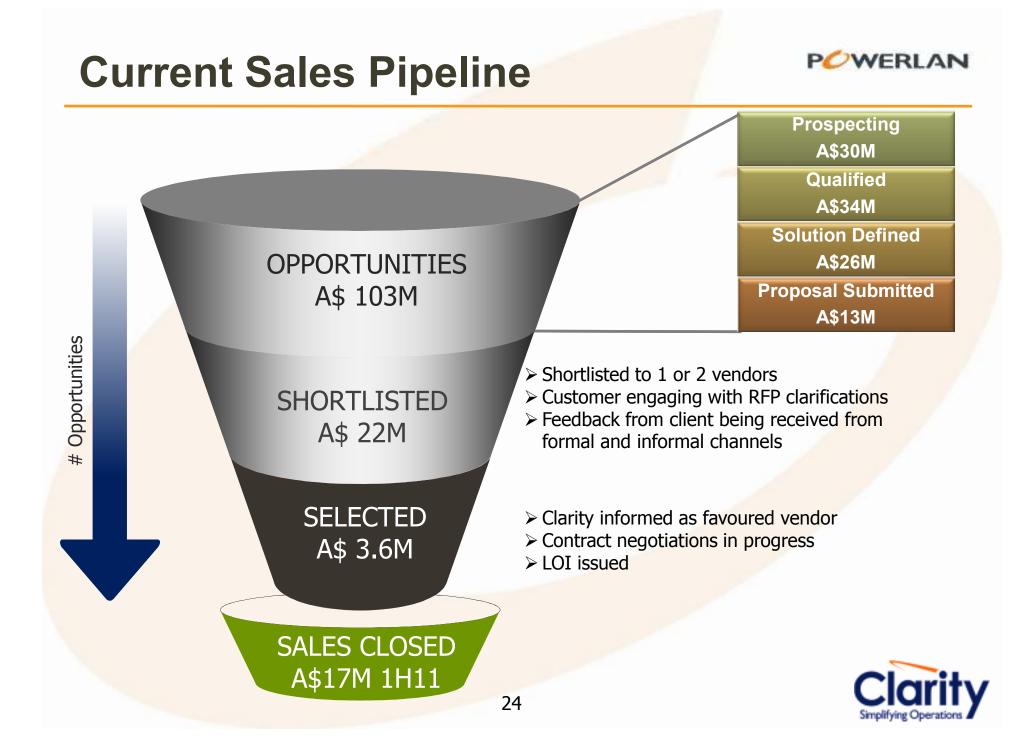


### **Future Financial Performance**



- Reducing H1 FY11 losses leading to break even within 12-18 months
  - Headcount efficiency as pure R&D spend reduces
  - General cost reduction through ongoing business as usual expense rigour
  - Positive margin mix of license revenue through expansion of alliances strategy





### **Functional Gaps and Overlaps**



|                              | Telecoms Software Segment |                  |                              |                      |  |     |            |  |  |
|------------------------------|---------------------------|------------------|------------------------------|----------------------|--|-----|------------|--|--|
| Supplier                     | Billing                   | Customer<br>Care | Service<br>Fulfilment        | Service<br>Assurance |  | SDP | Middleware |  |  |
| Amdocs                       |                           |                  | Cramer<br>\$375m<br>x5 Rev   |                      |  |     |            |  |  |
| Oracle                       |                           |                  | Metasolv<br>\$219m<br>x2 Rev |                      |  |     |            |  |  |
| Ericsson                     |                           |                  |                              |                      |  |     |            |  |  |
| Huawei                       |                           |                  |                              |                      |  |     |            |  |  |
| Alcatel-<br>Lucent           |                           |                  |                              |                      |  |     |            |  |  |
| Nokia<br>Siemens<br>Networks |                           |                  |                              | NetA                 |  |     |            |  |  |
| Clarity                      |                           |                  |                              |                      |  |     |            |  |  |



### **High Investment Activity**



- In the past 5 year over 70 transactions in Industry
- 2x to 8x revenue multiples achieved
- Key drivers of value include:
  - state of technology
  - quality of people and process
  - financial stability
  - customers base
  - channel readiness
  - branding



Assurance and Fulfilment Revenue Only





# **SUMM**ARY





### Summary

- Powerlan to sell IMX Software and ConverterTechnology to CPS to allow focus on Clarity, reduce debt and remove negative cash flow businesses
- Hold EGM at end of June to approve sales and name change
- Clarity has deployed major operational systems in over 35 telecoms over the past 17 years achieving high industry recognition
- There is a major telecom and utilities imperative to simplify operations, requiring investment in new systems like Clarity's
- Clarity is showing strong pipeline and sales growth driven by partner led opportunities
- The OSS telecom software market is highly fragmented, presenting good medium to long term investment and partnership options





### **THANK** YOU

