

# **Anteo Diagnostics (ASX:ADO)**

Annual General Meeting 25<sup>th</sup> October 2012 Welcome

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# MEETING FORMAT

- Introductions
- Formal Resolutions
- Other Business
- Meeting Close
- CEO Report





# Introductions

#### **Anteo Diagnostics Limited**

- Dr Mark Bouris– Non Executive Chairman
- **Richard Martin** Executive Director
- □ Sandra Andersen Non Executive Director
- Dr Geoff Cumming CEO
- Dr Joe Maeji Chief Scientific Officer
- Dr Tina Baumgartner Vice Business President Business Development
- □ Shane Hartwig Company Secretary

#### **Grant Thornton**





# FORMAL RESOLUTIONS

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### RESOLUTIONS

Resolution 1Adoption of Remuneration ReportResolution 2Re - Election of Director (Ms Sandra Andersen)

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# **RESOLUTIONS – PROXY COUNT**

		For	Against	Open	Abstain	Totals
Resolution 1	Adoption of Remuneration Report	52,002,778	2,359,999	Nil	964,000	55,326,777
	Re -Election of Director (Ms Sandra					
Resolution 2	Andersen)	33,494,994	1,419,774	20,323,534	88,475	55,326,777

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# OTHER BUSINESS AND QUESTION TIME

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### The Convoluted Path of Progress in Technology Transfer

Geoff Cumming CEO

October 2012



### **Anteo's Business Development Approach**

# Identify unmet commercial needs that can be addressed through the use of Mix&Go

- Identify industry participants that are likely to benefit from use of Mix&Go
- Engage with those companies to explore potential benefits in more detail
- Enter into confidentiality (CDA) and/or Materials Transfer Agreement (MTA)
- Enable "Proof of Concept" trial at partner site that demonstrates the capabilities of Mix&Go in their hands



# CDA/MTA

Companies enter into Confidential Disclosure Agreements (CDA's) when they:

- Consider doing business together and
- Need to know more about one another to assess the benefits
- Want to ensure that information disclosed in the process cannot be disclosed to a third party.

CDA's are legal contracts

A Material Transfer Agreement (MTA) is entered into if:

 Materials are going to be transferred from one party to the other (or in both directions).

Companies don't enter into these contracts lightly because they can limit freedom to operate



### **Current Prospects**

Anteo now has a total of:

- 69 CDA's
- 60 MTA's in place

Usually a CDA precedes an MTA

- Recently, given the routine requirement for materials to be exchanged, we have combined the two documents to save time and effort
- Many global leading companies are included
- After an MTA is signed, Anteo ships the agreed upon materials and protocols and supports the companies, e.g. by troubleshooting



### **Service Delivery With Limited Resources**

Providing individual support to each recipient of Mix&Go requires a larger service organization than Anteo has.

Standardized procedures are being developed:

- General Guidelines
- Standard Operating Procedures
- FAQs and troubleshooting documents

This approach allows for:

- Testing to be successfully undertaken in third party sites with less involvement by Anteo staff
- Streamlining of internal processes, e.g. shipping,



# **Platform Technology**

Mix&Go is a platform technology - defined as a "technology that has a common starting point but diverges once it is put into actual practice."

### **Opportunities**

- Broadly applicable many markets
- Value can be gained from others integrating platform technology into their products

### Challenges

- Broadly applicable where to focus?
- Adoption of new platform can be slow, switching cost are high once established
- Issues with other parts of system can delay product

Anteo's approach is to make Mix&Go platform technology available to third parties to create novel or enhanced products and participate via royalties in the partner's success.

This is not always easy, as the following case studies show.



Partner: well-known and reputable manufacturer of products for the R&D market

#### Process:

- Convince party of the merits of Mix&Go by generating ten-fold performance improvement compared to commercial product
- Work to integrate Mix&Go into product range begins
- Company acquired
- Initial product range discontinued
- Mix&Go validated and optimized for new product range
- → Further seven fold improvement

- Even more convincing value proposition for Mix&Go
- But: release of commercial, royalty-bearing product ,delayed



Partner: start-up company with award winning innovative product

#### Process:

- Introduce Mix&Go to company, immediate interest as it addresses an unsolved technical issue
- Perform very successful feasibility study
- Commence amicable licensing discussions, fast agreement on key terms
- Company identifies Mix&Go unrelated intermittent failure which is unacceptable to prospective customers
- Licensing activities halted whilst cause of problem remedied

- Delay of execution of agreement
- Delay of market availability of Mix&Go enhanced product
- But: Mix&Go still crucial component of system



Partner: established global IVD company

### Process:

- Introduce Mix&Go as replacement for current product
- Perform very successful small scale feasibility study
- Move on very quickly to large scale feasibility study
- Encounter problems as they are trying to fit Mix&Go into their standard large scale process

- Delayed progress
- Troubleshooting and support are time and resource consuming
- But: can likely be remedied. Will partner have patience/ willingness to persist?



**Partner**: World-leading supplier of products for the R&D market

### Process:

- Introduce Mix&Go as superior alternative to existing method
- Optimize product under conditions specified by partner
- Expect licensing discussion Feb 2012
- Partner requires more stringent performance criteria
- Further optimisation and subsequently even more stringent criteria required by partner
- Ongoing optimisation, one concern addressed, other WIP

### Consequence:

- Much longer path to product than anticipated
- Optimisation process is time and resource consuming
- Optimisation likely to be successful is partner satisfied then?

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Partner: Top 5 worldwide provider of R&D products

#### Process:

- Introduce Mix&Go as broadly applicable technology platform useful to improve upon a variety of products
- Partner recognizes opportunity, fast MTA turn around and pilot testing
- Initial experiments successful, scientists champion further investigation
- Change in strategic direction of division, resources allocated differently

- Scientists continue to work with Mix&Go but as skunk works
- Time line to product drawn out
- But: continue to support scientists to retain internal champions, strategic direction may change again



## The Best Laid Plans ...

- Technology transfer can be a lengthy and tricky process, esp. for platform technologies such as Mix&Go
- Delays can occur that are unrelated to Mix&Go performance
- Company needs to find balance between pursuing too few and too many opportunities
  - Too few: pipeline runs dry
  - Too many: small organisation unable to support
- Anteo's strategy:
  - Maintain full pipeline
  - Manage by increased standardisation of processes
    - Mix&Go protocols
    - Support and troubleshooting documentation
    - Internal processes such as shipping

