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27 June 2012

Via E - lodgement

Dear Sir

INVESTOR UPDATE PRESENTATION

Clough Limited (ASX:CLO) is pleased to release the investor update to be presented at the J.P.Morgan Mining Services Corporate Access Day to be held in Sydney on Thursday 28 June.

Yours sincerely

John Whitehand Company Secretary

About Clough

Established in 1919, Clough delivers an integrated engineering, construction and asset support service to energy and resources projects in Australia, Papua New Guinea and South East Asia. The Group's services range from concept development through design, construction, installation, commissioning, operations and maintenance.

Backed by an experienced management team, over 4,500 personnel and sophisticated project management systems, we are recognised for our commitment to safety, sustainable development and the wellbeing of the people, communities and environments in which we operate. www.clough.com.au

For further information, please contact:

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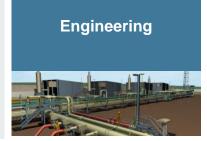
Performance Focus

Clough will deliver superior value to shareholders by focusing on:

- Delivery excellence in execution and contract delivery
- Contract and portfolio mix diversification of earnings and improvement of blended margins
- Cost efficiency reduction of cost base to improve profitability
- Growth organic growth of business to meet market demand and opportunities to expand existing services and to increase EPC and EPCM exposure to mining and mineral resources projects

Strategy – Superior Value for Shareholders

4 Business Lines



Projects

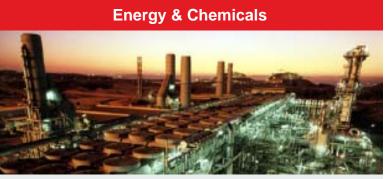
Capital Projects



Commissioning and Asset Support



2Foundation
Market
Sectors



Upstream, downstream, offshore, onshore, oil, gas and LNG and petrochemicals markets

Mining & Minerals



Iron ore, coal, precious and other metals markets

3 Regions

WA/NT

QLD

PNG



Business Lines



ENGINEERING

- Concept and Feasibility Studies
- Front End Engineering Design (FEED)
- Detailed Design
- Engineering Procurement and Construction Project Management Services (EPCM)

Key Contracts

- Chevron Gorgon Downstream EPCM
- INPEX Ichthys Offshore IPMS
- Engineering Service Agreements - Woodside, Chevron, QGC



CAPITAL PROJECTS

- Project Management
- Engineering
- Procurement
- Fabrication
- Construction

Key Contracts

- Exxon Mobil PNG LNG EPC4 and Upstream Infrastructure
- CSBP NAAN3 EPC
- Santos/Fluor Gladstone LNG K128



JETTIES & NEAR SHORE MARINE

- Approach Jetties
- LNG and Mineral Loading Platforms
- Dolphin Berthing Structures
- Roadways
- Piping Structures
- Ports

Key Contracts

- Exxon Mobil PNG LNG Jetty
- Chevron Wheatstone Jetty
- INPEX Ichthys MOF
- INPEX Ichthys Jetty



ASSET SUPPORT & COMMISSIONING

- Onshore and Offshore Precommissioning and Commissioning
- Brownfield Engineering
- Operations and Maintenance
- Shutdowns and Campaign Management
- Supply Chain Management
- Decommissioning

Key Contracts

- Chevron Wheatstone Offshore Hook Up & Commissioning
- ConocoPhillips Bayu-Undan Operations & Maintenance
- Oil Search Kumul Terminal Rejuvenation
- Wheatstone ORM
- ENI Blacktip

Organisation Development

- Organisation restructure underpinning:
 - Over \$10m in sustainable savings per year
 - Improved corporate governance
 - Improved succession planning
 - P&L focus with a single point of accountability
- New Excom appointments Rick Robinson and Catharine Payze.

CEO & Managing Director







Corporate Centre Raj Ratneser



People &
Organisation
Development
Catharine Payze



Strategy &
Business
Acquisition /
Commissioning &
Asset Support
Max Bergomi



Group Functions & Systems

Barry Howard



Engineering

Gary Bowtell

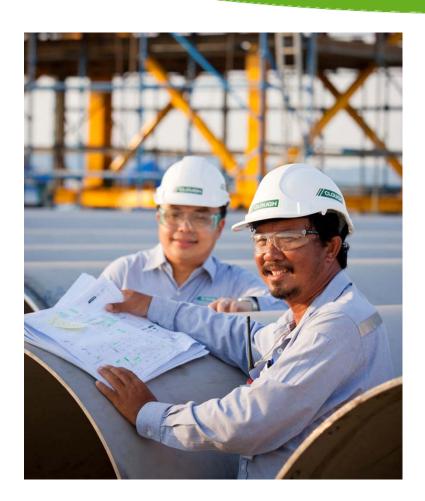


Projects
Rick Robinson



Business Update

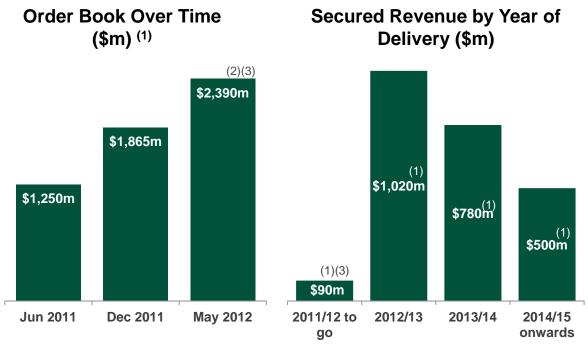
- Order book \$2.4 billion (end May).
 Approximately \$1 billion secured revenue for FY13, ex Forge.
- No change to FY12 earnings guidance.
- Organisation restructure complete. \$10m in sustainable savings per year for FY12/13.
- FY13 outlook: Minimum 5% EBIT margin, ex Forge.
- Longer term target: 7% EBIT margin, ex Forge.
- Forge: Continued strong performance.
 Management transition largely complete.
 New CEO and COO appointed. Clough shareholding 36%.
- Murray & Roberts: Successful rights issue completed.





Current Order Book

Clough's order book is at record levels, with \$1 billion of revenue secured for FY2012/13



- (1) Excludes Forge
- (2) Excludes anticipated contract growth for existing cost reimbursable contracts
- (3) Adjusted for results to May 12

Near Term Opportunities

- Key near term opportunities include:
 - QGC Queensland Upstream LNG Wolleebee Creek - \$500m (Transfield Clough JV)
 - Rio Tinto Alcan Weipa Bauxite Jetty -\$180m (BAM Clough)
 - ExxonMobil PNG LNG Asset Support - \$150m (Clough AMEC)
 - Arrow Energy Upstream FEED (Clough AMEC)
 - Morobe Mining JV Waifi Goldpu
 Earthworks and Camp PNG \$50m \$100m (Clough self performed)
 - Hancock Prospecting Roy Hill Package 3 (Clough Forge)





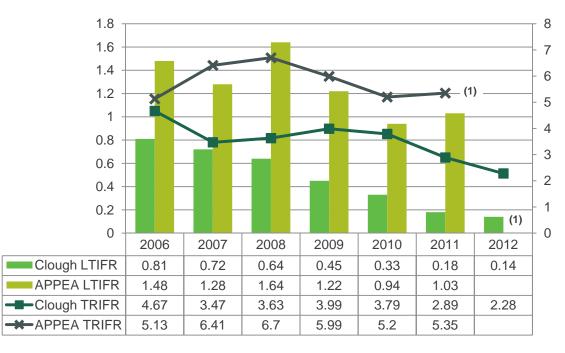
Review of Operations



Industry Leading Safety Performance

- Positive safety performance continues with May LTIFR (0.14) and TRIFR (2.28) reducing again.
- Excellent performance continues on PNG LNG projects.
 - Upstream Infrastructure project –
 11.6 million manhours LTI free
 - EPC4 4 million manhours injury free
- Clough performance significantly better than Australian Petroleum Industry

LTIFR and TRIFR Performance (12 month rolling) per million man hours

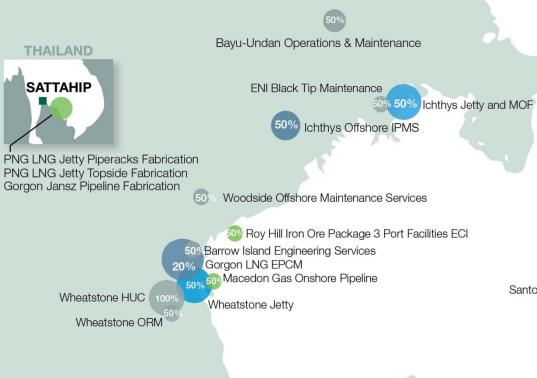


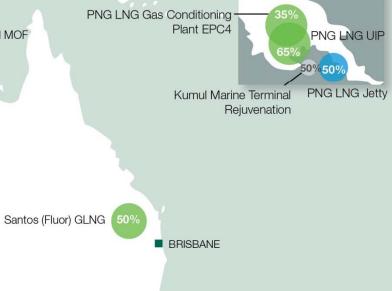
APPEA Data Source: APPEA 2010-11 Health, Safety & Environment Report Note (1): 2011 APPEA figures for January to September 2011 only

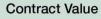




Current Contracts







<\$50 million

\$51 - \$250 million

\$251 - \$400 million

\$401 million - \$1 billion

>\$1 billion

PERTH
NAAN3

Key

Engineering

Capital Projects

Jetty and Near shore

Commissioning and Asset Support

Clough Office

* percentages are Clough % share in the project

Balance Project 509

PAPUA NEW GUINEA

Papua New Guinea: PNG LNG Upstream Infrastructure



Client: ExxonMobil

Location: Papua New Guinea

JV: Clough (65%) & Curtain Bros

Scope:

 Construction of 10 bridges, 204 kilometres of road, accommodation for 2,100 people, around 9,000,000 m3 earth moved.

■ Peak workforce 2500 – 87% local PNG workers, current workforce 1,500+

- 11.6 million man hours LTI free
- Project 85% complete
- Work fronts consolidated to Hides.
- Expected completion around December 2012





Papua New Guinea: PNG LNG EPC 4





Client: ExxonMobil

Location: Southern Highlands, PNG

JV: Clough (35%) & CB&I

Scope:

 EPC work for the gas conditioning plant, nearby wellheads and associated piping and infrastructure.

 Approximately 2,400 employees to be employed during peak construction.

- Engineering complete
- Procurement largely complete, compressors, 3 trains, ready for shipment in July
- Construction ramping up, piling largely complete





Papua New Guinea: PNG LNG Jetty





Client: Chiyoda JGC Joint Venture Location: Gulf of Papua, north-west Port

Moresby PNG

JV: BAM Clough (50%)

Scope:

- EPC for marine LNG/condensate export facility, consisting of 2.4km Approach Trestle, substation platform, loading platform, 4 Breasting Dolphins, 6 Mooring Dolphins and Navigational Aids
- Peak workforce 400.

- Piperacks shipped from Sattahip Fabrication
 Yard
- Approach jetty joined to trestle
- Topside installation on schedule
- Project c. 70% complete

Western Australia: Wheatstone Offshore Hook-up and Commissioning



Western Australia: Gorgon Downstream EPCM



Client: Chevron Australia Pty Ltd

Location: Barrow Island, Western

Australia

JV: Kellogg Joint Venture –

Gorgon (KBR, JGC, Hatch,

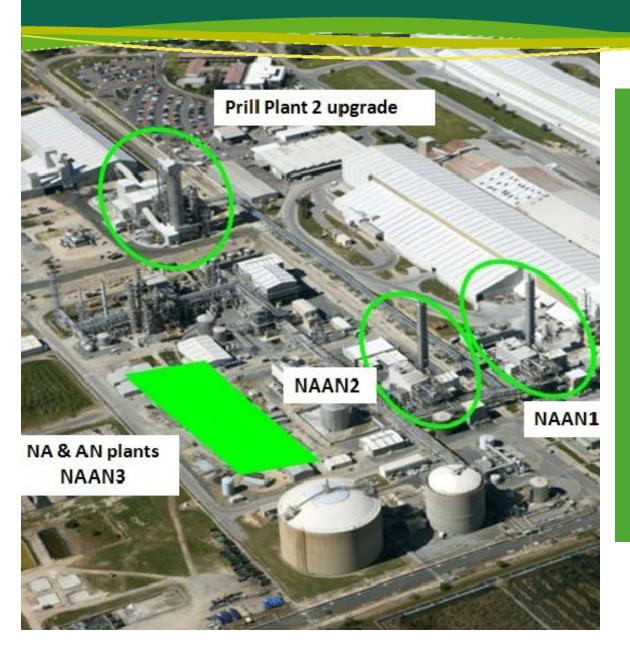
Clough (20%))

Scope:

- Engineering, Procurement and Construction Management (EPCM services) for all downstream facilities
- Australia's largest ever resource project.
- Peak project workforce: c. 5000 people on island

- 600+ Clough employees on project
- First LNG piperacks received on the island June 2012
- Construction of downstream facilities progressing

Western Australia: NAAN3 EPC Project



Client: CSBP Limited

Location: Kwinana, Western

Australia

JV: Downer Clough (50%)

Scope:

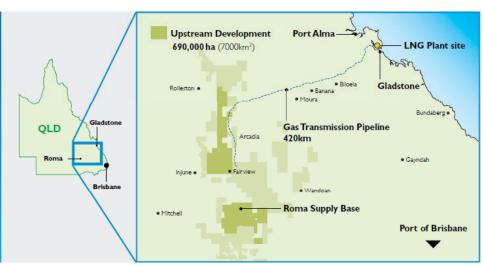
- Engineering, Procurement and Construction (EPC) for the Nitric Acid Plant and Ammonium Nitrate Plant Number 3 (NAAN3)
- Contract awarded after successful completion of ECI phase.

- Finalising engineering
- Procurement progressing
- Construction team mobilised to site



Queensland: Santos Fluor K128 Upstream Facilities





Client: Fluor Australia

Location: Fairview, Queensland

JV: Clough Downer (50%)

Scope:

- 425km gas and water transmission
 Pipelines, two hub compression stations, six water storage dams, an 800-person camp
- Civil, structural, mechanical, piping, electrical and instrumentation
- Expansion of the existing Fairview compression facilities

- Permanent works crews mobilised.
- First pipeline equipment arrived onsite and second shipment has sailed.
- Major package (Earthworks) awarded.

Summary

- Improved outlook for FY13: Minimum 5% EBIT margin (ex Forge)
- Organisation restructure complete:
 Over \$10m in sustainable savings identified.
- Performance focus on excellence in project execution and delivery
- Contract and portfolio mix to improve blended margins. Longer term target 7% EBIT margin (ex Forge)
- Organic growth in existing business and opportunities to expand
- Building high value people capabilities and capacity to support growth





Disclaimer

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- Was prepared with due care and attention and is current at the date of the presentation.
- Actual results may materially vary from any forecasts (where applicable) in this presentation.
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Questions

