

# Investor Presentation October 2012

Stephen Bizzaca, Managing Director & CEO



# Agenda



- 1. Background
- 2. FY12 Highlights
- 3. Operational Review
- 4. Outlook
- 5. Summary



#### Background – Growth in the Coal Sector



#### ▲ 17% export growth in the last 5 years





#### **FY11** impacted by Queensland floods





#### **Background – Underground Mine**





Longwall Mining System

**Continuous Miner** 



On Completion of Longwall Block 1 full recovery and installation of longwall on Longwall Block 2

#### Background – UG Coal Sector Market Size

- A 2008 market size of underground coal service estimated at \$750m per year
- FY2012 Estimate
  - 15,000 people employed in the underground coal sector, approximately 35% (5,500) are contractors
  - Estimated \$1,100m in contracting services



Delta

safer better dependable

#### **Background – Delta SBD History**





## Background – Delta SBD Operations



Specialised support in extracting underground coal with over 550 skilled personnel and fit-for-purpose equipment.

A leading provider of:

- Whole mine operations
- Longwall relocations and support
- Roadway development
- Conveyor Installations and maintenance
- Mine Services
  - Secondary roof support installation
  - Drill and blast excavation
  - Ventilation device installation
  - Services/utility installation/ recovery
- Plant hire and maintenance
- Supplementary labour

## FY12 - Highlights



Safety	<ul> <li>Outstanding achievements:</li> <li>Leading indicators increased by 66%</li> <li>Total recordable injury frequency rate improved by 17%</li> <li>International OHSAS 18001 accreditation obtained</li> </ul>
FY12 Results	<ul> <li>Expectations achieved:</li> <li>Audited statutory NPAT \$6.2m (+30%)</li> <li>Unaudited underlying NPAT \$6.4m (+20%)</li> <li>Revenue \$118.8m (+42%)</li> </ul>
Balance sheet	<ul> <li>Strong cash on hand \$5.1m</li> <li>Net debt \$18.8m</li> </ul>
Workbook outlook	<ul> <li>Leveraging for continued growth</li> <li>New long and short term contracts</li> </ul>
Operational	<ul> <li>A Delivered growth</li> <li>Acquired additional "fit for purpose" equipment</li> <li>Completed eight longwall projects</li> <li>Increased workforce by 29% to 540 employees</li> <li>BHP Illawarra Coal supplier of the year FY12</li> </ul>

#### **FY12 NPAT Waterfall**





## **FY12 Highlights - Financial Review**



	Actual FY 2010 \$m	Actual FY 2011 \$m	Actual FY 2012 \$m
Revenue	75.9	83.8	118.8
EBITDA	8.0	9.8	12.8
Depreciation	-1.5	-2.4	-3.0
EBIT	6.5	7.4	9.8
Net Finance Costs	- 1.0	- 1.2	- 1.5
NPBT	5.5	6.2	8.2
NPAT	4.9	5.3	6.4
EPS (cents)	14.9	13.1	14.5
EBITDA margins	10.5%	11.7%	10.7%
EBIT margins	8.6%	8.8%	8.2%





#### **FY12 Highlights -Financial Review**







Balance Sheet	FY11	FY12
Cash (\$m)	9.85	5.10
PPE Assets (\$m)	20.1	39.1
Net Debt (\$m)	6.20	18.77
Net Debt to Equity	13%	35%

#### **Operational Review - Safety**



- Accredited with the International and Australian Standards
- 66% increase in Leading Zero Harm initiative
- 17% improvement in Total Recordable Injury Frequency Rate
- A 22% improvement in Lost Time Injury Frequency Rate
- Overall safety performance remains in top quartile of UG coal mine operators



#### **Operational Review - People**



- Robust recruitment process with an increase in workforce by 29% to 540 as at 30 June 2012
- Proven training programs on site
- Off site machinery operating training centre being established in Mackay



## **Operational Review - New contract**



#### Drivage development contract at Whitehaven Coal's Narrabri Mine (October 2011)

- First major development contract outside the Illawarra region. Contracted development units increased from four to six
- Recruited more than 60 employees on a fly in fly out arrangement with attractive roster patterns
- In September 2012 the Joy 12CM20 Continuous Miner delivered and will be utilised for this contract
- Term extended until 30 December 2013





DSB JOY 12cm20 to Narrabri Sept 2012

## Operational Review Major Longwall Project Completed



#### Whitehaven's new Narrabri Longwall Mine

- Undertaken on behalf of Longwall OEM Caterpillar Global Products
- A Phase 1: surface build
- A Phase 2: dismantling surface build, transport and underground installation of the longwall







#### **Operational Review**



During the FY12 period the Group continued to provide:

- ▲ Whole of mine operations at Berrima coal mine in Medway, NSW;
- A Roadwork development, secondary support, drill and blast activities and outbye support at Illawarra Coal's Appin mine;
- Secondary support and outbye services at Peabody's Metropolitan mine; and
- Longwall move/support at Xstrata's Ravensworth and Ulan mines, Peabody's Wambo mine, Anglocoal's Grasstree mine and BMA's Broadmeadow mine.

#### **Operational Review – New contracts**



#### Two new longwall projects in Queensland for FY 2013

- ▲ BMA's Broadmeadow mine expansion:
  - ▲ Phase 1 (Aug to Oct 2012): Surface mini build of longwall system
  - A Phase 2 (Nov to Dec 2012): Dismantle the surface build, transport and underground installation of the longwall
- ▲ Rio Tinto's Kestrel mine expansion:
  - A Phase 1 (Jul to Nov 2012): Surface build of longwall system
  - A Phase 2 (Feb to Mar 2013): Dismantle the surface build, transport and underground installation the longwall
- A The majority of recently expanded longwall diesel machinery will be deployed on these projects, following their successful introduction at the recent Narrabri longwall installation in FY12

#### Operational Review "Fit for purpose" Equipment



- New longwall move equipment successfully deployed for Narrabri longwall install
- New continuous miner to be deployed at Narrabri





15 tonne loader with chock trailer



#### **Operation Review - Assets**



- Diesel asset hire utilisation increased by 20% to expected target
- Mining assets hire utilisation decreased to 81% with acquisition of additional equipment



## **Operational Review – Competitive Advantage & Uniqueness**



- Whole of mine operations
- Short term projects represent >20% of work
- Longwall install/move projects largest provider
- Full in house turn key longwall projects
- Fit for purpose equipment safer, reliable and productive
- A Pillar extraction capability
- Diversity

#### **Outlook - Workbook**



#### Workbook for the next three years Workbook - \$242m



The FY13 portion of this workbook already exceeds the FY12 revenue result of \$118.8 million

#### **Outlook - Workbook**



Client	Mine	Location	Services	FY10	FY11	FY12	FY13	FY14
Boral	Berrima	Illawarra, NSW	Whole Mine Operations			-		
BHP Billiton	Appin	Illawarra, NSW Illawarra, NSW	Roadway Development Mine Services					
Peabody	Metropolitan Wambo	Illawarra, NSW Hunter Valley, NSW	Mine Services Longwall Moves					
Xstrata	Ravensworth Ulan	Hunter Valley, NSW Hunter Valley, NSW Upper Hunter Valley, NSW	Longwall Moves Mine Services Longwall Moves					
Vale	Integra	Hunter Valley, NSW Hunter Valley, NSW	Longwall Moves Longwall Installation					
Whitehaven	Narrabri	Westen Coalfields, NSW	Roadway Development					
Caterpillar Global	Narrabri KME	Westen Coalfields, NSW Bown Basin, Qld	Longwall Installation Longwall Installation					
Anglocoal	Grasstree	Bown Basin, Qld	longwall Moves					
BMA	Broadmeadow	Bown Basin, Qld Bown Basin, Qld	longwall Moves Longwall Installation					

Legend

Current Contract
Previous contract

Contract options

Likely Re-occuring work

#### **Outlook – Workbook Diversity**









#### **Outlook – 1Q FY13 Update**



- Weekly hours worked increased by 18%
- Diesel equipment hire utilisation maintained



## Summary



Safety	Continue safety improvement, target Zero Harm
Sector	Strength in Diversity Services, equipment, clients, geographical regions, coal types
Sustainability	Maintain our excellent client relationship Maintain margins
Growth Opportunities	Deployment of newly acquired capital equipment Continue to improve utilisation of equipment
People	Continued recruitment programs Training of personnel
Shareholders	Focus on the growth of return on shareholder's equity Continue to increase EPS

#### **Contact us**





Steve Bizzaca Chief Executive Officer & Managing Director 02 4629 0300 steve.bizzaca@deltasbd.com.au



**Tony McFadden** Chief Financial Officer & Company Secretary 02 4629 0300 tony.mcfadden@deltasbd.com.au

Address: Suite 220, 4 Hyde Parade - Centric Park, Campbelltown NSW 2560 www.deltasbd.com.au



# Appendices

#### Company



- ▲ Delta SBD is a leading Australian mining services company
- Servicing the underground coal mine contracting sector for more than 16 years
- A Delivering growth
- Expanding range of "fit for purpose" equipment
- Excellent management team & proven Board of Directors

#### **About Delta SBD Limited**



- A Delta SBD is one of the largest contract companies servicing Australia's underground coal mining industry.
- A The Group is geographically diverse, with operations across NSW at the Southern, Western, Hunter Valley and Narrabri coalfields and across the Bowen Basin in Queensland
- A The Group's objective is to provide value-add services to clients by forging profitable long term partnerships.
- A Delta SBD provides each project/mine with competent work teams, fit for purpose equipment and excellent site management backed by a supportive corporate management.
- A The Group uses safe and efficient work methods enabling on-time completion of all works and services to client requirements

#### **Strong Board**



Gordon Galt Chairman



Stephen Bizzaca CEO & Managing Director



**Glyn Dawkins** Non Executive Director



Geoff Garside Non Executive Director



- Gordon has worked in the resource and finance industries for over 35 years;
- He currently heads an Australian based resources investment fund manager;
- He has senior management experience in the Australian coal industry at Thiess, Capricorn Coal, Exxon Coal and Minerals, Ulan Coal Mines and Curnnock Coal including as Managing Director at Curnnock Coal, Newcrest Mining;
- Gordon is currently a Non Executive Director of the ASX listed Aquila Resources Limited, Discovery Metals Limited; US Masters Holdings Ltd and NuCoal Resources Limited.
- Stephen is an electrical engineer with more than 30 years' experience in the underground coal and metalliferous coal mining industries;
- His experience is wide ranging including large project management, longwall moves, conveyor installations and maintenance, and operational management in mining and engineering;
- Stephen was responsible for the purchase and commissioning of Queensland's first modern longwall at Central Colliery in 1985, in 1989 he became Project and Operations Manager for TiWest Ltd and later became project manager for feasibility studies for Newcrest's Telfer expansion.
- Stephen founded the SBD business in 1995 and has led its growth since then to merge with Delta to form Delta SBD.
- Glyn has over 40 years' experience in the underground coal industry starting in the UK;
- In 1978, Glyn started at Appin Colliery where he rose to mechanical engineer in charge at Appin Colliery in 1980;
- In 1997, Glyn left Appin Colliery to join Aklynd Engineering;
- Glyn founded Delta in 1998 and has remained a Director throughout the merger with SBD Services to form Delta SBD;
- Glyn is currently the Chairperson of the Delta SBD's Remuneration and Risk Committees.
- Geoff has worked in the heath care and financial services industry for over 40 years;
- Geoff is a member of the Australian Institute of Company Directors, Chartered Institute of Secretaries and CPA Australia (FAICD, FCIS, FCPA).
- Geoff continues to be principal and corporate advisor to several financial services companies and manufacturing entities.
- Geoff is currently the Chairperson of the Delta SBD's Audit and Compliance Committee and a member of the Remuneration and Risk Committee's.

#### **Corporate Overview**



- Capital structure
  - A Shares on issue
  - Options

44,820,242 3,437,500

Market capitalisation

\$36 million (assumes \$0.80 share price) \$34 million (assumes \$0.75 share price)

- Shareholders Top five
  - ▲ Stephen Bizzaca entities 33.2%
  - ▲ Glyn Dawkins entities 25.3%
  - ▲ Delta SBD Employee Trust 6.6%
  - ▲ Gardner entities 2.9%
  - ▲ Nehemine Pty Ltd 2.0%

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