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27 July, 2012

Manager, Company Announcements
ASX Limited
Level 4, 20 Bridge Street
Sydney NSW 2000

Dear Sir

**Full Year Ended 30 June, 2012
Results Briefing**

Attached is a copy of the Full Year ended 30 June, 2012 Results Briefing to analysts and brokers, presented by Ian Campbell, Managing Director, GUD Holdings Limited.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Malcolm G Tyler', with a long horizontal flourish extending to the right.

Malcolm G Tyler
Company Secretary

Att:

Results for year

ended 30 June 2012

Ian Campbell
Managing Director



Result key points

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- ▶ Reported NPAT of \$92.8 million
 - Includes post-tax contribution of \$49.4 million from Breville share sale
- ▶ Sales increased 3% to \$609 million
- ▶ Underlying NPAT of \$44.1 million, down 10% from last year's record
- ▶ Underlying earnings per share at 62.9 cents, down from 71.7 cents previously
- ▶ EBIT increased 7% to \$69.2 million, underlying EBIT down 9% to \$70.3 million
- ▶ Full year dividend increased 2% to 65 cents per share fully franked, from 64 cents
- ▶ Special cash dividend of 35 cents per share fully franked declared
- ▶ FY12 results reflect:
 - Continued weak demand for the Water businesses and competitive trading conditions in Consumer
 - Improvement in Industrial and solid performance from Automotive



Note: All underlying measures noted in this document are non-IFRS

Financial summary

\$ million	FY11	FY12	% Change
Sales	592.8	609.1	3%
Underlying EBITDA	90.9	84.0	-8%
Depreciation	8.3	8.1	
Amortisation	5.6	5.6	
Underlying EBIT	77.1	70.3	-9%
Net Finance Expense	8.9	9.1	
Underlying Profit before Tax	68.2	61.2	
Tax	19.2	17.0	
Underlying NPAT	49.0	44.1	-10%
Net gain on Breville sale		49.4	
Acquisition & Restructuring	(9.3)	(0.8)	
Reported NPAT	39.7	92.8	134%
EPS & Dividend - cents			
Reported EPS	58.1	132.3	128%
Underlying EPS	71.7	62.9	-12%
Dividend	64.0	65.0	2%

Includes full year's contribution from Dexion offset by declines in Consumer and Water

Underlying EBIT margin 11.5% versus 13% previously, reflecting a greater contribution from lower margin Industrial business

Sale of 19.4% stake in Breville in February 2012

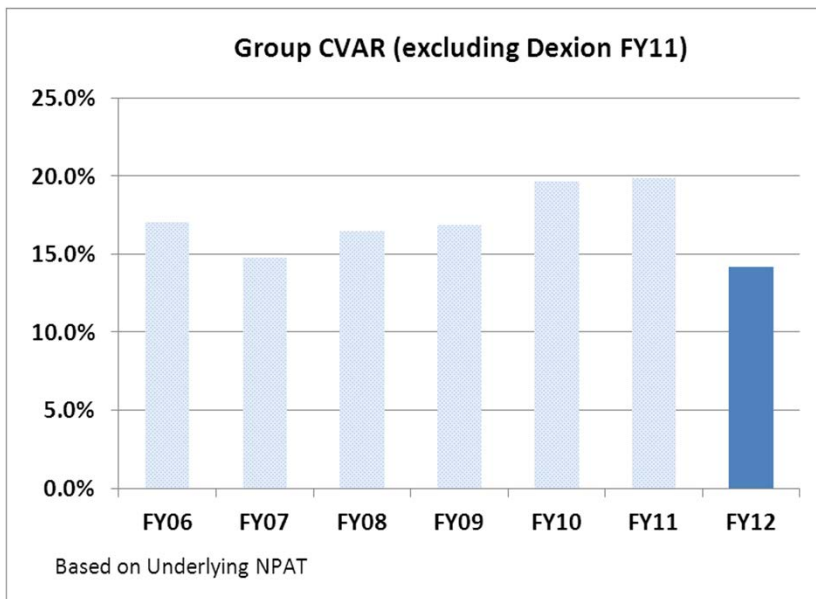


Cash flow and dividends

- ▶ Operating cash flow of \$59.1 million, down 13% due mainly to:
 - payment of Dexion restructuring costs previously provided
- ▶ Final dividend of 35 cents fully franked
- ▶ Dividend reinvestment plan remains in place
- ▶ Operating cash flow level comfortably exceeds dividend payment
- ▶ Strength of financial position supports current payout ratio
- ▶ Special cash dividend of 35 cents per share fully franked



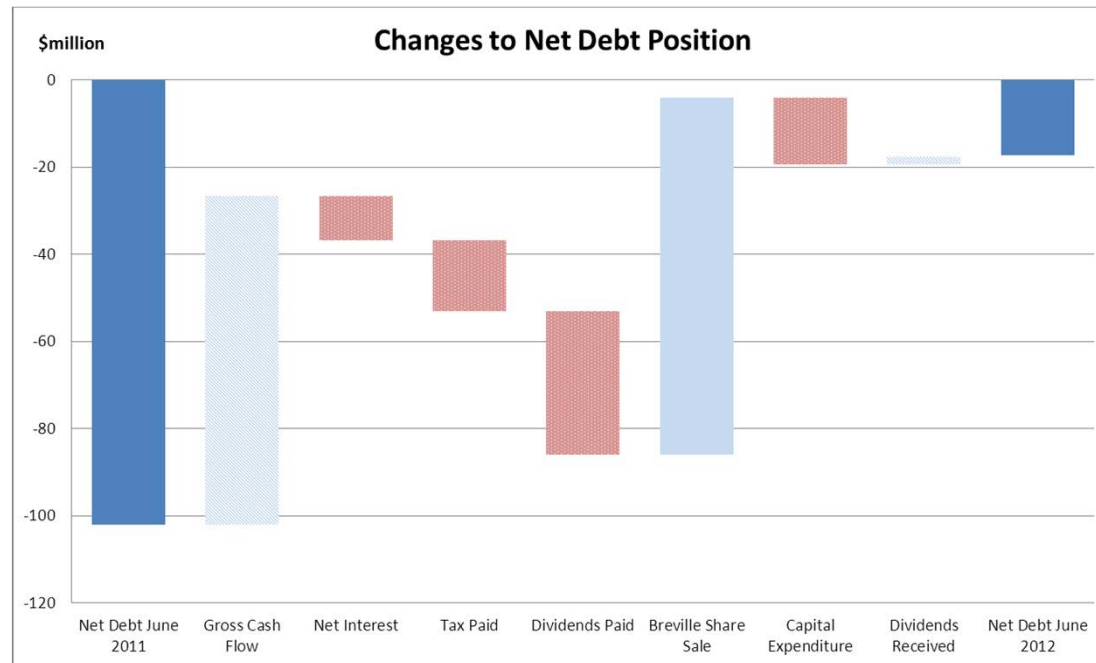
Cash value added



- ▶ Group CVAR re-based to include Dexion in FY12
- ▶ Group CVAR of 14.2% remains in excess of corporate cost of capital
- ▶ Automotive and Consumer CVAR well above cost of capital, Water and Industrial currently lower than target



Capital management



- ▶ Net debt level at 30 June 2012 of \$17.4 million down from \$102.1 million
- ▶ Net debt/equity ratio down to 6.3%
- ▶ Significant improvement in financial position driven by Breville share sale
- ▶ Substantial balance sheet capacity for growth or further capital management initiatives



Breville shareholding sale

- ▶ Stake was acquired in May 2009 for 72 cents per share
- ▶ 19.4% of Breville shares were purchased
- ▶ In excess of \$7 million in dividends has been received since acquisition
- ▶ Shares sold in February 2012 for \$3.35 per share - \$84 million proceeds
- ▶ Further capital management options include:
 - Buy back – either on-market or off-market
 - Additional special dividend
 - Acquisition investment
 - Long term debt reduction



Business segment summary

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Consumer



EBIT* down 15% to \$33.0 million

Water



EBIT* down 17% to \$7.5 million

Automotive



EBIT up 7% to \$27.6 million

Industrial



EBIT* up 26% to \$7.8 million

* Underlying EBIT



Consumer products

\$ million	FY11	FY12	% Change
Sales	235.9	219.2	-7%
EBITDA	45.7	39.4	-14%
Depreciation	2.7	2.7	2%
Amortisation	4.1	3.7	-11%
Underlying EBIT*	38.8	33.0	-15%
<i>EBIT/Sales %</i>	<i>16%</i>	<i>15%</i>	



* Before restructure costs in FY12

- ▶ Competitive conditions, leading to price adjustments, contributed to sales drop
- ▶ Sunbeam maintained unit volumes across Australia and New Zealand
- ▶ Oates affected by loss of major customer and price constraints in grocery sector
- ▶ Gross margin held, marketing and overhead costs tightly managed
- ▶ Solid EBIT/sales performance and CVAR well above cost of capital



Water products

\$ million	FY11	FY12	% Change
Sales	107.3	99.2	-8%
EBITDA	11.5	9.8	-15%
Depreciation	2.1	1.9	-10%
Amortisation	0.3	0.3	0%
Underlying EBIT *	9.0	7.5	-17%
<i>EBIT/Sales %</i>	<i>8%</i>	<i>8%</i>	



* Before restructure costs in FY11

- ▶ Exceptionally wet and cold weather continued to affect demand in Australia
- ▶ Sales decline across all market areas resulted in underlying EBIT reduction
- ▶ Gross margin improved, overheads tightly controlled
- ▶ New product launches in last quarter of FY12 to bolster recovery



Automotive products

\$ million	FY11	FY12	% Change
Sales	82.1	85.9	5%
EBITDA	26.4	28.1	6%
Depreciation	0.6	0.5	-7%
Amortisation	0.0	0.0	
EBIT	25.9	27.6	7%
<i>EBIT/Sales %</i>	<i>32%</i>	<i>32%</i>	

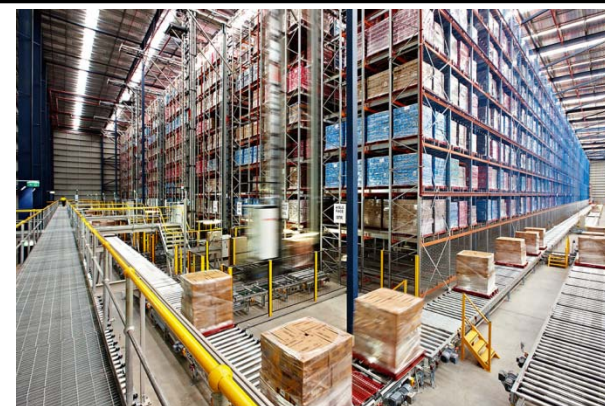


- ▶ Growth in sales and EBIT generated principally by Wesfil
- ▶ Ryco's brand strength supported moderate market share gains in Australia and New Zealand
- ▶ EBIT/sales margin maintained in generally tough competitive conditions
- ▶ Market leading brands driving consistent financial performance



Industrial products

\$ million	FY11	FY12	% Change
Sales	167.5	204.8	22%
EBITDA	10.2	12.3	21%
Depreciation	2.9	2.9	1%
Amortisation	1.1	1.6	
Underlying EBIT *	6.2	7.8	26%
<i>EBIT/Sales %</i>	<i>4%</i>	<i>4%</i>	



* Before restructure costs

- ▶ FY12 includes full year's trading for Dexion compared to 10 months in FY11
- ▶ Dexion Industrial and Asia experienced strong demand in the second half most of which will flow through to revenue in FY13
- ▶ Dexion Commercial and Lock Focus suffered from declines in demand
- ▶ Product harmonisation benefits and increased revenue resulted in second half margin improvement



Outlook

- ▶ Anticipate improved financial performance from Industrial and Water in FY13
- ▶ Trading conditions expected to remain difficult for Consumer and Automotive
- ▶ Substantial new product launches planned for Sunbeam and Davey to counter market conditions
- ▶ Further restructuring planned for the Dexion Commercial business to position it competitively in future years
- ▶ Dexion Industrial and Asia units to benefit from strong order intake converting to sales and improved margins
- ▶ Balance sheet strength provides flexibility in relation to capital management options and future growth initiatives, including acquisitions

