

#### Chairman's introduction

- Introduction of the Board
- Financials
- Board and management structure
- Macro trading environment

## Financial summary

	31 Dec 2011	31 Dec 2010
Revenue	\$95.4m	\$98.0m
EBITDA	\$2.4m	\$3.7m
NPAT	\$1.3m	\$1.9m
Basic EPS	2 cps	3 cps

#### Chairman's introduction

- Board composition
- Management structure
- Macro trading environment....

#### **Candidates**

- Technology is changing recruitment landscape positively for consultants and employers
- Some clients looking to cut costs by sourcing talent directly
- Despite online advances;
  - Niche skills remain difficult to source
  - Candidates attracted to recruiters because of their ability to offer market-wide opportunities
- We source the 'hard to find' candidates companies can't identify themselves
- Specialisation

#### Clients

- Non-banking sectors less cyclical
- Primary constraint to growth remains talent acquisition
- Skills shortages especially acute within Asia
- We have become significantly more skilled at working with RPO



**Ambition Group Limited** 

# 55 The leading global boutique recruitment business.

## Our strategy

- Strategy driven by sustainability and predictability to revenues and profits
- Where possible, investments to support growth in contracting / recurring income
- Commitment to a growth plan in Asia
- Evaluating growth opportunities within Australia
- Managing risk in the UK market

### Our strategy

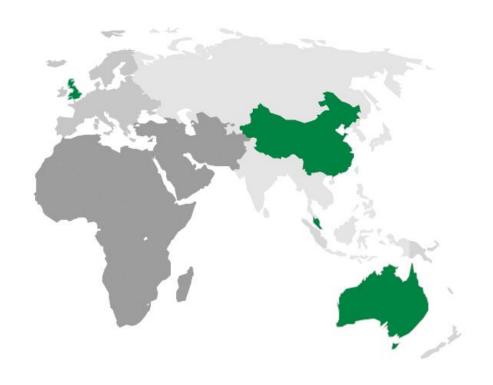
- CEO succession plan completed. Recent changes to Board composition
- Operationally, embracing change across a number of significant areas
- Maximising productivity per head whilst keeping fixed costs fixed
- Optimising our sales to non-sales headcount ratio
- Conservative balance sheet, no debt. Organic growth only

## Financial goal

66 Positioning the company to generate \$10 million EBITDA annually.

## Operating review by location

- Australia
- London
- Asia



#### Our brands

Ambition is a leading global boutique recruitment business in the finance and accounting, technology, banking and financial services.



#### Our brands

AccountAbility is Australia's only pure accounting support recruitment specialist.

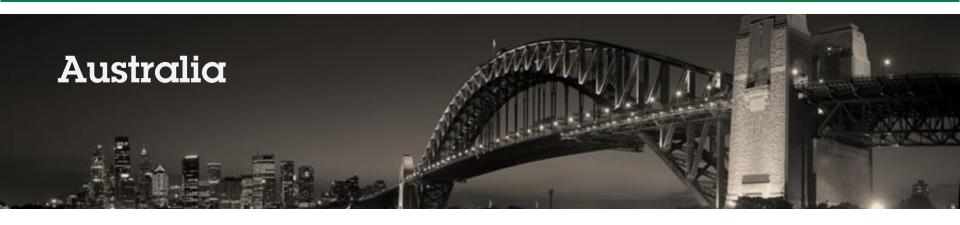




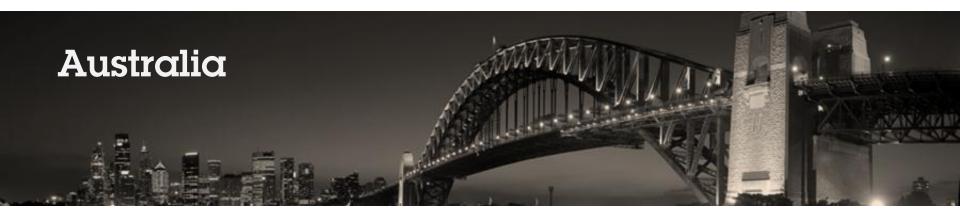
#### Our brands

Our executive search brand enjoys an extremely strong reputation as a leader in C-level executive appointments.





- Our largest business operating with three brands
- Only 10% of our revenues from B&FS
- Two speed economy: macro-economic picture has impacted white collar hiring confidence
- Senior management focus: Paul Lyons appointed Managing Director for Australia



- Management restructure with office leaders in Sydney, Melbourne and Brisbane
- Despite market maturity, significant growth opportunities
- Key accounts: cross sell between divisions and brands → more out of existing
- Healthy levels of contracting income; scope for further growth
- 'Spot' permanent high margin recruitment



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We are upbeat about growth in Australia. Significant depth in our management should enable us to realise these opportunities



- UK macro-economic environment extremely challenging
- Historically heavy exposure to banking & financial services sector
- Move towards changing sector revenue mix
- Continued focus on contracting revenue
- Significant reduction of operational cost base





Despite economic headwinds, London remains a substantial recruitment market and an integral part of our global footprint.



- Challenging 2011 due to H2 decline in banking sector
- Re-distribution of headcount away from financial services
- Greater focus on more 'certain' commercial sector
- Depth of experience within Asia management team
- Considerable growth potential in Hong Kong & Singapore



- Synergies between offices excellent: two offices one business
- Push for greater scale to alleviate some risk / revenue volatility
- Desire to accelerate our growth plans with prudent investment
- Compared to the UK and Australia, still a relatively immature market
- Competition increasing rapidly





Asia is central to our strategic plan and has the potential to deliver a significant share of future company profits.

## Senior management operating structure

- Succession plan effected Jan 2012
- Transition already working extremely smoothly
- Leveraging respective experience appropriately
- Guy Day to remain based in Asia, fully utilising his 15+ years in region
- New Independent NED additional sounding board to CEO

## Where we are investing?

- More into existing Australia and Asia
- Ambition Academy
- Systems
- New business opportunities

#### Outlook for the remainder of 2012

- Extremely challenging trading environment
- Hiring confidence remains suppressed
- No short-term expectation for an improvement in trading conditions

## Our people

- Strong culture and values
- Purpose of Building Better Futures



**Ambition Group Limited** 

## THANK YOU.