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1 May 2013

Via E - lodgement

Dear Sir

INVESTOR UPDATE PRESENTATION

Clough Limited (ASX:CLO) is pleased to release the investor update presentation which will be presented at the 15th Annual Macquarie Australia Conference to be held in Sydney on Wednesday 1 May 2013. Please see attached.

Yours sincerely

Raj Ratneser
Company Secretary

About Clough

Clough is an engineering and project services contractor servicing the Energy & Chemical and Mining & Mineral markets in Australia and Papua New Guinea. Our services range from early concept evaluation and feasibility studies through design, construction, commissioning and long term asset support and optimisation.

Backed by an experienced management team, over 6000 personnel and sophisticated project management systems, Clough is recognised for a commitment to safety, sustainable development and the wellbeing of the people, communities and environments in which it operates.

www.clough.com.au

For further information, please contact:

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Investor Presentation Macquarie Australian Conference

1 May 2013

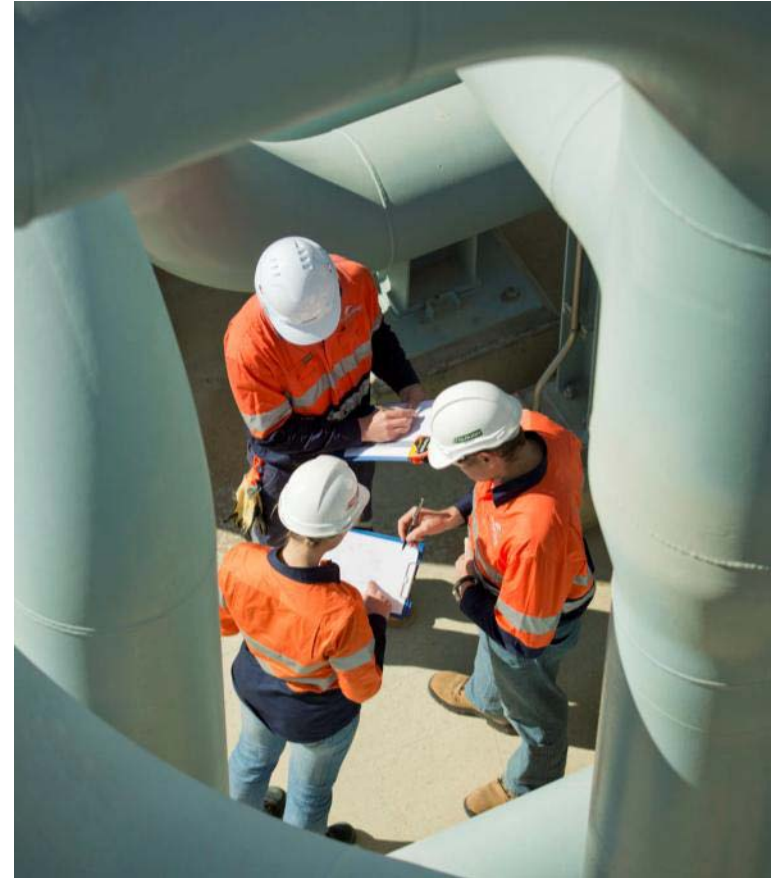
Agenda

Summary

Business Overview

Outlook

Questions



Summary

Financial



HY12/13 key financials:		Increase on HY11/12
– Total Revenue Clough operations	\$660.3M	up 42%
– Underlying EBIT Clough operations	\$38.0M	up 196%
– EBIT margin Clough operations	5.8%	up from 2.8%
▪ Order book 31 March	\$2.3B	
▪ Forge investment sold on 25 March		
– Gross Cash proceeds	\$187M (\$6.05 per share)	
– Pre tax profit on sale of approximately	\$70M (estimated tax charge of \$31 million)	
– Share of Forge NPAT recognised to date of disposal		
▪ Strong balance sheet, providing flexibility		

Operational



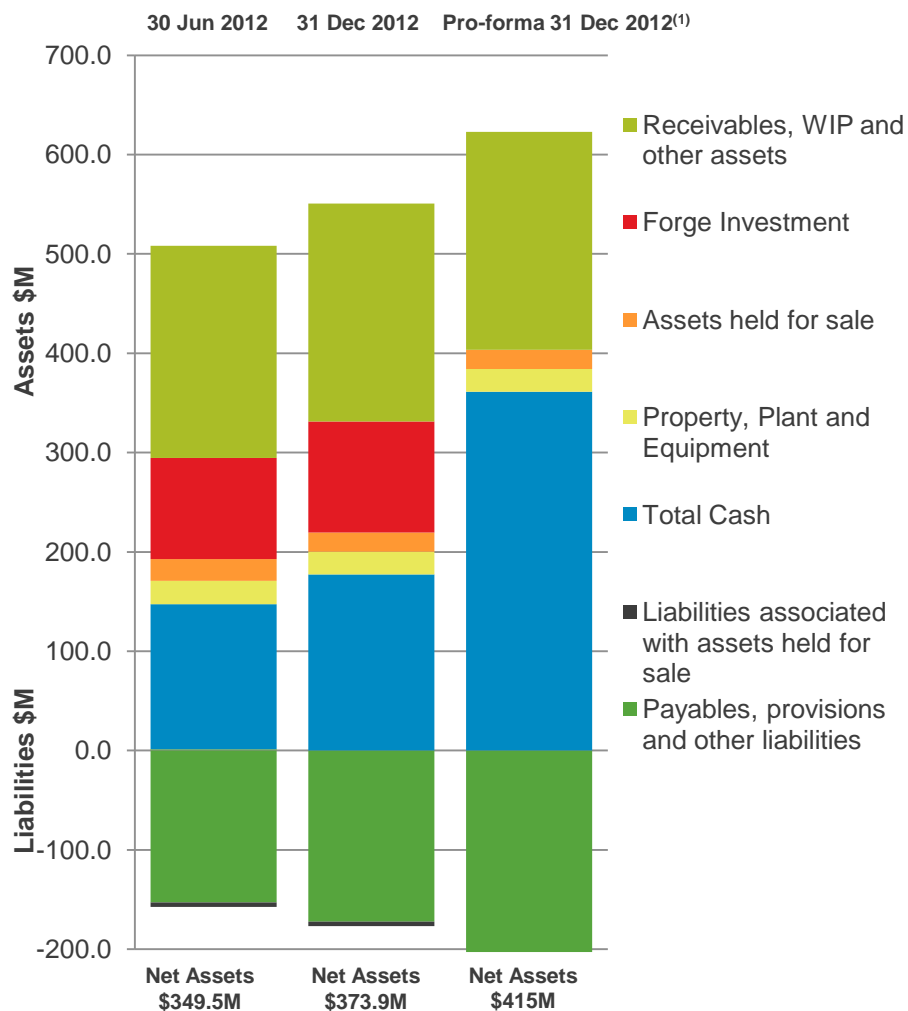
- e2o acquisition completed January. Progressing well against plan
- \$75M work orders received on PNG LNG C1 project
- QGC Queensland Curtis LNG – Progressing to EPC contract conversion
- Strong safety performance: 23 million work hours LTI free on PNG projects – EPC4 and C1
- Workforce – 6118 people

Outlook



- LNG outlook positive - significant near and long term opportunities
- Secured revenue FY13: \$1.43B, FY14: \$1.2B
- Earnings on track – FY13 EBIT \$80M - \$85M
- FY13 dividend; franking credit position improved

Balance Sheet Development



- Strong Clough balance sheet, flexibility to pursue strategic growth options
- 35.9% holding in Forge sold on 25 March 2013 for gross proceeds \$187 million.
- Pro-forma cash holdings \$360M, nil debt (as if sale of Forge effective 31 December 2012)
- \$200M bank bonding facility with syndicate of 3 leading banks and EFIC completed December 2012
- Additional \$150M surety bonds
- Bonding capacity to support near term opportunities; \$233M utilised 31 December 2012
- Historic tax losses fully utilised following sale of Forge. First tax instalment to be paid December 13.

(1) Note: restated to reflect disposal of Forge Group as if effective at 31 December 2012

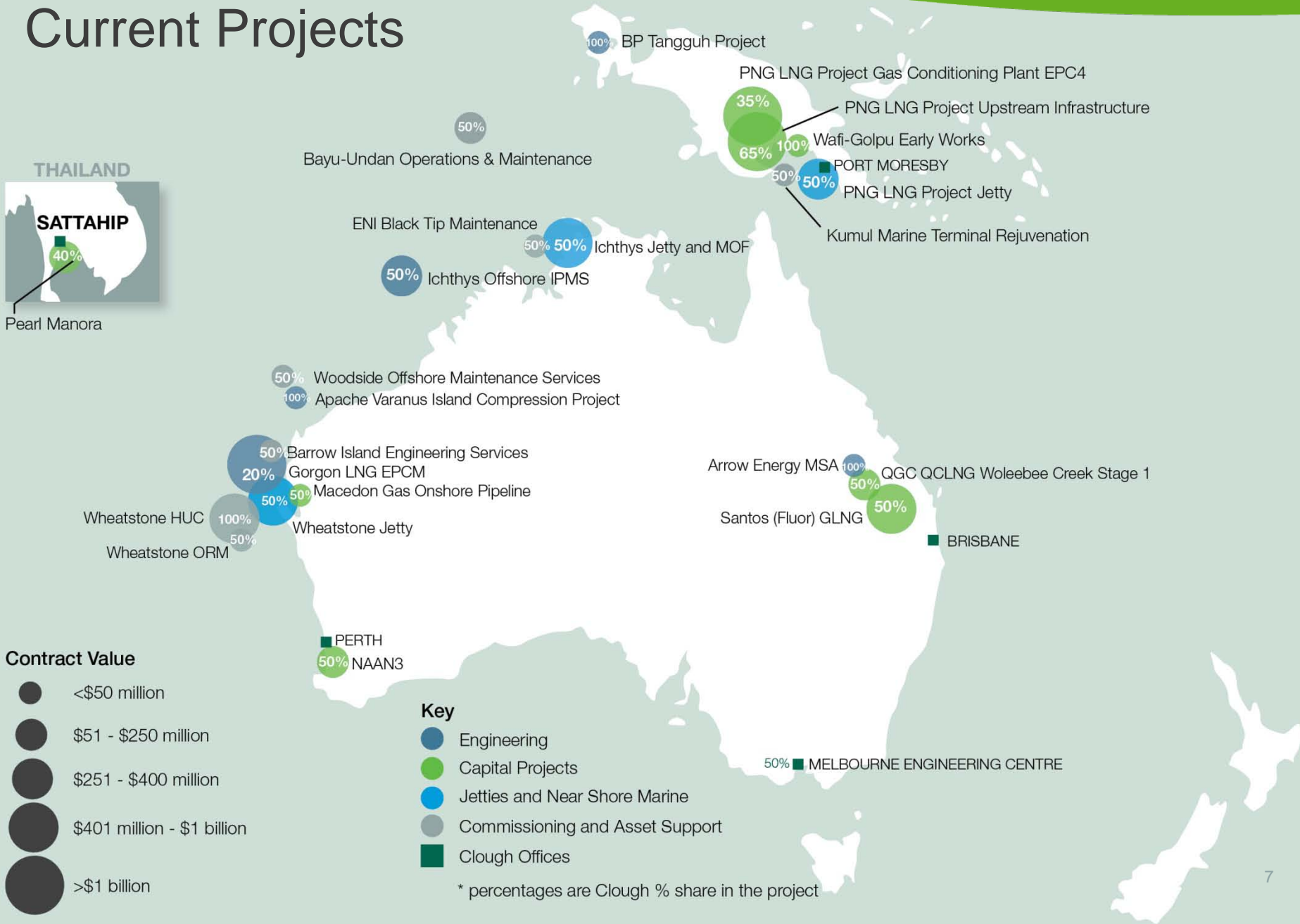
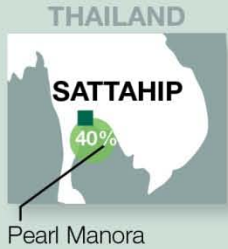


Business Overview

Business Model

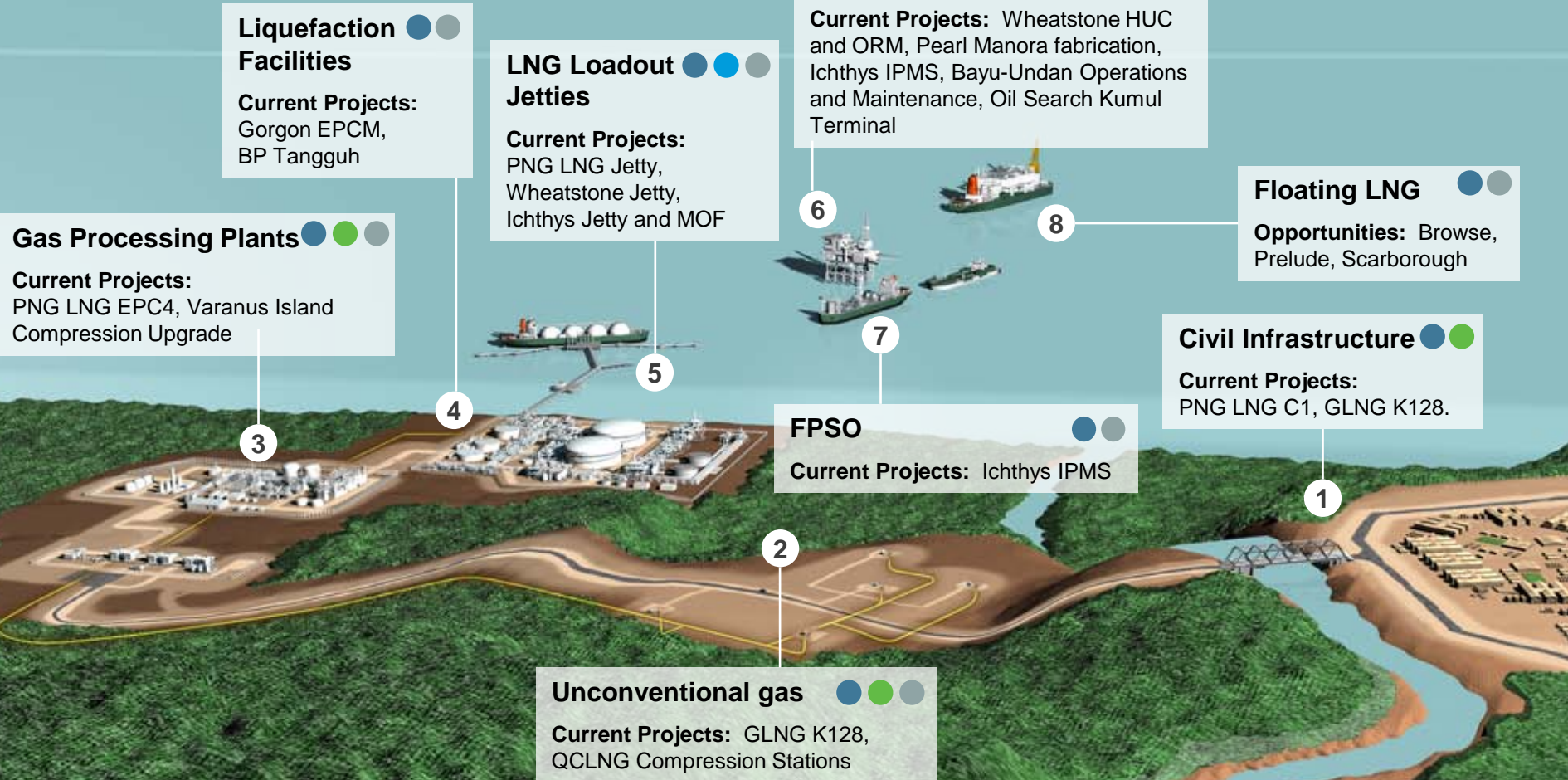


Current Projects



LNG Value Chain

● Engineering ● Capital Projects ● Jetties and Near Shore Marine ● Commissioning and Asset Support



Performance focus – Superior Value to Shareholders

Focus

Action

1. Delivery

Excellence in execution and contract delivery

- Productivity initiative
- Improved project management capability
- Alignment of contract terms
- Focus on self execute projects – less JVs

2. Cost efficiency

Reduction of cost base to improve profitability

- FY13 on track to deliver >\$10 million sustainable savings
- Activities aligned with 4+2+3
- Office densification
- Ongoing initiatives: Systems, office accommodation,
- Low cost engineering centre

3. Diversification

Contract and portfolio diversification

- 77% contracts in order book cost reimbursable
- Mining and Minerals market – target 10% - 20% of annual revenue
- New Horizons

4. Growth

Organic and acquisitions

- Profit growth across all business divisions
- e2o acquisition completed 31 January 2013
- Strong cash position to pursue acquisitions that strengthen and expand capability – focus on engineering, commissioning and asset support
- Disciplined and measured approach to evaluation of opportunities

Productivity

Productivity is a major industry issue in Australia:

- *Macquarie Research – “Australia's five most advanced LNG projects on average are 32% over budget and six months behind schedule, despite being only 60 per cent complete.”* Macquarie analyst, Adrian Wood

Clough understands and is responding:

- Aim to set the industry benchmark for productivity
- Engineering to construct - construction optimised design approach that maximises productivity during execution
- Metrics and systems to provide real time reporting on productivity performance – early detection and intervention
- Project remuneration aligned with productivity targets – driving productivity behaviour
- Independent commissioning services – seamless transition from construction to operations
- Production operations services – maximising asset productivity, uptime and life.



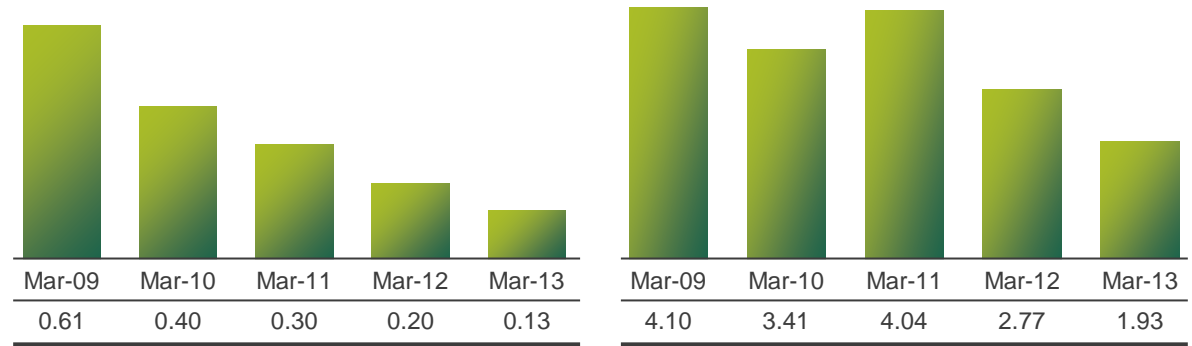
Safety

Target Zero – A culture of safety discipline

- Inherent safety a core driver of every design produced
- Behavioural based safety programs
- Award winning safety performance in PNG:
 - 23 million work hours LTI free
 - Three PNG projects recognised through ExxonMobil SSHE awards



Continued improvement in Safety Performance



LTIFR safety performance
0.13 per million work hours

↓ **35%**

TRIFR safety performance
1.93 per million work hours

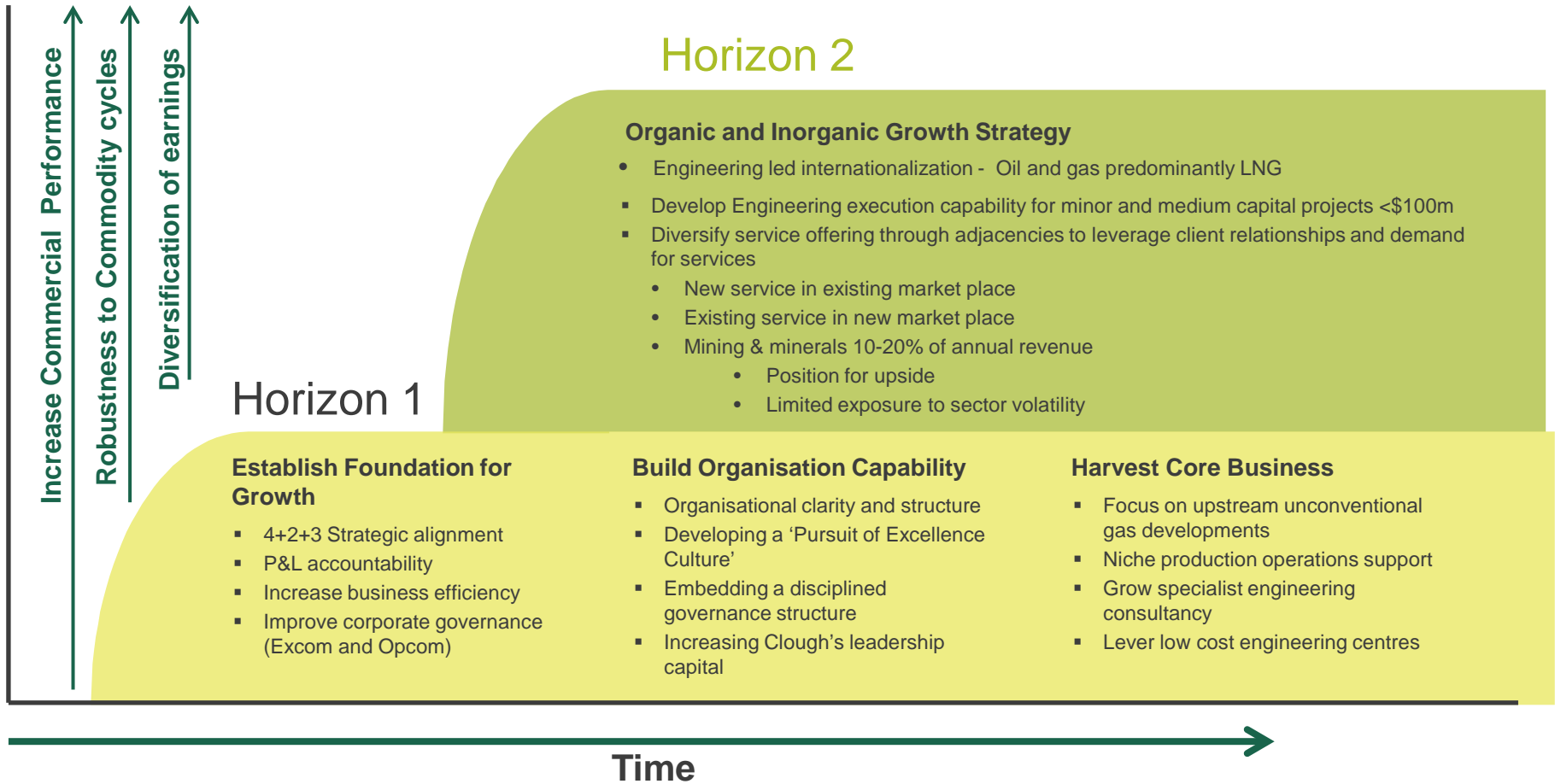
↓ **30%**



Our Vision: Zero Harm to our people, the environment and the communities in which we work.



Strategic Growth - Beyond 4+2+3



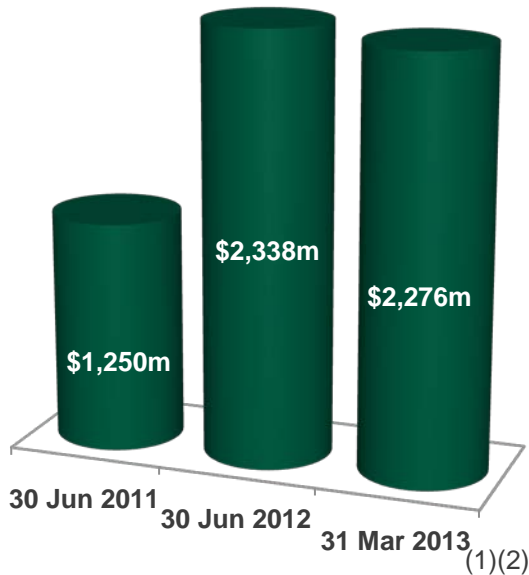


Outlook

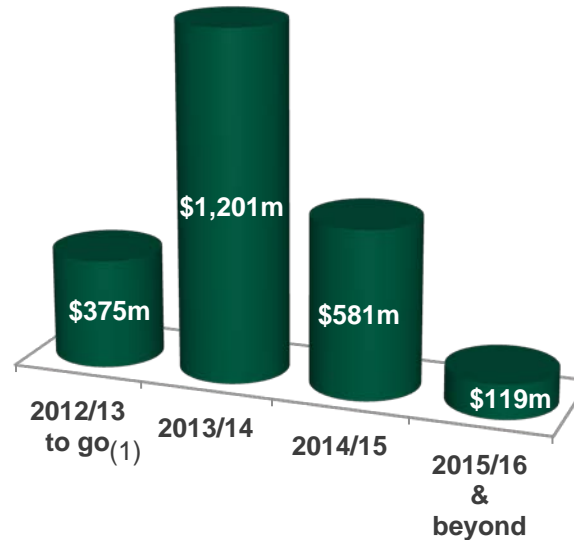
Order Book 31 March 2013

- Improved contract mix: 77% cost reimbursable contracts

Order Book Over Time⁽³⁾



Secured Revenue By Year of Delivery⁽³⁾



Notes:

- (1) After adjusting for revenue to 31 Mar 2013
- (2) Includes order intake 1 July to 31 Mar 2013, plus reassessment of current contracts
- (3) Excludes Forge, interest in Forge disposed of 25 March 2013

Near Term Opportunities

Engineering:

- Apache Energy Varanus Island Compression Upgrade Project additional scope
- Arrow Energy Upstream FEED

Projects:

- Further PNG Upstream Infrastructure work orders
- QGC QCLNG Compression Stations Stage 2
- Bechtel Wheatstone GTG Domgas, and OSBL (2 scopes)
- BAM Clough Weipa Bauxite Jetty ECI

Commissioning and Asset Support:

- ConocoPhillips Bayu-Undan contract extension (CAJV)
- Oil Search PNG onshore construction services (CAJV)
- Longer term Commissioning and Asset Support opportunities

Outlook

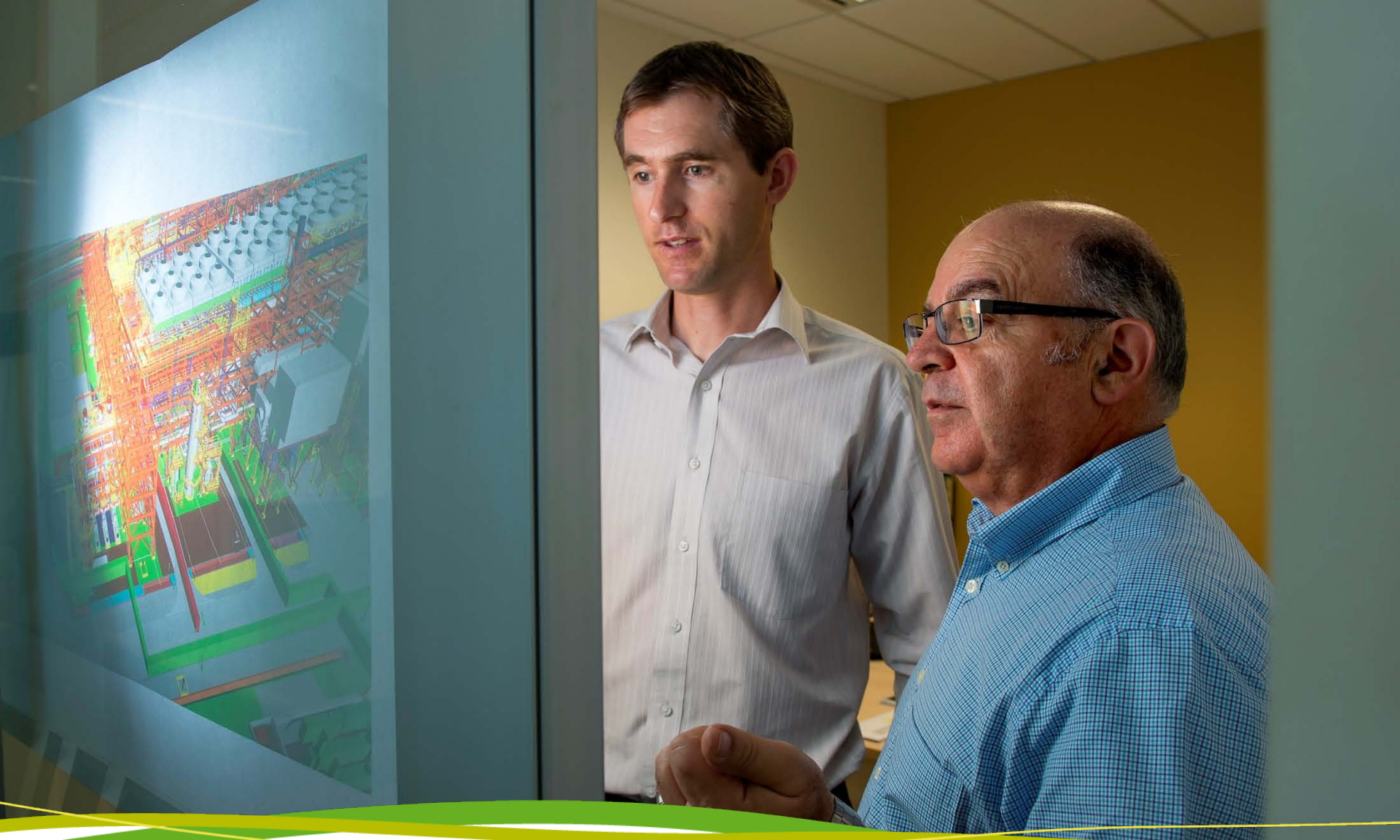
- Secured revenue FY13: \$1.43B, FY14: \$1.2B
- Earnings on track – FY13 EBIT \$80M - \$85M
- Longer term EBIT margin target: 7%
- Significant near term contract opportunities
- Strong balance sheet and cash position – flexibility to pursue growth options post sale of Forge
- FY13 dividend; franking credit position improved
- Continued focus on improved performance, execution excellence and productivity



Disclaimer

The information in this presentation:

- Is not an offer or recommendation to purchase or subscribe for securities in Clough Limited or to retain any securities currently held.
- Does not take into account the potential and current individual investment objectives or the financial situation of investors.
- Was prepared with due care and attention and is current at the date of the presentation.
- Actual results may materially vary from any forecasts (where applicable) in this presentation.
- Before making or varying any investment in securities in Clough Limited, all investors should consider the appropriateness of that investment in light of their individual investment objectives and financial situation and should seek their own independent professional advice.



Questions