



13 June 2012





### iiNet's history

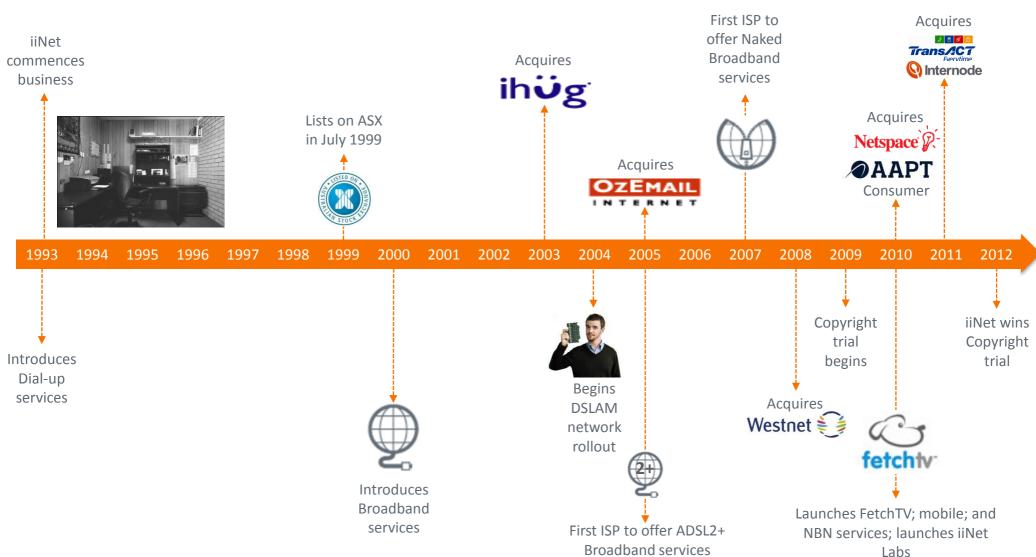
Our current focus

Platform for future growth

## iiNet's 20 year history

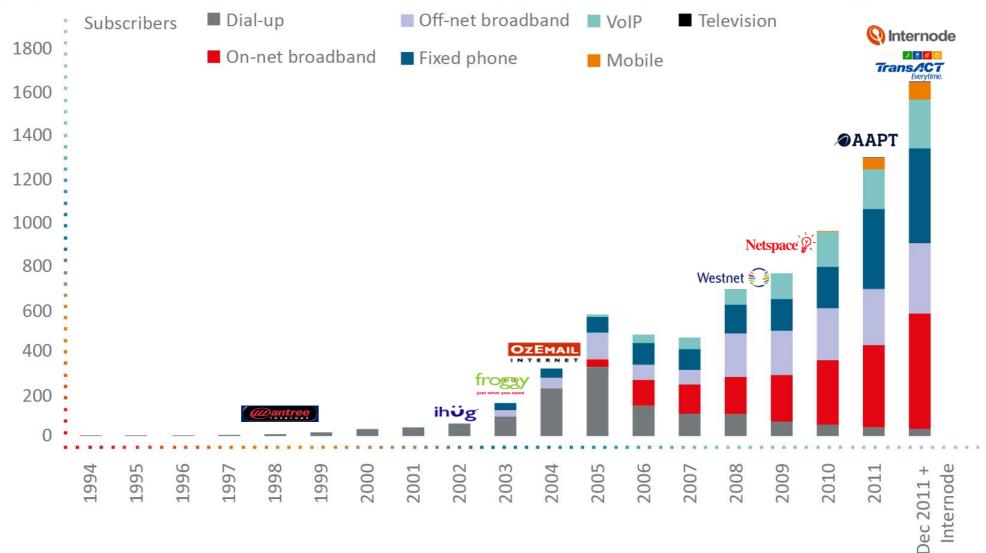






# Significant scale position – The acquirer of choice





## Leading industry service and low churn



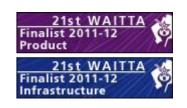


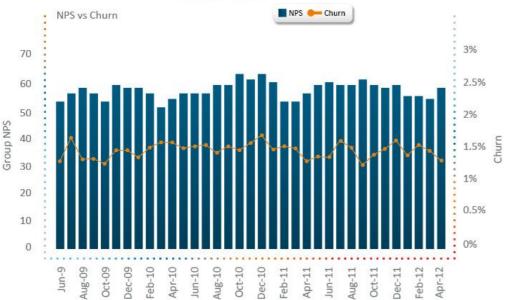


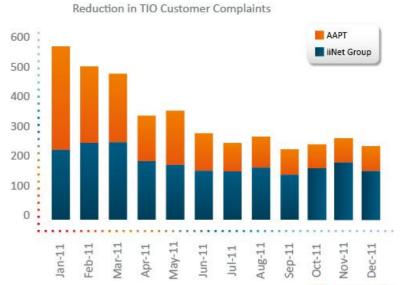
















**Deloitte.**Technology Fast500
Asia Pacific 2010 Winner





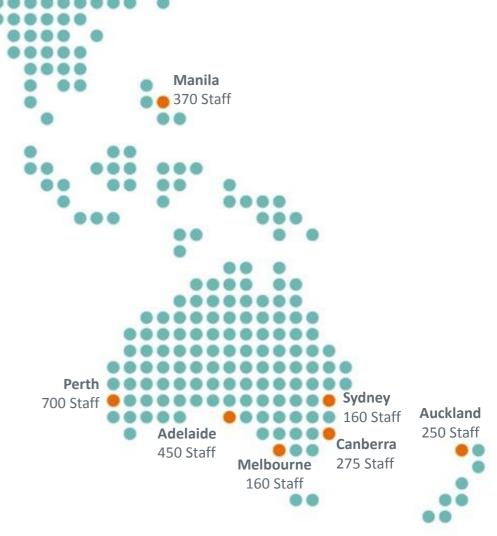
EXCELLENCE

### "Follow the sun" service model





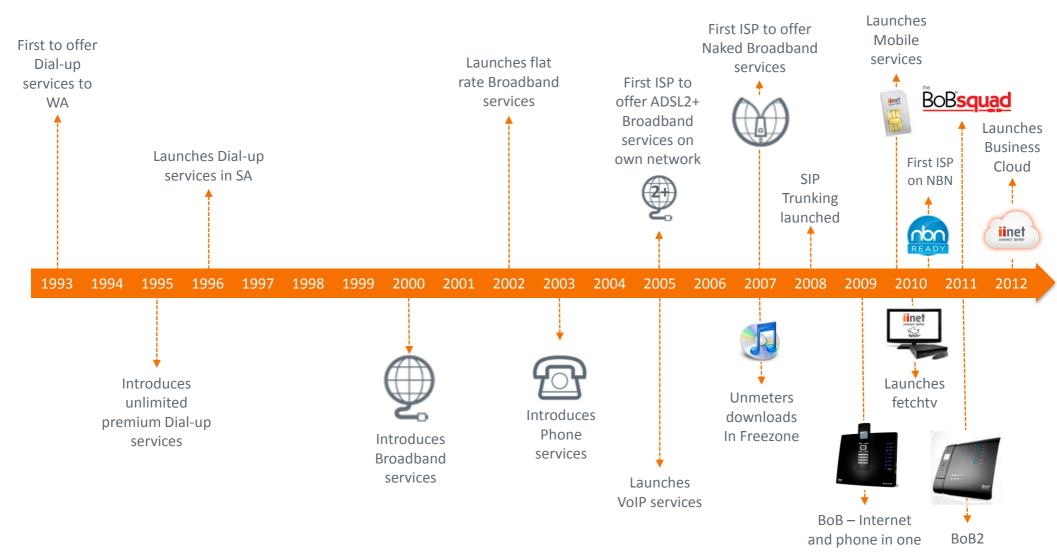




## Leading product innovation

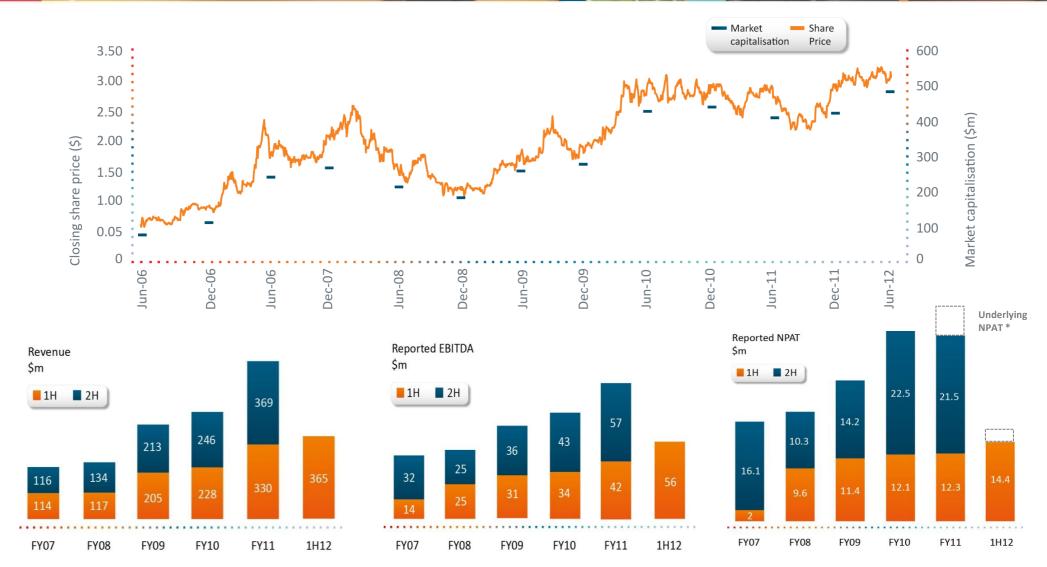






## Strong financial growth







iiNet's history

**Our current focus** 

Platform for future growth

# Increasing products per customer and ARPU – enablers in place





#### **Customer segmentation**

#### A culture of sales & service

#### Making it easy to buy



Detailed segmentation – customer insights driven





Shifting the cultural balance through training, reward and recognition





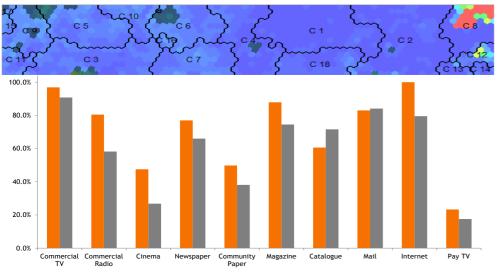
Using innovation in technology to improve the customer experience (online and through the call centre)



# Increasing products per customer and ARPU – segmentation







 ${\it Chart-Relative\ performance\ of\ iinet\ segment\ versus\ national\ average}$ 



## Detailed behavioural and attitudinal segmentation to :

- Drive cross selling to existing customers
- Inform the future product roadmap
- Create targeted channel communications
- Increase effectiveness of media spend

#### A culture of sales & service

- Promotional activity creating momentum
- Service platform creates the "right" to sell
- Agents incentivised sales training, reward and recognition
- Segmentation increasing campaign effectiveness

# Increasing products per customer and ARPU – product innovation

TransACT







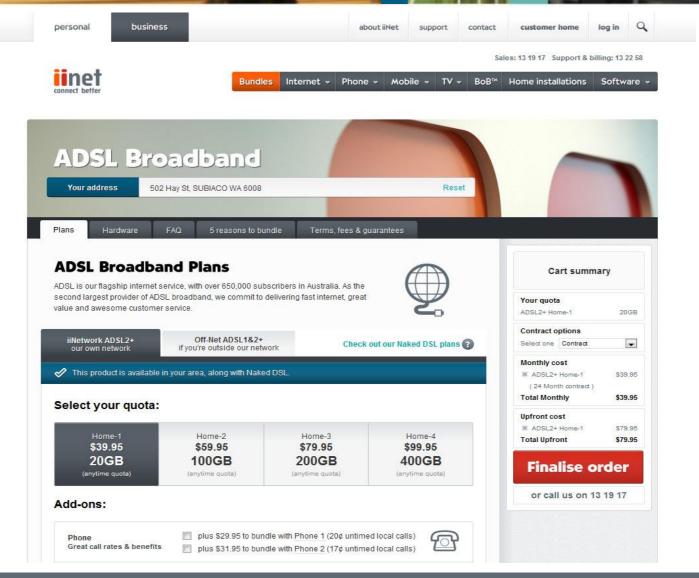






# Increasing products per customer and ARPU – easy to buy



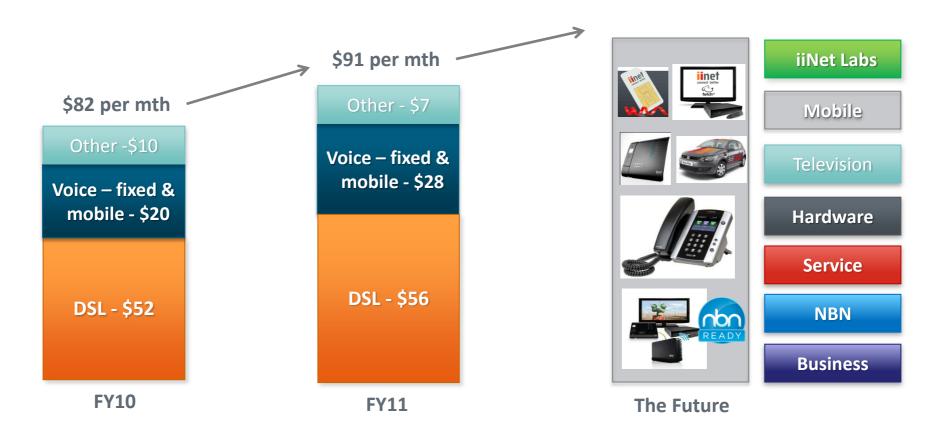


## Increase products per customer and ARPU – future growth target





Increase products per customer to 3 – currently 2.1 and growing



### **NBN** opportunity

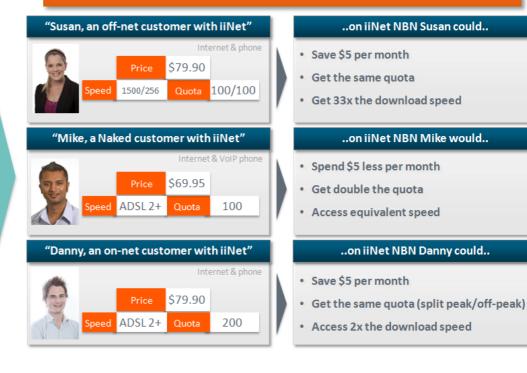


Ubiquitous, affordable, high speed broadband + transparent separation of wholesale and retail suppliers = Access to regional markets + improved margin opportunity → Better for customers and better for iiNet

#### Our plans have been released

Plan	Peak+Offpeak		Spee	d	Price		
NBN-1	20GB-	+20GB	12/1	Mbps	\$49.95		
NBN-2	100GE	3+100GB	12/1	Mbps	\$59.95	Simple	
NBN-3	500GE	3+500GB	12/1	Mbps	\$79.95		
All your local and national calls for \$9.95  Affordable							
Add a Turbo pack to Boost your speed							
25/5Mbps	\$5	50/20Mbps	\$15	100/40N	/lbps \$20	Tailored	

#### Positive benefits for iiNet customers



### **Getting serious about Business**





Basic Bundle	<sup>\$</sup> 79 <sup>95</sup>	50GB Anytime Quota (\$1,998.75 Minimum spend) ADSL2+ Speeds
Value Bundle	\$ <b>99</b> 95	250GB Anytime Quota (\$2,478.75 Minimum spend) ADSL2+ Speeds
Enhanced Bundle	\$ <b>119</b> 95	500GB Anytime Quota (\$2,958.75 Minimum spend) ADSL2+ Speeds
Premium Bundle	\$ <b>139</b> 95	1000GB Anytime Quota (\$3,438.75 Minimum spend) ADSL2+ Speeds

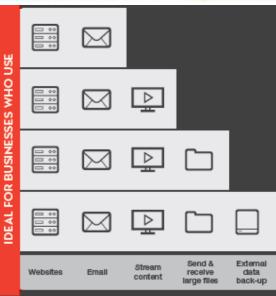


INCLUDING

### Business Phone

### Local calls **included**National calls **included**

Untimed 1300 & 13 calls. \$1.98 up to 30 mins international calls for top 20 countries, 37c per minute calls to mobiles (charged per 30 second block)





## **Extending the Business portfolio**









#### iiNet SIM Cards

Starting from \$14.95 p/month

Get loads of included calls, texts and data plus extra call value to other iiNet mobile. So your staff can stay connected for less, all for one low monthly fee.

Business on a budget



\$ 495

\$225 calls & SMS 200MB data \$135 iiNet to iiNet cal Stay Connected



\$29

\$660 calls & SMS 1.5GB data \$1000 iiNet to iiNet calls Total peace of mind



49

\$860 calls & SMS 3GB data \$1800 iiNet to iiNet calls

## Moving AAPT customers to the iiNet world

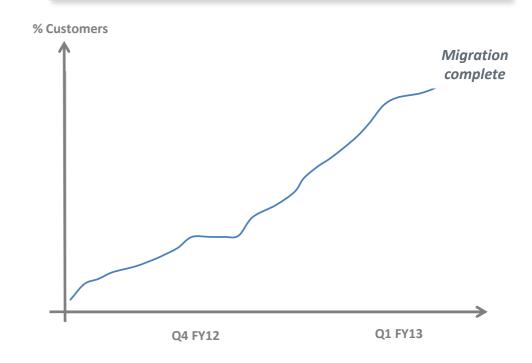




#### **AAPT** integration nearing completion

Metrics	Actual	vs Expectations
Annualised EBITDA	\$20m	•
On-net migrations 25k customers	Complete	<b>*</b>
Service improvement	NPS up significantly YoY	•

### Billing migration ~80% now underway



Billing licence cost reduction (>\$5m) maintains earnings in FY13

## Accelerating integration benefits from TransACT and Internode







Systems integration synergies of \$2-3m in FY13/14



Network synergy delivery of \$7m in FY13

Focus area	Completion	Focus area	Completion
iiNet residential knowledge → TransACT	Q4 FY12	Exchange backhaul consolidation	Q4 FY12
TransACT C&G knowledge → iiNet	Q4 FY12	Rationalise peering & domestic transit	Q4 FY12
Review and integration of systems and processes across networks	H1 FY13	DSLAM integration – 15k customers	Q1 FY13
- NBN, HFC, VDSL, DSL	1111113	International bandwidth rationalisation	H2 FY13 onwards
Customer experience / process	Ongoing		Onwards
enhancements	Oligonig	Review of voice networks & data centres	Ongoing – value TBD
Back office / IT systems integration	Ongoing	Back office & IT systems integration	Review ongoing

Integration of operating structures underway and providing further opportunities for FY13



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Our current focus

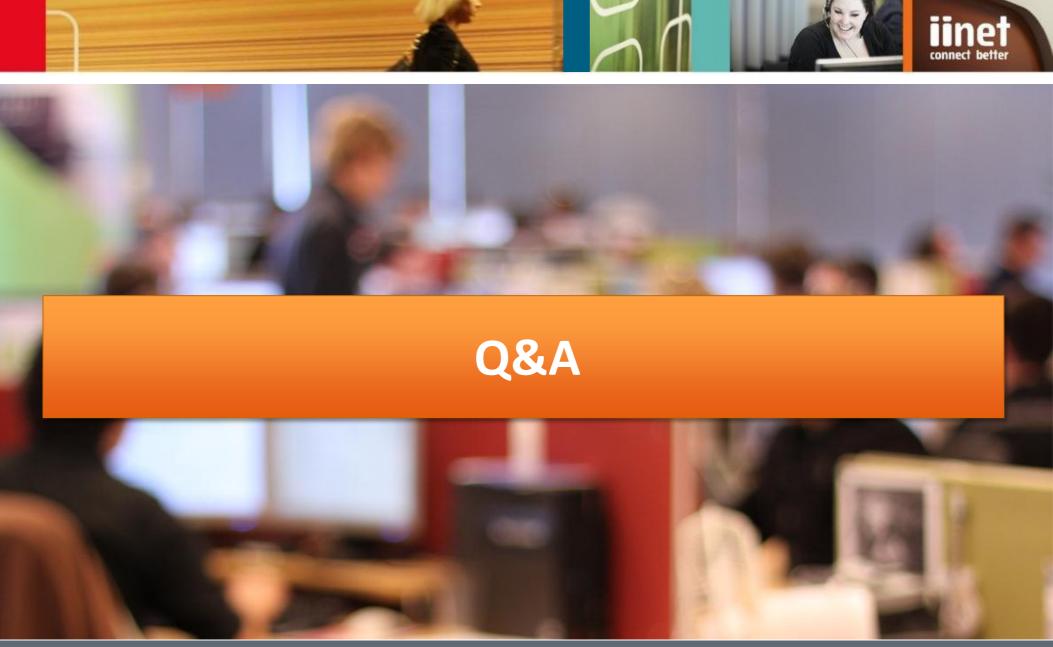
Platform for future growth

### Platform for future growth





- A strong history of growth from humble beginnings
  - Strong financial returns to shareholders Underlying EBITDA +28% CAGR (FY07-FY11)
  - Industry leading product and service offering
  - Now a scale business with 16% of the fixed broadband market
- Plans underway for the next phase of growth
  - Selling more products to our existing customers increase ratio to 3
  - Capitalising on the NBN opportunity and margin improvement
  - Increasing market share in the Business market
- Strong momentum going into FY13/14
  - Full year of Internode and TransACT worth +\$42m EBITDA in FY13
  - Internode network synergies of \$7m p.a. in FY13 and beyond
  - TransACT system integration synergies of \$2-\$3m in FY13/14
  - Organisational integration underway providing further opportunities
  - Improved regulatory environment benefits of access determination on wholesale ADSL



### Disclaimer





Some of the information contained in this presentation contains "forward-looking statements" which may not directly or exclusively relate to historical facts. These forward-looking statements reflect iiNet Limited current intentions, plans, expectations, assumptions and beliefs about future events and are subject to risks, uncertainties and other factors, many of which are outside the control of iiNet Limited.

Important factors that could cause actual results to differ materially from the expectations expressed or implied in the forward-looking statements include known and unknown risks. Because actual results could differ materially from iiNet Limited current intentions, plans, expectations, assumptions and beliefs about the future, you are urged to view all forward-looking statements contained herein with caution.