# SOUTHERN CROSS ELECTRICAL ENGINEERING

# Investor Presentation 2012 Full Year Results

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# **PRESENTATION**



- 1. Highlights
- 2. SCEE Businesses
- 3. Financial Performance
- 4. Strategic Objectives
- 5. Sustainability
- 6. Outlook
- 7. Conclusions





## **HIGHLIGHTS**



- Revenue increased 116% to \$220.0m (2011 \$101.8m)
- Profit after tax of \$13.7m (2011 loss of \$1.7m)
- Earnings per share 8.5cps (2011 loss of 1.3cps)
- Dividend declared of 2.25c per share fully franked (2011 - no final dividend)
- Cash at 30 June 2012 \$31.5m (30 June 2011 \$26.3m)
- Banking and bonding capacity increased to \$60m (2011 \$30m)
- Eighth year LTI-free in Australia; two LTIs in overseas operations
- Order book at 30 June 2012 of \$79m secured orders and \$140m of preferred contractor status orders in negotiations





## **SCEE BUSINESSES**



#### **SCEE Infrastructure**

## **SCEE Construction**

#### **SCEE Services**







From 1 July 2012: K.J. Johnson & Co rebranded SCEE Infrastructure

Design and construction of high voltage power line distribution, switchyards and substations

Iron Ore, Coal, LNG, Minerals

and Metals, Utilities

Rio Tinto, BHP Billiton,

Newcrest, Barrick Gold

Citic Pacific, SKM, Calibre,

Electrical & instrumentation installation and commissioning of Greenfield and major Brownfield upgrade projects

**Description** 

Operations support, maintenance and sustaining capital management as well as **Brownfield Design & Construct** services

Iron Ore, CSG, Oil & Gas

Refining, Offshore Support

Rio Tinto, BHP Billiton, BP,

Santos, Silverlake Resources

From 1 July 2012: Hindles combined with our West Coast operations support business and rebranded **SCEE Services** 

#### **Activity**

Iron Ore, Coal, LNG, Minerals and Metals, Heavy Industry

#### **Current Clients**

Rio Tinto, BHP Billiton, Citic Barrick Gold, Thiess, SKM

Pacific, Newcrest Mining,

**Southern Cross Electrical Engineering** 



## Summary

## Growth and return to profitability

	Year ending 30 June 2012 \$m	Year ending 30 June 2011 \$m		% Change
Revenue	220.0	101.8	<b>1</b>	116%
EBIT	19.4	(1.1)	<b>1</b>	NA
Profit after tax	13.7	(1.7)	<b>1</b>	NA
Earnings per share	8.50 cps	(1.28) cps	<b>↑</b>	20%
Dividends per share declared	2.25 cps	Nil	<b>1</b>	NA
Cash	31.5	26.3	<b>↑</b>	20%
Net assets	86.9	72.7	<b>1</b>	20%

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## **Project Performance**

**Growth trajectory** 

#### 6 months to

	Dec 2010 \$m	Jun 2011 \$m	Dec 2011 \$m	Jun 2012 \$m
Revenue	47.3	54.5	84.2	135.8
Gross profit	2.3	13.9	17.8	25.6
Gross profit margin	4.9%	25.5%	21.1%	18.9%
Profit after tax	(4.8)	3.1	5.1	8.6
Profit after tax margin	(10.1)%	5.7%	6.1%	6.3%



## **Cash Flow**

## **Cash generation**

	Year ending 30 June 2012 \$m	Year ending 30 June 2011 \$m
Operating cash flows	10.0	0.2
Investing cash flows	(6.0)	(1.8)
Financing cash flows	2.1	20.0
Net movement in cash	6.1	18.4
Opening cash balance	26.3	7.5
FX movement	(0.9)	0.4
Closing cash balance	31.5	26.3

## **Operating cash - inflow**

- Return to cash inflow in H2
- Working capital requirements
- Systems expenditure
- Recruitment costs

#### **Investing cash - outflow**

- Added \$10.7m of assets, mainly project plant and equipment
- Sold property for \$3.6m

#### Financing cash - inflow

- Repaid bank borrowings
- Restricted deposit of \$5m released



## **Cash Generation**





## **Balance Sheet**

#### Investment and growth

Current assets	
Non-current assets	
Total assets	
Current liabilities	
Non-current liabilities	
Total liabilities	
Shareholders equity	

Year ending 30 June 2012 \$m	Year ending 30 June 2011 \$m
91.9	59.8
34.8	26.8
126.7	86.6
33.4	13.7
6.4	0.2
39.8	13.9
86.9	72.7

- Strong cash position with negligible debt
- Increased plant and equipment investment
- Renegotiated banking facilities
- Increased banking and bonding capacity to \$60m - \$16m used and \$44m available for future growth

# STRATEGIC OBJECTIVES



## **SCEE Objectives**

Be recognised as a **Tier 1** Electrical and Installation construction and operational support contractor in selected resources sectors:

- Iron Ore
- LNG
- Coal
- CSG
- Minerals and metals (gold, copper, uranium, etc.)

### Full life cycle focus:

- Early works (SCEE Construction and SCEE Infrastructure)
- Construction (SCEE Construction and SCEE Infrastructure)
- Operations support (SCEE Services)

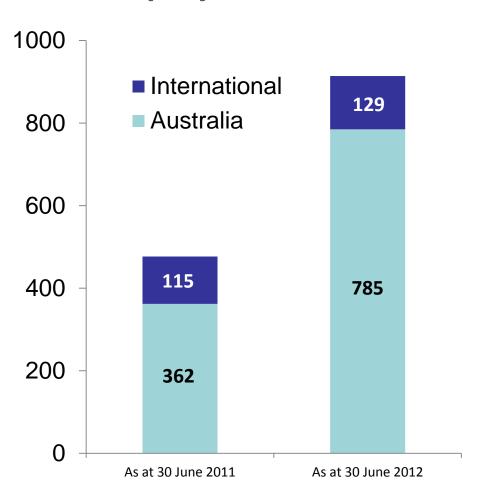




# SUSTAINABILITY



# **SCEE Employees**



Continuous recruitment of key people to support growth:

- Project Managers
- Construction Managers
- Commercial Teams
- Project Finance Teams



## **SUSTAINABILITY**



## **Apprenticeship Program**

- SCEE has a 98% completion rate and 90% retention rate for apprentices.
- Over the past ten years the company has graduated 51 apprentices of which 46 have been retained as tradespeople, supervisors and project managers.
- The apprenticeship program growth strategy is aligned to the anticipated labour shortage of electricians on future SCEE projects.

# 21 23 21 33 55 66

Apprentices

2008 2009 2010 2011 2012 2013

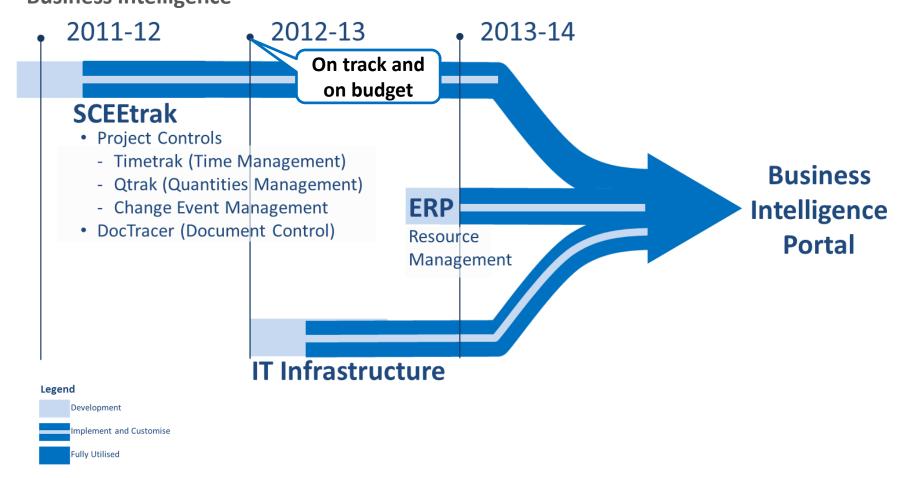


## **SUSTAINABILITY**



## **Systems Developments**

## **Business intelligence**



## **MARKET OUTLOOK**



## Market

- Growth expected in 2013 and beyond for at least a three to five year period
- Iron Ore, Coal and CSG current sectors for growth
- 2014 and onwards onshore LNG projects will provide unprecedented growth
- Current conditions are competitive but still supportive of growth

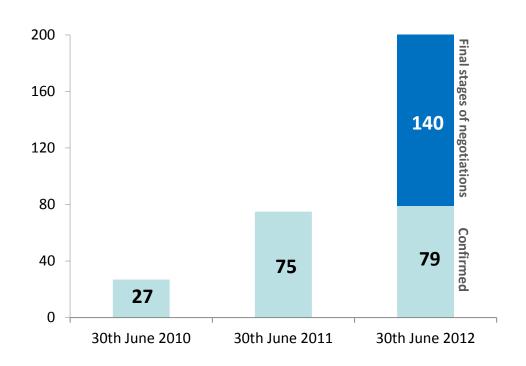




## **OUTLOOK**



## **Order Book**



#### **Ongoing Works:**

- MCCM Sino Iron
- Rio Cape Lambert 33kv overhead line
- Rio Yandi transmission lines
- Rio Coastal Waters transmission lines
- Thiess Sedgman JV Lake Vermont Coal Expansion
- Thiess QGCLNG Early Works

Order book excludes work under recurring framework agreements typically \$2m/month

Approx. \$140m of new work in final stages of contract negotiations "Preferred Contractor Basis"

# **OUTLOOK**



## **Pipeline of Work**

SCEE is experiencing a high level of tendering in Australia across different resources sectors:

#### **LNG**

Ichthys, Wheatstone, Gorgon, Offshore support services

#### **Iron Ore**

 Rio Tinto Expansion, BHP Billiton Sustaining Capital, Sino Iron, Roy Hill, MAGJV Southdown

#### **Coal Seam Gas**

QCLNG Upstream facilities, Arrow Upstream facilities

#### **Minerals and Metals**

 Tropicana Gold, Cadia Expansion, Boddington Expansion

#### Coal

 BMA Caval Ridge, Whitehaven Maules Creek, Xstrata Wandoan





## **CONCLUSIONS**



## Summary

- Solid progress in a transformational year
- Return to dividend payments on the back of healthy financial result and outlook
- Softening in current market conditions but three to five year outlook extremely positive
- Continue to build internal capacity to support ongoing growth
- Key focus on growing long term recurring workload



## **DISCLAIMER**



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