

SingTel Optus Update to Analysts

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Optus: stable EBITDA amid industry slowdown

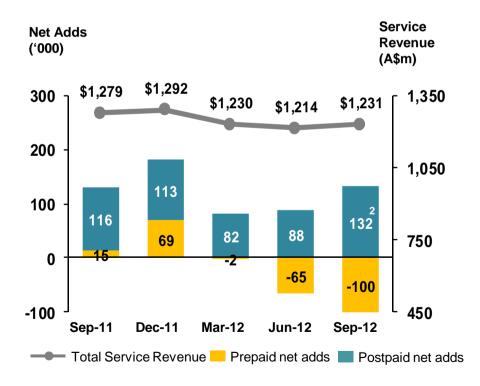
Q2 FY13	A\$m	YoY Change	Highlights
Total revenue	A\$2,239m	-4%	increased focus on customer experience and yield
Mobile	A\$1,432m	-5%	 lower incoming termination rates and equipment shipments impact of DRP¹ service credits
Business & Wholesale Fixed	A\$505m	-1%	 higher ICT & Managed Services revenue partially offset declines in voice and data & IP revenues
Consumer & SMB Fixed	A\$302m	-6%	> lower on-net broadband ARPU
Total EBITDA	A\$560m	Stable	› margin: 25% (Q2 FY12: 23.9%)

^{1.} Device repayment plans



Mobile: improved EBITDA despite lower revenue

Total revenue -\$77m MTR decline -\$46m Equipment -\$30m DRP¹ credits -\$25m



- 1. Device repayment plans
- 2. Includes 60k Vividwireless customers acquired

Lower SAC increases EBITDA by 1%

> EBITDA margin up 1ppt to 26%

Postpaid	
› ARPU	A\$59
- down 12%	_
› Net adds	+132k ²
 Retail churn down from 1.7% in June 2 SAC down 23% YoY and down 	A\$315

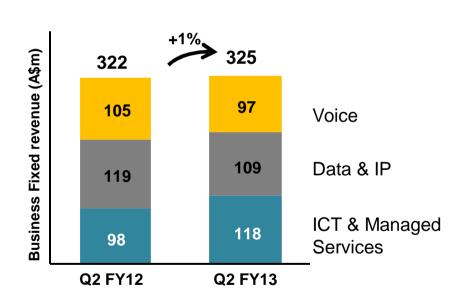
A\$23
-100k
A\$19
own 24% QoQ

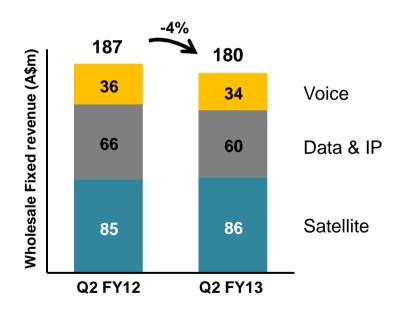


Business & Wholesale Fixed: stable EBITDA

Business: growth in ICT & Managed Services

Wholesale: price competition drives lower Data & IP revenue





EBITDA Stable

> EBITDA margin stable at 25%

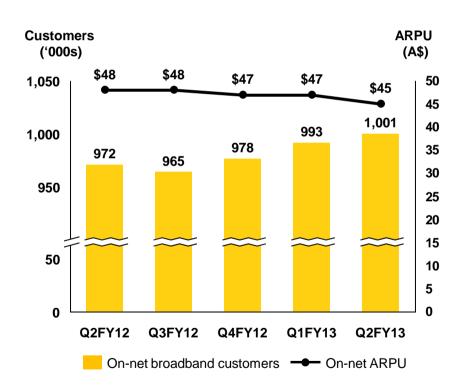


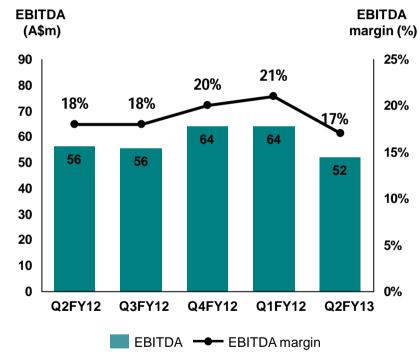


Consumer & SMB Fixed: EBITDA margin impacted by lower ARPU and higher selling costs

Over 1 million on-net broadband customers

Lower ARPU and higher selling costs impact margin





EBITDA -8%

> EBITDA margin down 1 ppt to 17%





Restructuring for greater efficiency and competitiveness

Operating expenses	-6%	Key initiatives
Selling & Admin reduction in subsidy levels	-11%	Optimising acquisition and retention costs
Cost of sales lower mobile equipment costs	-1%	 Restructuring workforce increasing staff productivity with approx 10% workforce reduction
Traffic expenses reduced interconnect costs	-6%	 investment in customer-facing roles Restructuring distribution channels rationalisation
Staff costs one incentive accrual in Q2FY12	+5%	investing in branded channels





Driving changes in the Business Model

Customer Experience

Net Promoter Score (NPS)



Increasing Yield

- Customer retention
- Profitability (EBITDA)





Re-engineering Business Model

Pricing

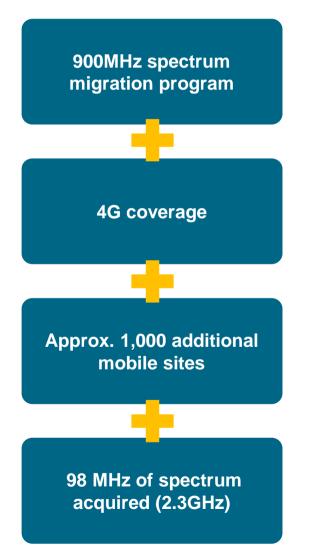
- Tiered data allowances
- Potential opportunity to monetise 4G services
- Service providers complementary to Optus brand
- Driving lower acquisition and retention costs (S&A costs down \$116 million in H1FY13)

Cost structure

- Increasing productivity with 10% workforce restructure
- Rationalising non-branded channels
- Optimising network economics



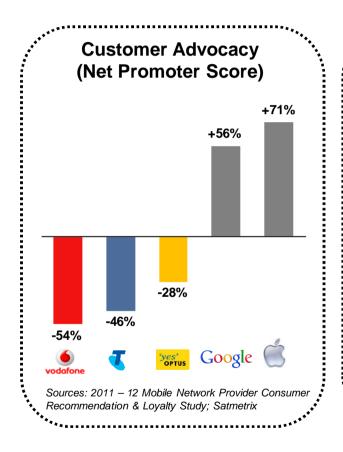
Network investment to close gap to incumbent's network

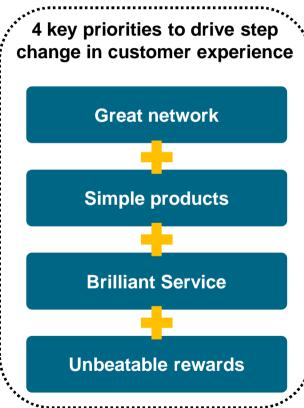


- Improved 3G performance, particularly in-building
- Over 3,000 sites upgraded delivering >90% in-building capital city coverage
- Launched in Sydney, Melbourne, Perth, Brisbane, Gold Coast and Newcastle/Hunter region
- One of only two carriers providing 4G services in Australia
- Competitive to Telstra's network (where comparable coverage exists)
 - Data downloads on the Optus network faster in 11 of 13
 Sydney locations tested¹
- Extended JV with VHA
- Increased network capacity in metro
- Faster time to market
- High speed data services
- Download speeds ranging from 25Mbps to 87Mbps²
 - The Sun-Herald 14 Oct 2012
 - Based on a two month trial of LTE-TDD conducted by Vividwireless in early 2011.
 The speed range quoted is the 25th 75th percentile.



Focus on customer experience and brand differentiation





Early initiatives

- Reorganisation
 - New Customer division
- Prioritisation
 - existing customers are prioritised v/s new customers (eg iPhone 5 allocations)
- Customer alerts
 - Usage
 - Roaming

