

Annual Report 2013



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Corporate Information

ABN 20 120 394 194

Directors

The Hon John Dawkins, *Non-Executive Chairman*

Anne Tregonning, *Non-Executive Director*

Graeme Fowler, *Managing Director and Chief Executive*

Company Secretary

Jean-Marie Rudd

Registered Office

Level 2, Ernst & Young Building

11 Mounts Bay Road

Perth WA 6000

Principal Place of Business

Head Office

Level 22

1 Market Street

Sydney NSW 2000

Tel: (02) 8263 6600

Share Register

Computershare Investor Services Pty Limited

Level 2

45 St Georges Terrace

Perth WA 6000

Tel: (08) 9323 2000

ILH Group Limited shares are listed on the Australian Stock Exchange ("ASX").

Solicitors

Rockwell Olivier (Perth)

Level 8, Wesfarmers House

40 The Esplanade

Perth WA 6000

Rockwell Olivier (Sydney)

Level 22

1 Market Street

Sydney NSW 2000

Bankers

St George Bank Limited

Level 2, Westralia Plaza

167 St Georges Terrace

Perth WA 6000

Auditor

Ernst & Young

11 Mounts Bay Road

Perth WA 6000

Directors' Report 2013

Your Directors submit their report for the year ended 30 June 2013.

DIRECTORS

The names and details of the Company's Directors in office during the financial year and until the date of this report are as follows. Directors were in office for this entire period unless otherwise stated.

Names, Qualifications, Experience and Special Responsibilities

The Hon John Dawkins, AO, B.Ec (Non-Executive Chairman)

Mr Dawkins was Chairman of Law Central from its early beginnings in March 2000 until March 2006. His other board appointments include Chairman of Sovereign Gold Company Limited, Australian Bauxite Limited and Precious Metal Resources Limited, and Director of M&C Saatchi Direct Pty Ltd, Cbus and Tiaro Coal Limited. For over 10 years, until 2005, he served on the board of Sealcorp Holdings, now Asgard Wealth Solutions, and he is a former chairman of Elders Rural Bank and Retail Energy Market Company Ltd.

Mr Dawkins has consulted to several large Australian and overseas companies, the World Bank and the OECD. Until his retirement from politics in 1994 he served as a Minister in the Federal Government for 10 years and in the House of Representatives for 18 years.

He is a graduate in Economics from the University of Western Australia, and he has been awarded honorary doctorates from the University of South Australia and the Queensland University of Technology.

During the past three years, Mr Dawkins served as a Director of the following listed companies:

- MGM Wireless Ltd – appointed 17 August 2010; resigned 3 March 2011
- Archer Exploration Limited – appointed 30 April 2010; resigned 31 May 2012
- Sovereign Gold Company Limited – appointed 16 September 2010*
- Genetic Technologies Ltd – appointed 24 November 2004; resigned 19 November 2010
- Australian Bauxite Limited – appointed 7 December 2011*
- Tiaro Coal Limited – appointed 6 June 2012*
- Precious Metal Resources Limited – appointed 31 August 2012*

*Denotes current directorship.

Anne Tregonning, B.Com, FCA, GAICD (Non-Executive Director)

Ms Tregonning has extensive experience in finance and risk management in both public practice and commerce. Senior positions previously held include General Manager Finance and Risk, Wealth Management Division, St George Bank, Director – Group Finance, Sealcorp Holdings (now Asgard Wealth Solutions), and Senior Manager Corporate Banking, BankWest.

Ms Tregonning is a Non-Executive Director of Retail Energy Market Company Ltd and the Breast Cancer Research Centre – Western Australia. She is a past Executive Director of Asgard Capital Management Limited, a past State Chairman of the Institute of Chartered Accountants and member of its National Council, and a past Director of other public company and not-for-profit/professional organisations.

Directors' Report continued

Ms Tregonning is a graduate of the University of Western Australia, a Fellow of the Institute of Chartered Accountants and a graduate of the Australian Institute of Company Directors.

Ms Tregonning has not had any directorships in other listed companies during the past three years.

Graeme Fowler, *B.Bus, CPA, MAICD* (Managing Director and Chief Executive)

Mr Fowler was previously Chief Executive Officer ("CEO") of listed accounting and financial services aggregator Crowe Horwath Australasia Ltd (formerly WHK Group Limited). He brings specific experience in the successful aggregation of professional services firms. He spent over 15 years in senior management roles with the BT Financial Group including Group Chief Financial Officer ("CFO") of BT Global Funds Management, CEO of BT Funds Management NZ, and CEO of BT Portfolio Services (including BT Wrap). Mr Fowler is also a Non-Executive Director of Countplus Limited.

Mr Fowler is a business studies graduate of the University of Technology, Sydney and a Certified Practising Accountant.

During the past three years, Mr Fowler served as a Director of the following listed company:

- Countplus Limited – appointed 19 August 2010*

*Denotes current directorship.

Beneficial Interests in the Shares of the Company and Related Bodies Corporate

As at the date of this report, the beneficial interests of the Directors in the shares of ILH Group Limited were:

	Number of Ordinary Shares
J Dawkins	3,165,382
A Tregonning	487,636
G Fowler	5,533,757

COMPANY SECRETARY

Jean-Marie Rudd, *B.Com, CA, GAICD*

Mrs Rudd is also the CFO of ILH Group Limited and its subsidiary companies.

Mrs Rudd was previously the Western Australian Finance Director of national law firm, Minter Ellison, bringing industry-specific experience to her roles with ILH Group Limited. Mrs Rudd has over 20 years' experience in CFO/Company Secretarial roles including senior management roles with the Heytesbury Group and ThinkSmart Limited.

Mrs Rudd is a graduate of Curtin University, Perth, a Chartered Accountant and a graduate of the Australian Institute of Company Directors.

Directors' Report continued

PRINCIPAL ACTIVITIES

The principal activity of the entities of the consolidated Group is the provision of legal services and online legal document services in Australia.

OPERATING AND FINANCIAL REVIEW

Group Overview

A detailed review of the operations of the Group during the financial year, its financial position and business strategies and prospects for future financial years is set out below.

Operating Results for the Year

In what has continued to be challenging business conditions, the Company achieved revenue of \$31,719,416 for the year ended 30 June 2013, which was on par with the previous financial year.

Reported profit from ordinary activities after tax reconciliation	2013 \$A	2012 \$A
Reported profit from ordinary activities after tax	1,021,088	1,116,006
Less: other income from movement in fair value of financial liabilities	(230,825)	(559,861)
Profit from ordinary activities after tax (before fair value adjustments)^	790,253	556,145

^The above measure is not a financial measure recognised by International Financial Reporting Standards ("IFRS"). This measure has been inserted because it provides an understanding of the Group's underlying financial performance. The movement in fair value of financial liabilities represents non-cash and accounting adjustments arising from acquisition transactions in 2011 and 2013, being deferred consideration liabilities which were ultimately not payable.

Profit from ordinary activities after tax for the year ended 30 June 2013 (before fair value adjustments) was \$790,253 being 42% over the previous year. The fair value adjustments in both the years ended 30 June 2012 and 2013 represent non-cash accounting adjustments arising from previous acquisition transactions, being deferred consideration liabilities which were ultimately not payable. Including these fair value adjustments, reported net profit after tax for the 2013 financial year was \$1,021,088, down 9% over the corresponding prior period.

Directors' Report continued

ILH Group Limited has continued to execute its strategic plan and the following key developments are noted:

- As announced on 31 July 2013, expansion into Corporate Advisory and Wealth Management through the acquisition of CIPL and the business and assets of Pentad. These acquisitions are considered complementary and synergistic with the existing legal businesses and support scale and diversification of the Group's earnings base.
- The addition of a Melbourne based member firm. ILH Group Limited now has member firms in the key Australian locations of Sydney, Melbourne and Perth.
- The adoption of a national legal services brand with Argyle Lawyers (Sydney), Rockwell Bates (Melbourne) and Talbot Olivier (Perth) combining as Rockwell Olivier.
- Continued expansion of the Group's legal services expertise:
 - Melbourne – Mergers and Acquisitions; Gaming and Wagering
 - Perth – Workplace Relations; Taxation
 - Sydney – Litigation and Dispute Resolution; Papua New Guinea specialist; Fiji and other Pacific Region specialists
 - New affiliate relationships in the Solomon Islands and East Timor.
- New branding, website and product enhancements of Law Central as well as new client engagements (key national groups).

A fuller commentary on the results for the reporting period is contained in the ASX release dated 14 August 2013.

Shareholder Returns

The Company's return to shareholders is as follows:

	2013	2012
Basic and diluted profit per share (cents)	0.94	1.10

Performance Indicators

Management and the Board monitor the Group's overall performance, from the execution of its strategic plan through to the performance of the Group against operating plans and financial budgets.

The Board, together with management have identified key performance indicators ("KPIs") that are used to monitor performance. Directors receive the KPIs for review prior to each monthly Board meeting allowing all Directors to actively monitor the Group's performance.

Directors' Report continued

Review of Financial Condition

Liquidity and Capital Resources

The statement of cash flows illustrates that there was a net cash outflow of \$18,196 from operating activities during the year (2012: outflow \$1,338,340).

Cash flows used for investing activities amounted to \$2,765,629 (2012: \$2,081,856) of which \$127,501 related to the acquisition of plant and equipment (2012: \$662,227) and \$2,017,809 related to the acquisition of businesses during the year (2012: \$1,253,580).

Cash inflows from financing activities were supplemented by \$696,774 (2012: \$1,034,290) received to finance equipment acquisitions and annual insurance premiums, and \$3,721,361 (2012: \$2,598,737) was received as additional advances of bank floating bill facilities during the financial year.

Finally, there was a cash outflow of \$813,661 (2012: \$448,735) for the payment of dividends and payments for share issue expenses of \$19,641 (2012: \$13,017).

The net tangible asset backing of the Group was 4.22 cents per share (2012: 4.23 cents).

Asset and Capital Structure

	CONSOLIDATED	
	2013 \$	2012 \$
Net assets	19,958,425	19,061,891
Less: cash and cash equivalents net of overdrafts	(1,130,826)	(1,279,636)
Total capital employed	18,827,599	17,782,255

The level of gearing in the Company is within the acceptable limits set by the Directors given the implications of the business acquisitions and payment of tax liabilities during the year.

Directors' Report continued

Share Issues during the Year

The Company has issued 9,986,630 shares (2012: 4,870,187 shares) during the year:

- 472,500 shares to employees under the Deferred Employee Share Plan;
- 850,605 shares in part satisfaction of 2011 and 2012 Principal profit share entitlements on 13 March 2013;
- 1,880,797 shares to shareholders under the Dividend Reinvestment Plan for the 2012 final dividend (November 2012);
- 602,928 shares to shareholders under the Dividend Reinvestment Plan for the 2013 interim dividend (May 2013);
- 3,152,958 shares to the vendors of Rockwell Olivier (Melbourne) on 2 July 2012 for a 25% interest in the business; and
- 3,026,842 shares to the vendors of Rockwell Olivier (Melbourne) on 1 November 2012 for a further 24% interest in the business.

Risk Management

The Group takes a proactive approach to risk management. The Board is responsible for ensuring that risks, and also opportunities, are identified on a timely basis and that the Group's objectives and activities are aligned with the risks and opportunities identified by the Board.

The Board has established a separate Audit and Risk Management Committee. With respect to recognising and managing risk, the Committee is responsible for ensuring the Company has a sound system of risk oversight, management and internal control. This system is designed to identify, analyse, action, monitor and report risks; including governance, strategic, operational and compliance risk; and inform the Board of material changes to the Group's risk profile.

The Board has a number of mechanisms in place to ensure that management's objectives and activities are aligned with the risks identified by the Board. These include the following:

- Board approval of a strategic plan, which encompasses the Group's vision, mission, strategies, goals and priorities, designed to meet stakeholders' needs and manage business risk;
- Implementation of Board approved budget and Board monitoring of progress against budget, including the establishment and monitoring of financial KPIs; and
- The establishment of committees to report on specific business risks.

Directors' Report continued

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

Investment in Rockwell Olivier (Melbourne) Pty Ltd (formerly known as Rockwell Bates Pty Ltd)

On 2 July 2012 the Company entered into a Share Purchase Agreement to acquire a 25% interest in the Melbourne based legal practice of Rockwell Olivier (Melbourne) ("ROM").

Under that agreement, the investment would be increased to 49% over the next two years.

On 1 November 2012, the planned investment increase was accelerated with the acquisition of an additional 24% interest in the business.

The consideration for the initial transaction was a combination of the issue of 3,152,958 shares at 9.5 cents per share and cash. The consideration for the subsequent transaction was a combination of the issue of 3,026,842 shares at 9.5 cents per share and cash.

Deferred consideration was expected to be paid in July 2013 to ROM. As the agreed performance criteria were not met during the year ended 30 June 2013 this amount is no longer payable and has been added back to other income as a movement in the fair value of financial liabilities. Should the business achieve the budgeted net profit before tax in the 2014 financial year, deferred consideration of \$151,322 will be payable in July 2014.

The carrying value of the investment as at 30 June 2013 is \$2,861,383 and includes the Group's share of the associate's after tax profit for the period of \$301,341 (25% interest from 2 July 2012 to 31 October 2012, then 49% interest from 1 November 2012 to 30 June 2013).

Further details of the acquisition are provided in the ASX releases dated 2 July and 31 October 2012.

There have been no other significant changes in the state of affairs during the year ended 30 June 2013.

SIGNIFICANT EVENTS AFTER THE REPORTING DATE

Acquisition of Capricorn Investment Partners Limited

On 2 September 2013, ILH acquired 100% of the shares in Capricorn Investment Partners Limited ("CIPL"), and the business and assets of The Pentad Group ("Pentad"), for an initial consideration of \$9,247,846. The initial consideration was satisfied by the issue of 52,685,856 ILH shares at 9.0 cents per share and the payment of \$4,506,119 cash. In addition, deferred consideration of up to \$5,002,211 is payable over a two year period in scrip and cash if certain performance conditions are satisfied.

The initial cash component was sourced from ILH's existing cash reserves and borrowing capacity. ILH has had funding approval from its lenders to increase the Company's existing commercial bill facility from \$10,000,000 to \$14,000,000 with the term extended a year to 15 December 2015.

The initial shares component was fully paid ordinary shares in the Company which ranked equally with the Company's current issued shares, except for any final dividend payable in respect of the 2012/13 financial year, where the shares will not participate.

The issue of shares to the CIPL and Pentad vendors was approved by shareholders at an Extraordinary General Meeting ("EGM") held on 2 September 2013 (refer note 33 for details).

Directors' Report continued

Declaration of Final Dividend

The Directors have declared a fully franked final dividend of 0.4 cents. The dividend will have a record date of 1 November 2013 and a payment date of 22 November 2013. There will be a Dividend Reinvestment Plan available.

LIKELY DEVELOPMENTS AND EXPECTED RESULTS

The Board believes that the acquisition of CIPL and Pentad will accelerate its future growth targets and should deliver revenue synergies over the medium term. A key objective of the acquisition is to build future revenue streams which are outside the traditional legal services offering but within the broader professional services market. The Board considers this an important shift in strategy which should deliver greater earnings consistency throughout the year as well as provide new opportunities for growth across the Group.

The Directors believe that CIPL and Pentad (hereafter collectively referred to as CIPL unless specified otherwise) are high quality businesses with strong growth prospects. CIPL will have annual revenues of more than \$5.8m and provide ILH with an additional platform for further growth and development, and access to new industries and clients in the Australasian market.

About CIPL and Pentad

CIPL is an unlisted public company with operations in Queensland, New South Wales and Victoria. It consists of two divisions:

- Corporate Advisory in Professional Services
- Wealth Management (including Pentad).

Annual revenue is expected to be over \$5.8m.

Corporate Advisory

The Corporate Advisory business has offices in Sydney, London and Singapore and is headed by Dr Stephen Moss, a former partner of PWC with a background in law and psychology. Dr Moss joined CIPL in 2012, when they acquired his Eaton Capital Partners consulting and advisory practice.

Corporate Advisory clients include large and medium sized Australian and international professional services businesses including legal, engineering, accounting and financial services firms, environmental services businesses and the overseas development assistance sector.

This division provides advice in mergers and acquisitions, governance, business strategy and capital raisings.

The Corporate Advisory business is positioned to take advantage of the fast growing international professional services sector, which is largely fragmented and offers consulting opportunities in strategic development and consolidation.

Directors' Report continued

Wealth Management

CIPL has an Australian Financial Services Licence ("AFSL") which enables the provision of a range of Wealth Management and ancillary services.

The Wealth Management division was founded in 2001 by Mr David French, a former UBS industry analyst, economist and financial services specialist, and is based in Rockhampton, Queensland.

Pentad

In acquiring CIPL, ILH will also acquire the financial planning business of Pentad. This business was developed by Mr Lance Livermore, Mr Russell Warmington and Mr Chris Heyworth, each of whom possesses extensive experience in financial planning and the wealth management industry.

Pentad and CIPL Wealth Management clients include senior executives and professionals, business owners and high net worth individuals in the fast growing retirees sector.

Pentad has a shared commitment to the ILH and CIPL vision.

Both CIPL and Pentad are "FoFA ready" (Future of Financial Advice Reforms) financial planning businesses. The combined Wealth Management division will provide an extensive range of financial services including the following:

Financial Planning

The business provides fee for service advice in relation to retirement and pre-retirement planning, superannuation, investments, self-managed superannuation, wealth protection and personal risk advice, share trading services and estate planning.

The business will have eleven in-house financial advisers in Rockhampton and Melbourne.

Additionally, in 2012 CIPL commenced a dealer group service providing proper authorities to external Authorised Representatives operating under the CIPL licence. There are currently six external representatives in Brisbane, Sydney and Melbourne.

The following table shows consistent growth in funds under advice.

	30 June 2013 \$m	2012 \$m	2011 \$m	2010 \$m
CIPL	117	99	90	78
Pentad	330	320	320	295
Total	447	419	410	373

Proprietary Administration Platform

The business operates a proprietary administration platform providing the opportunity for enhanced business margin, and enabling efficient management of client portfolios under managed discretionary account arrangements.

Directors' Report continued

Funds Management

CIPL operates the Capricorn Diversified Investment Fund, which provides financial planning clients exposure to a range of assets.

Dealer Group Services

In addition to providing services to external Authorised Representatives, CIPL acts as a responsible entity for other external managed funds.

Key Metrics of CIPL

Measure	FY13
Revenue (forecast)	\$5.8m*
*Includes	
- Corporate Advisory	\$2.0m
- Wealth Management (recurring revenue)	\$3.4m
EBITA (forecast)	\$1.2m
Funds under advice	\$447m
In-house financial advisers	11
External authorised representatives	6
Total employees	28
Managed fund - assets under management	\$7.1m

CIPL will operate as a stand-alone business within ILH and will maintain separate branding.

ILH remains focused on acquiring good businesses with like-minded people, and working with them to achieve growth, business improvement and revenue synergies through collaboration across the Group.

ILH continues to assess further opportunities in the professional services market for firms to join its network. In this regard, ILH is actively evaluating a pipeline of potential acquisition opportunities and will advise shareholders of developments as appropriate.

ENVIRONMENTAL REGULATION

The Group's operations are not subject to any significant Commonwealth or State environmental regulations or laws.

INDEMNIFICATION AND INSURANCE OF DIRECTORS AND OFFICERS

Each of the Directors and Secretary of the Company has entered into a deed with the Company whereby the Company has provided certain contractual rights of access to books and records of the Company to those Directors and Secretary and to effect and maintain insurance in respect of the Directors and Officers liability and provide certain indemnities to each of the Directors, to the extent permitted by section 199B of the *Corporations Act 2001*.

The Company has put in place Prospectus Insurance and Directors and Officers Liability Insurance. The contract prohibits the disclosure of the nature of the liability and/or the amount of the premium.

Directors' Report continued

DIRECTORS' MEETINGS

The number of meetings of Directors (including meetings of committees of Directors) held during the year, and the number of meetings attended by each Director was as follows:

	Directors' Meetings		Audit and Risk Management Committee Meetings		Nomination and Remuneration Committee Meetings	
	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended
J Dawkins	11	11	3	3	0	0
A Tregonning	11	11	3	3	0	0
G Fowler	11	11	3	3	0	0

Committee Membership

As at the date of this report, the Company had an Audit and Risk Management Committee and a Nomination and Remuneration Committee of the Board of Directors.

The Audit and Risk Management Committee comprises all members of the Board of Directors and is chaired by Ms Tregonning.

The Nomination and Remuneration Committee was established on 27 June 2013 and no meetings were held prior to 30 June 2013. The Committee comprises the Non-Executive Directors of the Board and is chaired by The Hon John Dawkins.

AUDITOR INDEPENDENCE AND NON-AUDIT SERVICES

A copy of the auditor's independence declaration received by the Directors in relation to the audit for the year is provided with this report on page 26.

NON-AUDIT SERVICES

Non-audit services were provided by the entity's auditor, Ernst & Young. The Directors are satisfied that the provision of non-audit services is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*. The nature and scope of each type of non-audit service provided means that auditor independence was not compromised.

Ernst & Young received or are due to receive the following amounts for the provision of non-audit services:

	CONSOLIDATED	
	2013 \$	2012 \$
Tax compliance	32,400	28,927

Directors' Report continued

REMUNERATION REPORT (Audited)

This remuneration report for the year ended 30 June 2013 outlines the remuneration arrangements of the Company and the Group in accordance with the requirements of the *Corporations Act 2001* and its Regulations. This information has been audited as required by section 308(3C) of the Act.

The remuneration report details the remuneration arrangements for key management personnel ("KMP") of the Group who are defined as those persons having authority and responsibility for planning, directing and controlling the major activities of the Company and the Group, directly or indirectly, including any Director (whether executive or otherwise) of the Parent company.

For the purposes of this report, the term "executive" encompasses the Chief Executive and senior executives of the Parent and the Group.

The remuneration report is presented under the following sections:

1. Individual key management personnel disclosures
2. Remuneration at a glance
3. Board oversight of remuneration
4. Non-Executive Director remuneration arrangements
5. Executive remuneration arrangements
6. Company performance and the link to remuneration
7. Executive contractual arrangements
8. Equity instruments disclosures

1. Individual Key Management Personnel Disclosures

Details of KMP of the Parent and the Group are set out below:

Directors	
J Dawkins	Non-Executive Chairman
A Tregonning	Non-Executive Director
G Fowler	Managing Director and Chief Executive
Executives	
JM Rudd	Chief Financial Officer and Company Secretary

There were no other changes to KMP after the reporting date and before the date the annual report was authorised for issue.

Directors' Report continued

2. Remuneration at a Glance

ILH Group Limited's remuneration strategy is designed to attract, motivate and retain employees and Non-Executive Directors ("NEDs") by identifying and rewarding high performers and recognising the contribution of each employee to the continued growth and success of the Group.

The remuneration policy is to position total employment cost close to the median of its defined talent market to ensure a competitive offering.

For the 2013 performance period, 100% of the short-term incentive payment is based on attainment of a financial measure (net profit before tax or earnings per share). No cash bonuses were paid to Group KMPs during the 2013 financial year.

Long term incentive awards consisting of shares that vest on attainment of a pre-determined performance goal are awarded to selected executives. The Company uses earnings per share as the performance measure for the share awards. 40,000 shares vested during the 2013 financial year.

The remuneration of NEDs of the Company consists only of Directors' fees and committee fees. Director and committee fees were reviewed annually against inflation and fees paid to NEDs of comparable companies.

3. Board Oversight of Remuneration

Remuneration Assessment and Approval Process

The Nomination and Remuneration Committee of the Board of Directors of the Company is responsible for determining and reviewing remuneration arrangements for the Board and executives.

The Committee will assess the appropriateness of the nature and amount of remuneration of NEDs and executives on a periodic basis by reference to relevant employment market conditions, with the overall objective of ensuring maximum stakeholder benefit from the retention of a high performing Director and executive team.

Remuneration Strategy

ILH Group Limited's remuneration strategy is designed to attract, motivate and retain employees and NEDs by identifying and rewarding high performers and recognising the contribution of each employee to the continued growth and success of the Group.

To this end, key objectives of the Company's reward framework are to ensure that remuneration practices:

- Are aligned to the Group's business strategy;
- Offer competitive remuneration benchmarked against the external market;
- Provide a strong linkage between individual and group performance and rewards;
- Align the interests of executives with shareholders through measurement of shareholder return;
- Have a portion of executive remuneration "at risk"; and
- Establish appropriate, demanding performance hurdles for variable executive remuneration.

Remuneration Structure

In accordance with best practice corporate governance, the structure of NED and executive remuneration is separate and distinct.

Directors' Report continued

4. Non-Executive Director Remuneration Arrangements

Remuneration Policy

The Board, through the Nomination and Remuneration Committee, seeks to set aggregate remuneration at a level that provides the Company with the ability to attract and retain Directors of the highest calibre, whilst incurring a cost that is acceptable to shareholders.

The amount of aggregate remuneration sought to be approved by shareholders and the fee structure is reviewed annually against inflation and fees paid to NEDs of comparable companies. The Committee may also consider advice from external consultants when undertaking the annual review process.

The Company's Constitution and the ASX Listing Rules specify that the aggregate remuneration of NEDs shall be determined from time to time by a general meeting. The current aggregate remuneration level for Non-Executive Directors, as approved by shareholders, is \$250,000 (2012: \$250,000) per annum.

The Board will not seek any increase for the NEDs pool at the 2013 AGM.

Structure

The remuneration of NEDs consists of Directors' fees and committee fees. NEDs do not receive retirement benefits, nor do they participate in any incentive programs.

Each NED receives a base fee of \$48,135 (2012: \$48,135) for being both a Director of the Company and member of the Audit and Risk Management Committee. An additional fee of \$48,135 (2012: \$48,135) is also paid if the Director is the Chairman of the Board and \$19,254 (2012: \$19,254) if the Director is the Chairman of the Audit and Risk Management Committee.

The remuneration of NEDs for the financial year is detailed in table 1 on page 23 of this report.

5. Executive Remuneration Arrangements

Remuneration Levels and Mix

The Group aims to reward executives with a level and mix of remuneration commensurate with their position and responsibilities within the Group so as to:

- Reward executives for Group, subsidiary and individual performance against targets set by reference to appropriate benchmarks;
- Align the interests of executives with those of shareholders; and
- Ensure total remuneration is competitive by market standards.

Directors' Report continued

Structure

In the 2013 financial year the executive remuneration framework consisted of the following components:

- Fixed remuneration
- Variable remuneration:
 - Short term incentive (“STI”)
 - Long term incentive (“LTI”)

The table below illustrates the structure of ILH Group Limited’s executive remuneration arrangements:

Remuneration Component	Vehicle	Purpose	Link to Performance
Fixed remuneration	<ul style="list-style-type: none"> • Comprises base salary, superannuation contributions and other benefits 	<ul style="list-style-type: none"> • Set with reference to role, market and experience. • Executives are given the opportunity to receive their fixed remuneration in a variety of forms including cash and fringe benefits such as parking. It is intended that the manner of payment chosen will be optimal for the recipient without creating undue cost for the Group. 	<ul style="list-style-type: none"> • Remuneration level is determined annually and is based on a financial scale linked to individual performance in the previous financial year.
STI component	<ul style="list-style-type: none"> • Awards are made in the form of cash payments or share based payments (equity settled). 	<ul style="list-style-type: none"> • Rewards executives for their contribution to the achievements of the Group and business unit outcomes, as well as individual KPIs. 	<ul style="list-style-type: none"> • Linked to financial measures including earnings per share and achievement of profitability targets.
LTI component	<ul style="list-style-type: none"> • Awards are made in the form of cash payments or share based payments (equity settled). 	<ul style="list-style-type: none"> • Rewards executives for their contribution to the creation of shareholder value over the longer term. 	<ul style="list-style-type: none"> • Earnings per share is the key financial metric.

Fixed Remuneration

Fixed remuneration is reviewed annually by the Board. The process consists of a review of Company, subsidiary and individual performance, relevant comparative remuneration externally and internally and, where appropriate, external advice on policies and practices. The Board has access to external advice independent of management, where appropriate.

The fixed remuneration component of executives is detailed in table 1 on page 23.

Directors' Report continued

Variable Remuneration - Short Term Incentive

The objective of the STI program is to link the achievement of the Group's operational targets with the remuneration received by the executives charged with meeting those targets. The total potential STI available is set at a level so as to provide sufficient incentive to the executive to achieve the operational targets and such that the cost to the Group is reasonable in the circumstances.

STI awards vest at the end of the period over which the performance targets are measured, and are forfeited if employment is terminated before the vesting date. However, the Board has discretion to approve pro-rata payments up to the termination date, taking into account the circumstances.

Managing Director and Chief Executive

The Managing Director and Chief Executive is entitled to a maximum performance bonus of \$134,400 (2012: \$134,400) payable in cash or shares at the discretion of the Board, subject to the achievement of specific earnings per share ("EPS") performance targets, calculated based on earnings before performance bonus expense recognised for the 2013 financial year. The targets for the 2013 financial year were:

- The maximum performance bonus is payable where the Group achieves 25% EPS growth.
- Where the Group achieves between 15% and 25% EPS growth, the amount payable is 40% of the maximum bonus, plus an additional 6% (of maximum bonus) for every 1% in excess of 15% EPS growth, to a maximum of 100% bonus at 25% EPS growth.
- Where the Group achieves between 10% and 15% EPS growth, the amount payable is 20% of the maximum bonus, plus an additional 4% (of maximum bonus) for every 1% in excess of 10% EPS growth, to a maximum of 40% bonus at 15% EPS growth.
- Where the Group achieves less than 10% EPS growth for the 2013 financial year, any bonus payable is at the discretion of the Board.

The targets are measured using financial reporting information and reviewed by the Board. If performance targets are not achieved the performance bonus may still be paid at the discretion of the Board, taking into account the circumstances.

Chief Financial Officer and Company Secretary

The CFO and Company Secretary is entitled to a maximum performance bonus of \$30,480 (2012: \$30,000), payable in cash or shares at the discretion of the Board, subject to the achievement of specific EPS performance targets, calculated based on earnings before performance bonus expense recognised for the 2013 financial year. The targets for the 2013 financial year were:

- The maximum performance bonus is payable where the Group achieves 25% EPS growth.
- Where the Group achieves between 15% and 25% EPS growth, the amount payable is 40% of the maximum bonus, plus an additional 6% (of maximum bonus) for every 1% in excess of 15% EPS growth, to a maximum of 100% bonus at 25% EPS growth.
- Where the Group achieves between 10% and 15% EPS growth, the amount payable is 20% of the maximum bonus, plus an additional 4% (of maximum bonus) for every 1% in excess of 10% EPS growth, to a maximum of 40% bonus at 15% EPS growth.
- Where the Group achieves less than 10% EPS growth for the 2013 financial year, any bonus payable is at the discretion of the Board.

Directors' Report continued

The targets are measured using financial reporting information and reviewed by the Board. If performance targets are not achieved, the performance bonus may still be paid at the discretion of the Board, taking into account the circumstances.

STI Awards for 2013

Managing Director and Chief Executive

After consideration of performance against KPIs, the Board determined that the amount to be paid to the Managing Director and Chief Executive would be nil (2012: nil) with 100% of STI awards being forfeited due to performance conditions not being fully met. The maximum STI bonus achievable was \$134,400 and the minimum was nil.

There were no alterations to the Managing Director's STI bonus plan during the year.

Chief Financial Officer and Company Secretary

After consideration of performance against KPIs, the Board determined that the amount to be paid to the CFO and Company Secretary would be nil (2012: nil) with 100% of STI awards being forfeited due to performance conditions not being fully met. The maximum STI bonus achievable was \$30,480 and the minimum was nil.

There were no other alterations to the CFO and Company Secretary's STI bonus plan during the year.

Variable Remuneration - Long Term Incentives

Managing Director and Chief Executive

The LTI benefits are delivered on a discretionary basis by the Board in the form of ordinary shares in the Company under the Deferred Employee Share Plan. Such grants are only made to executives who are able to influence the generation of shareholder wealth and thus have an impact on the Group's performance against the relevant long term performance hurdles.

No shares (2012: nil) were granted to the Managing Director and Chief Executive during the year.

Any shares issued in the current or prior years will vest in stages during the three year period from issue date following the successful achievement of the performance criteria specified below, and provided that the Managing Director and Chief Executive remains in the employment of the Company for each vesting period. Should the Managing Director and Chief Executive cease employment prior to this date, unvested shares will be forfeited.

Directors' Report continued

Performance criteria attached to the shares are as follows:

- 100% of shares will vest if cumulative growth in the Company's earnings per share over the three year term is 45% or more.
- Shares will commence vesting after achieving 30% growth in the Company's earnings per share. 50% of shares will vest at 30% growth in earnings per share, with an additional 5% of shares vesting for every 1.5% of earnings per share growth above 30%.
- If performance targets are not achieved, the shares may still vest at the discretion of the Board, taking into account the circumstances.

Performance criteria will be measured using financial reporting information. At 30 June 2013, nil shares under the LTI plan have vested (2012: nil) and nil were voluntarily forfeited (2012: 100,000).

Chief Financial Officer and Company Secretary

The LTI benefits are delivered on a discretionary basis by the Board in the form of ordinary shares in the Company under the Deferred Employees Share Plan. Such grants are only made to executives who are able to influence the generation of shareholder wealth and thus have an impact on the Group's performance against the relevant long term performance hurdle.

132,500 shares (2012: 40,000) were granted to the CFO and Company Secretary on 1 September 2012. The fair value at grant date of the shares issued was \$16,250, with vesting conditions consistent with those listed below.

Any shares issued in the current or prior years will vest in stages during the three year period from issue date following the successful achievement of the performance criteria specified below, and provided that the CFO and Company Secretary remains in the employment of the Company for each vesting period. Should the CFO and Company Secretary cease employment prior to this date, unvested shares will be forfeited.

Performance criteria attached to the shares are as follows:

- 100% of shares will vest if cumulative growth in the Company's earnings per share over the three year term is 45% or more.
- Shares will commence vesting after achieving 30% growth in the Company's earnings per share. 50% of shares will vest at 30% growth in earnings per share, with an additional 5% of shares vesting for every 1.5% of earnings per share growth above 30%.
- If performance targets are not achieved, the shares may still vest at the discretion of the Board, taking into account the circumstances.

Performance criteria will be measured using financial reporting information. At 30 June 2013, 40,000 shares issued in 2010 under the LTI plan have vested (2012: 75,000) and nil were forfeited (2012: nil).

Executive Share Trading Policy

The Company has in place a share trading policy which imposes trading restrictions on officers and employees of the Company and its related entities that are considered to be in possession of inside information.

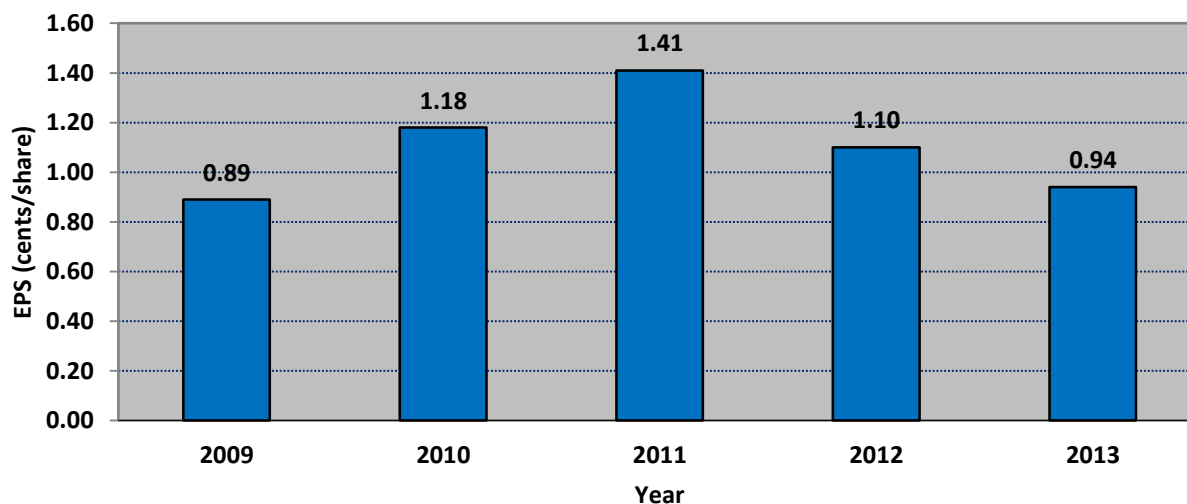
Furthermore, executives and Directors are required to declare their intention to trade in shares to the Company Secretary, which is then presented to the Board.

Directors' Report continued

6. Company Performance and the Link to Remuneration

ILH Group Limited's remuneration policy aims to connect the remuneration received by executives with earnings and the creation of shareholder wealth.

Group performance is reflected in the movement of the Group's EPS over time. The graph below shows ILH Group Limited's five year EPS performance:



The increase in EPS during the 2010 financial year represented the full year effect of business acquisitions in the prior year and normalised trading activities across the Group and in the Corporate Office.

In the 2011 financial year, EPS continued to be strong with a 19% increase over the prior year. The increase was driven by growth in business performance (a 51% increase in net profit after tax) and improvement in best practices to support improved margins and cost efficiencies.

In the 2012 financial year the main factor which influenced the reduction of EPS was the difficult trading conditions which occurred in the second half of the year particularly in May and June 2012. These adverse trading conditions affected the performances of all member firms and negatively affected revenue.

In the 2013 financial year a general downturn in the legal services industry across Australia played a part in the reduction of EPS. These adverse trading conditions affected the performances of all member firms and negatively affected revenue.

The Company has good businesses with strong market positions and growth prospects.

The Directors believe that the business model remains strong and the Company is on target to achieve its objectives.

Directors' Report continued

The table below summarises the consequence of the Group's performance on shareholder value for the financial year and the previous four financial years in the form of changes in share price and return on equity (in accordance with the requirements of the *Corporations Act 2001*):

Financial year ended 30 June	2009	2010	2011	2012	2013
Closing share price cents per share as at 30 June	14.5	10.0	12.0	10.0	8.30
Dividends per share (cents)	0.00	0.75	0.90	0.80	0.60
Dividend yield	0%	8%	8%	8%	7%

7. Executive Contractual Arrangements

Managing Director and Chief Executive

There is an employment contract in place between Mr Fowler and ILH Group Limited for Mr Fowler's appointment as Managing Director and Chief Executive of the Company. The contract commenced on 28 April 2008 and continues indefinitely unless terminated according to the provisions of the contract.

Mr Fowler receives fixed remuneration of \$336,000 (2012: \$336,000) per annum (inclusive of superannuation).

Under the terms of the contract, Mr Fowler's duties include, but are not limited to:

- Implementing the business plan as determined by the Company;
- Carrying out such lawful directions as given by the Company; and
- Expanding and developing the business.

The agreement may be terminated without notice by ILH Group Limited if:

- Mr Fowler commits a serious breach of the agreement;
- Mr Fowler commits any act that amounts to a repudiation of the agreement;
- Mr Fowler engages in serious or wilful misconduct; or
- It is permitted for any reason under relevant legislation.

The agreement may also be terminated by either party with six months' notice in writing of termination. In lieu of notice, Mr Fowler would be entitled to a payment equivalent to six months of his salary at the time notice is given.

Directors' Report continued

Chief Financial Officer and Company Secretary

The CFO and Company Secretary has a standard contract. Mrs Rudd receives fixed remuneration of \$203,200 per annum (inclusive of superannuation) (2012: \$200,000).

The Company may terminate the employment agreement by providing one month written notice or providing payment in lieu of the notice period (based on the fixed component of remuneration). The Company may terminate the contract at any time without notice if serious misconduct has occurred. Where termination with cause occurs, the executive is only entitled to that portion of remuneration that is fixed, and only up to the date of termination.

Mrs Rudd's contract contains standard obligations to perform the duties of an employee.

In lieu of notice, Mrs Rudd would be entitled to a payment equivalent to one month of her salary at the time notice is given.

8. Equity Instruments Disclosures

Unissued Shares

The Company has not issued any options during the year.

Directors' Report continued

Remuneration of Key Management Personnel of the Company and the Group

Table 1: Remuneration for the Year Ended 30 June 2013

	Short-term			Post Employment	Long-term		Share-based Payment	Total \$	Performance related %
	Salary & Fees \$	Cash Bonus \$	Non-monetary Benefits \$	Superannuation \$	Long Service benefits \$	Other Benefits \$	Shares \$		
Non-Executive Directors									
J Dawkins	86,957	-	-	7,949	-	-	-	94,906	0.0%
A Tregonning	61,825	-	-	5,564	-	-	-	67,389	0.0%
Sub-Total Non-Executive Directors	148,782	-	-	13,513	-	-	-	162,295	
Executive Directors									
G Fowler	307,626	-	-	19,150	6,712	-	-	333,488	0.0%
Sub-Total Executive Directors	307,626	-	-	19,150	6,712	-	-	333,488	
Other Key Management Personnel									
JM Rudd	184,732	-	-	16,734	4,386	-	7,764	213,616	3.6%
Sub-Total Other KMP	184,732	-	-	16,734	4,386	-	7,764	213,616	
Total	641,140	-	-	49,397	11,098	-	7,764	709,399	

Directors' Report continued

Remuneration of Key Management Personnel of the Company and the Group

Table 2: Remuneration for the Year Ended 30 June 2012

	Short-term			Post Employment	Long-term		Share-based Payment	Total \$	Performance related %
	Salary & Fees \$	Cash Bonus \$	Non-monetary Benefits ¹ \$	Superannuation \$	Long Service benefits \$	Other Benefits \$	Shares \$		
Non-Executive Directors									
J Dawkins	88,321	-	-	7,949	-	-	-	96,270	0.0%
A Tregonning	42,624	-	-	24,765	-	-	-	67,389	0.0%
Sub-Total Non-Executive Directors	130,945	-	-	32,714	-	-	-	163,659	
Executive Directors									
G Fowler	310,077	-	164,306	19,150	3,324	-	-	496,857	0.0%
Sub-Total Executive Directors	310,077	-	164,306	19,150	3,324	-	-	496,857	
Other Key Management Personnel									
JM Rudd	184,469	-	-	16,871	2,391	-	3,377	207,108	1.6%
Sub-Total Other KMP	184,469	-	-	16,871	2,391	-	3,377	207,108	
Total	625,491	-	164,306	68,735	5,715	-	3,377	867,624	

¹ Under the terms of his employment contract, Mr Fowler (Managing Director) was provided with an interest-free loan of \$189,036 pertaining to the tax liability of shares in the Company issued on his appointment in April 2008. The terms of the loan were as follows:

- the loan would be forgiven if Mr Fowler remained employed by the Company for at least 3 years from the date of commencement of employment;
- 50% of the loan would be waived if Mr Fowler terminated his employment within 2-3 years; and
- 0% of the loan will be waived if Mr Fowler terminates his employment within 2 years.

The Company will meet any fringe benefits tax obligations arising from this transaction.

As the employment conditions for forgiveness of the loan were met in the 2012 year the loan to Mr Fowler was waived and a debt waiver fringe benefit was recognised in the 2012 Fringe Benefits Tax Return of the Company. The fringe benefits tax payable in relation to the debt waiver was \$164,306 which has been recognised in the statement of comprehensive income in the line item 'salaries and employee benefits expenses'.

End of Remuneration Report (Audited)

Directors' Report continued

Signed in accordance with a resolution of the Directors.



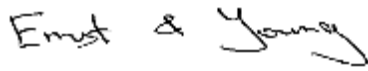
G Fowler
Managing Director

26 September 2013
Melbourne

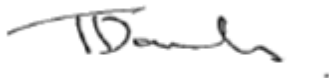


Auditor's Independence Declaration to the Directors of ILH Group Limited

In relation to our audit of the financial report of ILH Group Limited for the financial year ended 30 June 2013, to the best of my knowledge and belief, there have been no contraventions of the auditor independence requirements of the *Corporations Act 2001* or any applicable code of professional conduct.



Ernst & Young



T G Dachs
Partner
26 September 2013

Corporate Governance Statement

The Board of Directors of ILH Group Limited is responsible for the corporate governance of the Group having regard to the ASX Corporate Governance Council (“CGC”) published guidelines as well as its corporate governance principles and recommendations. The Board guides and monitors the business and affairs of ILH Group Limited on behalf of the shareholders by whom they are elected and to whom they are accountable.

The table below summarises the Company’s compliance with the CGC’s recommendations:

	Recommendation	Comply Yes/No	Reference/ explanation	ASX Listing Rule/CGC recommendations
Principle 1 – Lay solid foundations for management and oversight				
1.1	Companies should establish the functions reserved to the Board and those delegated to senior executives and disclose those functions.	Yes		ASX CGC 1.1
1.2	Companies should disclose the process for evaluating the performance of senior executives.	Yes		ASX CGC 1.2
1.3	Companies should provide the information indicated in the guide to reporting on Principle 1.	Yes		ASX CGC 1.3
Principle 2 – Structure the Board to add value				
2.1	A majority of the Board should be independent Directors.	Yes	(a)	ASX CGC 2.1
2.2	The chair should be an independent Director.	Yes	(a)	ASX CGC 2.2
2.3	The roles of chair and chief executive officer (“CEO”) should not be exercised by the same individual.	Yes		ASX CGC 2.3
2.4	The Board should establish a nomination committee.	Yes		ASX CGC 2.4
2.5	Companies should disclose the process for evaluating the performance of the Board, its committees and individual Directors.	Yes		ASX CGC 2.5
2.6	Companies should provide the information indicated in the guide to reporting on Principle 2.	Yes		ASX CGC 2.6
Principle 3 – Promote ethical and responsible decision-making				
3.1	Companies should establish a code of conduct and disclose the code or a summary of the code as to: <ul style="list-style-type: none"> the practices necessary to maintain confidence in the Company’s integrity the practices necessary to take into account their legal obligations and the reasonable expectations of their stakeholders the responsibility and accountability of individuals for reporting and investigating reports of unethical practices. 	Yes		ASX CGC 3.1

Corporate Governance Statement continued

	Recommendation	Comply Yes/No	Reference/explanation	ASX Listing Rule/CGC recommendations
Principle 3 – Promote ethical and responsible decision-making (continued)				
3.2	Companies should establish a policy concerning diversity and disclose the policy or a summary of that policy. The policy should include requirements for the Board to establish measurable objectives for achieving gender diversity for the Board to assess annually both the objectives and progress in achieving them.	Yes		ASX CGC 3.2
3.3	Companies should disclose in each annual report the measurable objectives for achieving gender diversity set by the Board in accordance with the diversity policy and progress towards achieving them.	Yes		ASX CGC 3.3
3.4	Companies should disclose in each annual report the proportion of women employees in the whole organisation, women in senior executive positions and women on the Board.	Yes		ASX CGC 3.4
3.5	Companies should provide the information indicated in the guide to reporting on Principle 3.	Yes		ASX CGC 3.5
Principle 4 – Safeguard integrity in financial reporting				
4.1	The Board should establish an audit committee.	Yes		ASX CGC 4.1
4.2	The audit committee should be structured so that it: <ul style="list-style-type: none"> consists only of Non-Executive Directors consists of a majority of independent Directors is chaired by an independent chair, who is not chair of the Board has at least three members. 	No	(b)	ASX CGC 4.2 ASX LR 12.7
4.3	The audit committee should have a formal charter.	Yes		ASX CGC 4.3
4.4	Companies should provide the information indicated in the guide to reporting on Principle 4.	Yes		ASX CGC 4.4
Principle 5 – Make timely and balanced disclosure				
5.1	Companies should establish written policies designed to ensure compliance with ASX Listing Rule disclosure requirements and to ensure accountability at a senior executive level for that compliance and disclose those policies or a summary of those policies.	Yes		ASX CGC 5.1
5.2	Companies should provide the information indicated in the guide to reporting on Principle 5.	Yes		ASX CGC 5.2
Principle 6 – Respect the rights of shareholders				
6.1	Companies should design a communications policy for promoting effective communication with shareholders and encouraging their participation at general meetings and disclose their policy or a summary of that policy.	Yes		ASX CGC 6.1
6.2	Companies should provide the information indicated in the guide to reporting on Principle 6.	Yes		ASX CGC 6.2

Corporate Governance Statement continued

	Recommendation	Comply Yes/No	Reference/ explanation	ASX Listing Rule/CGC recommendations
Principle 7 – Recognise and manage risk				
7.1	Companies should establish policies for the oversight and management of material business risks and disclose a summary of those policies.	Yes		ASX CGC 7.1
7.2	The Board should require management to design and implement the risk management and internal control system to manage the Company’s material business risks and report to it on whether those risks are being managed effectively. The Board should disclose that management has reported to it as to the effectiveness of the Company’s management of this material business risks.	Yes		ASX CGC 7.2
7.3	The Board should disclose whether it has received assurance from the CEO (or equivalent) and the chief financial officer (“CFO”) [or equivalent] that the declaration provided in accordance with section 295A of the <i>Corporations Act 2001</i> is founded on a sound system of risk management and internal control and that the system is operating effectively in all material respects in relation to financial reporting risks.	Yes		ASX CGC 7.3
7.4	Companies should provide the information indicated in the guide to reporting on Principle 7.	Yes		ASX CGC 7.4
Principle 8 – Remunerate fairly and responsibly				
8.1	The Board should establish a remuneration committee.	Yes		ASX CGC 8.1
8.2	The remuneration committee should be structure so that it: <ul style="list-style-type: none"> • consists of a majority of independent Directors • is chaired by an independent chair • has at least three members. 	No	(c)	ASX CGC 8.2
8.3	Companies should clearly distinguish the structure of Non-Executive Directors’ remuneration from that of Executive Directors and senior executives.	Yes		ASX CGC 8.3
8.4	Companies should provide the information indicated in the guide to reporting on Principle 8.	Yes		ASX CGC 8.4

ILH Group Limited’s corporate governance practices were in place throughout the year ended 30 June 2013.

The following are reference notes to the Principle Recommendation table:

- a) Whilst both Non-Executive Directors of ILH Group Limited own shares in the Company, they are considered to be independent as they are independent of management and free from any business or other relationship that could materially interfere with – or could reasonably be perceived to materially interfere with – the exercise of their unfettered and independent judgement. The number of shares held by both Non-Executive Directors is not considered material by management or by the chair of the Audit and Risk Management Committee.

Corporate Governance Statement continued

- b) The Audit and Risk Management Committee membership includes an Executive Director, being the Managing Director and Chief Executive. Inclusion of the Managing Director and Chief Executive is required to satisfy the recommendation that the committee must consist of at least three members.
- c) The Nomination and Remuneration Committee membership includes both Non-Executive Directors of the Board, with the Chairman of the Board also acting as Chairman of the Committee. At such time as additional Non-Executive Directors are appointed to the Board, increase to the membership on the Committee be considered.

The total maximum remuneration of Non-Executive Directors is the subject of a shareholder resolution in accordance with the Company's Constitution, the *Corporations Act 2001* and the ASX Listing rules, as applicable. The determination of Non-Executive Directors' remuneration within that maximum will be made by the Board having regard to the inputs and value to the Group of the respective contributions by each Non-Executive Director.

Various corporate governance practices are discussed within this statement.

Board Functions

The Board seeks to identify the expectations of the shareholders, as well as other regulatory and ethical expectations and obligations. In addition, the Board is responsible for identifying areas of significant business risk and ensuring arrangements are in place to adequately manage those risks.

To ensure that the Board is well equipped to discharge its responsibilities it has established guidelines for the nomination and selection of Directors and for the operation of the Board.

The responsibility for the operation and administration of the Group is delegated by the Board to the Managing Director and Chief Executive and the executive management team. The Board ensures that this team is appropriately qualified and experienced to discharge their responsibilities and has in place procedures to assess the performance of the Managing Director and Chief Executive and the executive management team.

Whilst at all times the Board retains full responsibility for guiding and monitoring the Group, in discharging its stewardship it makes use of sub-committees. Specialist committees are able to focus on a particular responsibility and provide informed feedback to the Board.

To this end the Board has established an Audit and Risk Management Committee. The roles and responsibilities of this committee are discussed throughout this Corporate Governance Statement.

Corporate Governance Statement continued

The Board is responsible for ensuring that management's objectives and activities are aligned with the expectations and risk identified by the Board. The Board has a number of mechanisms in place to ensure this is achieved including:

- Board approval of a strategic plan designed to meet stakeholders' needs and manage business risk;
- Ongoing development of the strategic plan and approving initiatives and strategies designed to ensure the continued growth and success of the entity; and
- Implementation of budgets by management and monitoring progress against budget – via the establishment and reporting of both financial and non-financial KPIs.

Other functions reserved to the Board include:

- Approval of the annual and half-yearly financial reports;
- Approving and monitoring the progress of major capital expenditure, capital management, and acquisitions and divestitures;
- Ensuring that any significant risks that arise are identified, assessed, appropriately managed and monitored; and
- Reporting to shareholders.

Structure of the Board

The skills, experience and expertise relevant to the position of Director held by each Director in office at the date of the annual report is included in the Directors' Report. Directors of ILH Group Limited are considered to be independent when they are independent of management and free from any business or other relationship that could materially interfere with – or could reasonably be perceived to materially interfere with – the exercise of their unfettered and independent judgement.

In the context of Director Independence 'materiality' is considered from both the Group and individual Director perspectives. The determination of materiality requires consideration of both quantitative and qualitative elements. An item is presumed to be quantitatively immaterial if it is equal to or less than 5% of the appropriate base amount. It is presumed to be material (unless there is qualitative evidence to the contrary) if it is equal to or greater than 10% of the appropriate base amount.

Qualitative factors considered include whether a relationship is strategically important, the competitive landscape, the nature of the relationship and the contractual or other arrangements governing it and other factors that point to the actual ability of the Director in question to shape the direction of the Group's loyalty.

In accordance with the definition of independence above, and the materiality thresholds set, the following Directors of ILH Group Limited are considered to be independent:

Name	Position
J Dawkins	Chairman, Non-Executive Director
A Tregonning	Non-Executive Director

The Board recognises the CGC's recommendations that the chair should be an independent Director.

Corporate Governance Statement continued

There are procedures in place, agreed by the Board, to enable Directors in furtherance of their duties to seek independent professional advice at the Company's expense.

The term in office held by each Director in office at the date of this report is as follows:

Name	Term in Office
J Dawkins	6 years, 11 months
A Tregonning	6 years, 11 months
G Fowler	5 years, 4 months

For additional details regarding Board appointments, please refer to the ILH website.

Performance

The performance of the Board and key executives is reviewed regularly against both measurable and qualitative indicators.

The performance criteria against which Directors and executives are assessed are aligned with the financial and non-financial objectives of ILH Group Limited.

Directors whose performance is consistently unsatisfactory may be asked to retire.

Trading Policy

Under the Company's Share Trading Policy an executive or Director must not trade in any securities of the Company at any time when they are in possession of unpublished, price-sensitive information in relation to those securities.

Before commencing to trade, an executive must first obtain the approval of the Company Secretary to do so and a Director must first obtain the approval of the Chairman.

Additional restrictions on trading in the Company's securities apply to Directors of the Company, all executives reporting directly to the Managing Director and any other employees of the Company considered appropriate by the Managing Director and Company Secretary from time to time (Restricted Persons).

Restricted Persons are prohibited from trading in the Company's securities during the following closed periods:

- Between 1 July and one trading day following the announcement of the Company's full year results (preliminary final report); and
- Between 1 January and one trading day following the announcement of the Company's half-year results.

Corporate Governance Statement continued

Restricted Persons are permitted to buy or sell Company shares during the closed periods in the following circumstances:

- Trading in a rights issue during a rights trading period;
- Shares are offered pursuant to an approved executive or employee share or option plan;
- Shares are offered pursuant to a dividend reinvestment plan;
- Shares are transferred between related entities pursuant to an internal reorganisation of a Director, officer or designated employee; or
- With the prior written clearance of the Chairman.

As required by the ASX Listing Rules, the Company notifies the ASX of any transaction conducted by Directors in the securities of the Company.

Audit and Risk Management Committee

The Board has established an Audit and Risk Management Committee, which operates under a charter approved by the Board. It is the Board's responsibility to ensure that an effective internal control framework exists within the entity. This includes internal controls to deal with both the effectiveness and efficiency of significant business processes, the safeguarding of assets, the maintenance of proper accounting records, and the reliability of financial information as well as non-financial considerations such as the benchmarking of operational key performance indicators. The Board has delegated responsibility for establishing and maintaining a framework of internal control and ethical standards to the Audit and Risk Management Committee.

The committee also provides the Board with additional assurance regarding the reliability of financial information for inclusion in the financial reports.

The members of the Audit and Risk Management Committee during the year were:

- A Tregonning – *Chairman*
- J Dawkins
- G Fowler

Qualifications of Audit and Risk Management Committee Members

The qualifications and experience of the Audit and Risk Management Committee members are noted in the Directors' Report.

Risk

The Board has continued its proactive approach to risk management. The identification and effective management of risk, including calculated risk-taking is viewed as an essential part of the Company's approach to creating long-term shareholder value.

In recognition of this, the Board determines the Company's risk profile and is responsible for overseeing and approving risk management strategy and policies, internal compliance and internal control. In doing so the Board has taken the view that it is crucial for all Board members to be a part of this process and as such, all Board members are part of the Audit and Risk Management Committee.

Corporate Governance Statement continued

The Board oversees an annual assessment of the effectiveness of risk management and internal compliance and control. The tasks of undertaking and assessing risk management and internal control effectiveness are delegated to management through the Managing Director and Chief Executive, including responsibility for the day to day design and implementation of the Company's risk management and internal control system. Management reports to the Board on the Company's key risks and the extent to which it believes these risks are being adequately managed.

The Board has a number of mechanisms in place to ensure that management's objectives and activities are aligned with the risks identified by the Board. These include the implementation of Board approved operating plans and budgets and Board monitoring of progress against these budgets, including the establishment and monitoring of KPIs of both a financial and non-financial nature.

As part of its duties, the Company's management conducts routine reviews with the objective of providing assurance on the adequacy of the Company's risk framework and the completeness and accuracy of risk reporting by management.

To this end, comprehensive practices are in place that are directed towards achieving the following objectives in relation to the requirements of Principle 7:

- Effective and efficient use of the Company's resources
- Compliance with applicable laws and regulations
- Preparation of reliable published financial information

Nomination and Remuneration Committee

On 27 June 2013, the Board established a Nomination and Remuneration Committee, which operates under a charter approved by the Board. The Committee will meet at least annually.

Board Nominations

The Committee ensures that the Board continues to operate within the established guidelines, including when necessary, selecting candidates for the position of Director.

Remuneration

It is the Company's objective to provide maximum stakeholder benefit from the retention of a high quality Board and executive team by remunerating Directors and key executives fairly and appropriately with reference to relevant employment market conditions. To assist in achieving this objective, the Board links the nature and amount of Executive Directors' and officers' remuneration to the Company's financial and operational performance.

The expected outcomes of the remuneration structure are:

- Retention and motivation of key executives.
- Attraction of high quality management to the Company.
- Performance incentives that allow executives to share in the success of ILH Group Limited.

For a full discussion of the Company's remuneration philosophy and framework and the remuneration received by Directors and executives in the current period, please refer to the Remuneration Report, which is contained within the Directors' Report.

There is no scheme to provide retirement benefits to Non-Executive Directors.

Corporate Governance Statement continued

The Board is responsible for determining and reviewing compensation arrangements for the Directors themselves and the executive team as recommended by the Nomination and Remuneration Committee.

The Nomination and Remuneration Committee comprises Non-Executive Directors as follows:

- J Dawkins - *Chairman*
- A Tregonning

For details on the number of meetings of the Nomination and Remuneration Committee held during the year and the attendees at those meetings, refer to the Directors' Report.

Qualifications of Nomination and Remuneration Committee Members

The qualifications and experience of the Nomination and Remuneration Committee members are noted in the Directors' Report.

Chief Executive and CFO Certification

In accordance with section 295A of the *Corporations Act 2001*, the Chief Executive and CFO have provided a written statement to the Board that:

- Their view provided on the Company's financial report is founded on a sound system of risk management and internal compliance and control which implements the financial policies adopted by the Board; and
- The Company's risk management and internal compliance and control system is operating effectively in all material respects.

The Board agrees with the views of the ASX on this matter and notes that due to its nature, internal control assurance from the Chief Executive and CFO can only be reasonable rather than absolute. This is due to such factors as the need for judgement, the use of testing on a sample basis, the inherent limitations in internal control and because much of the evidence available is persuasive rather than conclusive and therefore is not and cannot be designed to detect all weaknesses in control procedures.

Shareholder Communication Policy

Pursuant to Principle 6, ILH Group Limited's objective is to promote effective communication with its shareholders at all times.

ILH Group Limited is committed to:

- Ensuring that shareholders and the financial markets are provided with full and timely information about ILH Group Limited's activities in a balanced and understandable way.
- Complying with continuous disclosure obligations contained in applicable ASX Listing Rules and the *Corporations Act 2001* in Australia.
- Communicating effectively with its shareholders and making it easier for shareholders to communicate with ILH Group Limited.

To promote effective communication with shareholders and encourage effective participation at general meetings, information is communicated to shareholders:

Corporate Governance Statement continued

- Through the release of information to the market via the ASX.
- Through the distribution of the annual report and notices of Annual General Meeting (“AGM”).
- Through shareholder meetings and investor relations presentations.
- Through letters and other forms of communications directly to shareholders.
- By posting relevant information on ILH Group Limited’s website.

The Company’s website has a dedicated section for the purposes of publishing all important Company information and relevant announcements made to the market.

The external auditors are required to attend the AGM and are available to answer any shareholder questions about the conduct of the audit and preparation of the audit report.

Diversity Policy

The Company values diversity and recognises the benefits it can bring to the organisation’s ability to achieve its goals. Accordingly the Company has developed a diversity policy. This policy outlines the Company’s diversity objectives in relation to gender, age, cultural background and ethnicity. It includes requirements for the Board to establish measurable objectives for achieving diversity, and for the Board to assess annually both the objectives, and the Company’s progress in achieving them.

In accordance with this policy and ASX Corporate Governance Principles, the Board has established the following objectives in relation to gender diversity. The aim is to achieve these objectives over the coming five years as Director and senior executive positions become vacant and appropriately skilled candidates are available:

	Actual as at 30 June 2013		Objective
	Number	%	%
Number of women employees in the whole organisation	125	70.22%	40%-60%
Number of women Principals and in senior executive positions	6	26.09%	40%-60%
Number of women on member firms’ Boards	1	8.33%	40%-60%
Number of women on ILH Board	1	33.33%	40%-60%

Under the requirements of the *Workplace Gender Equality Act 2012* all non-public sector employers with greater than 100 employees must submit a report on the gender profile of its organisation to the Workplace Gender Equality Agency (“WGEA”) by 31 May each year. The report covers the period 1 April to 31 March and outlines the percentage of women employed in each occupational category within a business.

ILH Group submitted its 2012/2013 report to the WGEA by the due date and has been notified of its compliance with the *Workplace Gender Equality Act 2012* for that period. A copy of the report can be obtained from our website at www.ilh.com.au

Consolidated Statement of Financial Position

As at 30 June 2013

	Note	CONSOLIDATED	
		2013 \$	2012 \$
ASSETS			
Current Assets			
Cash and cash equivalents	12	1,164,462	1,312,035
Trade and other receivables	13	10,749,159	10,789,460
Dividends receivable		125,906	-
Work in progress	14	2,928,984	2,288,190
Income tax receivable	9(d)	227,602	31,063
Total Current Assets		15,196,113	14,420,748
Non-Current Assets			
Investment in an associate	5	2,861,383	-
Plant and equipment	15	983,161	1,342,820
Goodwill	16	14,590,139	14,590,139
Intangible assets	17	666,330	167,540
Other assets	18	3,718	2,862
Total Non-Current Assets		19,104,731	16,103,361
TOTAL ASSETS		34,300,844	30,524,109
LIABILITIES			
Current Liabilities			
Trade and other payables	19	3,378,660	3,941,157
Interest-bearing loans and borrowings	20	623,115	676,225
Provisions	21	991,027	1,074,147
Other liabilities	22	114,494	404,072
Total Current Liabilities		5,107,296	6,095,601
Non-Current Liabilities			
Interest-bearing loans and borrowings	20	8,374,908	4,794,054
Provisions	21	387,748	347,625
Deferred tax liabilities	9(d)	310,340	106,733
Other liabilities	22	162,127	118,205
Total Non-Current Liabilities		9,235,123	5,366,617
TOTAL LIABILITIES		14,342,419	11,462,218
NET ASSETS		19,958,425	19,061,891
EQUITY			
Issued capital	23	34,831,886	33,917,382
Accumulated losses	24	(17,368,147)	(17,368,147)
Reserves	25	2,494,686	2,512,656
TOTAL EQUITY		19,958,425	19,061,891

The above Consolidated Statement of Financial Position should be read in conjunction with the accompanying notes.

Consolidated Statement of Comprehensive Income

For the year ended 30 June 2013

	Note	CONSOLIDATED	
		2013 \$	2012 \$
Professional fees		31,719,416	31,690,208
Total revenue		31,719,416	31,690,208
Movement in fair value of financial liabilities		230,835	559,861
Share of profit in an associate		301,341	-
Interest revenue		32,916	112,781
Dividend revenue		138	133
Other income		24,850	43,882
Total other income		590,080	716,657
Occupancy expenses		(2,811,707)	(2,814,989)
Salaries and employee benefits expenses	8(a)	(21,641,716)	(22,324,957)
Depreciation and amortisation expenses	8(b)	(609,624)	(530,198)
Advertising and marketing expenses		(577,478)	(459,652)
Administrative expenses	8(c)	(4,111,781)	(3,629,873)
Other expenses	8(d)	(666,850)	(836,018)
Finance costs	8(e)	(522,955)	(350,513)
Share based payments expense		(37,226)	(41,644)
Total expenses		(30,979,337)	(30,987,844)
Profit before income tax		1,330,159	1,419,021
Income tax expense	9(a)	(309,071)	(303,015)
Profit after income tax		1,021,088	1,116,006
Net profit for the year		1,021,088	1,116,006
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss			
Net gains/(losses) on available-for-sale financial assets		856	(574)
Other comprehensive income/(losses) for the year, net of tax		856	(574)
Total comprehensive income for the year		1,021,944	1,115,432
Basic earnings per share (cents)	11	0.94	1.10
Diluted earnings per share (cents)	11	0.94	1.10

The above Consolidated Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Consolidated Statement of Cash Flows

For the year ended 30 June 2013

	Note	CONSOLIDATED	
		2013 \$	2012 \$
Cash flows from operating activities			
Receipts from customers		34,373,555	32,026,219
Interest received		32,916	112,781
Dividends received		34,413	133
Other revenue		24,850	43,882
Payments to suppliers and employees		(33,732,037)	(32,924,236)
Interest and other costs of finance paid		(448,414)	(250,222)
Income tax paid		(303,479)	(346,897)
Net cash flows used in operating activities	26(a)	(18,196)	(1,338,340)
Cash flows from investing activities			
Purchase of plant and equipment		(127,501)	(662,227)
Payment for intangible assets		(620,319)	(167,540)
Proceeds from the disposal of plant and equipment		-	1,491
Payment for the acquisition of businesses		(2,017,809)	(1,253,580)
Net cash flows used in investing activities		(2,765,629)	(2,081,856)
Cash flows from financing activities			
Proceeds from loans received		4,418,135	3,633,027
Repayment of borrowings		(949,818)	(907,058)
Dividends paid		(813,661)	(448,735)
Payments for share issue expenses		(19,641)	(13,017)
Net cash flows from financing activities		2,635,015	2,264,217
Net decrease in cash held		(148,810)	(1,155,979)
Cash and cash equivalents at the beginning of the financial Year		1,279,636	2,435,615
Cash and cash equivalents at the end of the financial year	12	1,130,826	1,279,636

The above Consolidated Statement of Cash Flows should be read in conjunction with the accompanying notes.

Consolidated Statement of Changes in Equity

As at 30 June 2013

CONSOLIDATED	Issued Capital \$	Accumulated Losses \$	Net Unrealised Losses Reserve \$	General Reserve \$	Total Equity \$
Balance as at 1 July 2011	33,397,152	(16,926,589)	(649)	1,542,749	18,012,663
Profit for the year	-	-	-	1,116,006	1,116,006
Other comprehensive losses	-	-	(574)	-	(574)
Total comprehensive (losses)/income for the year	-	-	(574)	1,116,006	1,115,432
Transactions with owners in their capacity as owners					
Transfer to general reserve	-	(441,558)	-	441,558	-
Dividends paid	-	-	-	(586,434)	(586,434)
Share based payments	41,644	-	-	-	41,644
Issue of shares	487,700	-	-	-	487,700
Transaction costs on issue of shares	(13,017)	-	-	-	(13,017)
Income tax on items taken directly to or transferred from equity	3,903	-	-	-	3,903
Balance as at 30 June 2012	33,917,382	(17,368,147)	(1,223)	2,513,879	19,061,891

CONSOLIDATED	Issued Capital \$	Accumulated Losses \$	Net Unrealised Losses Reserve \$	General Reserve \$	Total Equity \$
Balance as at 1 July 2012	33,917,382	(17,368,147)	(1,223)	2,513,879	19,061,891
Profit for the year	-	-	-	1,021,088	1,021,088
Other comprehensive losses	-	-	856	-	856
Total comprehensive income for the year	-	-	856	1,021,088	1,021,944
Transactions with owners in their capacity as owners					
Dividends paid	-	-	-	(1,039,914)	(1,039,914)
Share based payments	37,226	-	-	-	37,226
Issue of shares	898,395	-	-	-	898,395
Transaction costs on issue of shares	(19,641)	-	-	-	(19,641)
Income tax on items taken directly to or transferred from equity	(1,476)	-	-	-	(1,476)
Balance as at 30 June 2013	34,831,886	(17,368,147)	(367)	2,495,053	19,958,425

The above Consolidated Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Notes to the Consolidated Financial Statements

For the year ended 30 June 2013

1. Corporate Information

The consolidated financial report of ILH Group Limited and its subsidiaries (collectively, the Group) for the year ended 30 June 2013 was authorised for issue in accordance with a resolution of Directors on 26 September 2013.

ILH Group Limited (the Parent) is a company limited by shares incorporated in Australia whose shares are publicly traded on the ASX. The company is domiciled in Australia and is a for-profit entity for the purposes of preparing the financial statements

The nature of the operations and principal activities of the Group are described in the Directors' Report.

2. Summary of Significant Accounting Policies

Basis of Preparation

The financial report is a general purpose financial report, which has been prepared in accordance with the requirements of the *Corporations Act 2001*, Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board. The financial report has also been prepared on a historical cost basis, except for available-for-sale investments, which have been measured at fair value.

The financial report is presented in Australian dollars.

a) Compliance with IFRS

The financial report complies with Australian Accounting Standards and IFRS as issued by the International Accounting Standards Board.

b) New Accounting Standards and Interpretations

From 1 July 2012, the Group has adopted all Australian Accounting Standards and Interpretations mandatory for annual periods beginning on or after 1 July 2012. When the adoption of the Standard or Interpretation is deemed to have an impact on the financial statements or performance of the Group, its impact is described below:

AASB 7 Financial Instruments: Disclosures — Enhanced De-recognition Disclosure Requirements

The amendment requires additional disclosure about financial assets that have been transferred but not derecognised to enable the user of the Group's financial statements to understand the relationship with those assets that have not been derecognised and their associated liabilities. In addition, the amendment requires disclosures about the entity's continuing involvement in derecognised assets to enable the users to evaluate the nature of, and risks associated with, such involvement. The Group does not have any assets with these characteristics so there has been no effect on the presentation of its financial statements.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

AASB 2011-9 Amendments to Australian Accounting Standards – Presentation of Other Comprehensive Income [AASB 1, 5, 7, 101, 112, 120, 121, 132, 133, 134, 1039 & 1049]

This standard requires entities to group items presented in other comprehensive income on the basis of whether they might be reclassified subsequently to profit or loss and those that will not. The Group has adopted the AASB Amendments as of 1 July 2012.

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective and have not been adopted by the Group for the annual reporting period ended 30 June 2013 are outlined in the following table:

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

Reference	Title	Summary	Application Date of Standard	Impact on Group Financial Report	Application Date for Group
AASB 10	Consolidated Financial Statements	<p>AASB 10 establishes a new control model that applies to all entities. It replaces parts of AASB 127 <i>Consolidated and Separate Financial Statements</i> dealing with the accounting for consolidated financial statements and UIG-112 <i>Consolidation - Special Purpose Entities</i>.</p> <p>The new control model broadens the situations when an entity is considered to be controlled by another entity and includes new guidance for applying the model to specific situations, including when acting as a manager may give control, the impact of potential voting rights and when holding less than a majority voting rights may give control.</p> <p>Consequential amendments were also made to other standards via AASB 2011-7 and AASB 2012-10.</p>	1 January 2013	The Group does not expect the adoption of this standard to impact the financial statements of the Group.	1 July 2013
AASB 12	Disclosure of Interests in Other Entities	AASB 12 includes all disclosures relating to an entity's interests in subsidiaries, joint arrangements, associates and structured entities. New disclosures have been introduced about the judgments made by management to determine whether control exists, and to require summarised information about joint arrangements, associates and structured entities and subsidiaries with non-controlling interests.	1 January 2013	The Group expects the adoption of this standard to result in additional disclosures to be made in respect of its investment in Rockwell Olivier (Melbourne).	1 July 2013
AASB 13	Fair Value Measurement	<p>AASB 13 establishes a single source of guidance for determining the fair value of assets and liabilities. AASB 13 does not change when an entity is required to use fair value, but rather, provides guidance on how to determine fair value when fair value is required or permitted. Application of this definition may result in different fair values being determined for the relevant assets.</p> <p>AASB 13 also expands the disclosure requirements for all assets or liabilities carried at fair value. This includes information about the assumptions made and the qualitative impact of those assumptions on the fair value determined.</p> <p>Consequential amendments were also made to other standards via AASB 2011-8.</p>	1 January 2013	The Group does not expect the adoption of this standard to impact the financial statements of the Group.	1 July 2013

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

Reference	Title	Summary	Application Date of Standard	Impact on Group Financial Report	Application Date for Group
AASB 119	Employee Benefits	<p>The main change introduced by this standard is to revise the accounting for defined benefit plans. The amendment removes the options for accounting for the liability, and requires that the liabilities arising from such plans is recognised in full with actuarial gains and losses being recognised in other comprehensive income. It also revised the method of calculating the return on plan assets.</p> <p>The revised standard changes the definition of short-term employee benefits. The distinction between short-term and other long-term employee benefits is now based on whether the benefits are expected to be settled wholly within twelve months after the reporting date.</p> <p>Consequential amendments were also made to other standards via AASB 2011-10.</p>	1 January 2013	The Group expects the adoption of this standard to be limited to possible reallocations between short term and long term employee benefits resulting in measurement differences.	1 July 2013
AASB 2012-2	Amendments to Australian Accounting Standards - Disclosures - Offsetting Financial Assets and Financial Liabilities	AASB 2012-2 principally amends AASB 7 <i>Financial Instruments: Disclosures</i> to require disclosure of the effect or potential effect of netting arrangements. This includes rights of set-off associated with the entity's recognised financial assets and liabilities on the entity's financial position, when the offsetting criteria of AASB 132 are not all met.	1 January 2013	The Group does not expect the adoption of this standard to impact the financial statements of the Group.	1 July 2013
AASB 2012-5	Amendments to Australian Accounting Standards arising from Annual Improvements 2009-2011 Cycle	<p>AASB 2012-5 makes amendments resulting from the 2009-2011 Annual Improvements Cycle. The standard addresses a range of improvements, including the following:</p> <ul style="list-style-type: none"> Repeat application of AASB 1 is permitted (AASB 1) Clarification of the comparative information requirements when an entity provides a third balance sheet (AASB 101 <i>Presentation of Financial Statements</i>). 	1 January 2013	The Group does not expect the adoption of this standard to impact the financial statements of the Group.	1 July 2013
AASB 2011-4	Amendments to Australian Accounting Standards to Remove Individual Key Management Personnel Disclosure Requirements [AASB 124]	This amendment deletes from AASB 124 individual key management personnel disclosure requirements for disclosing entities that are not companies. It also removes the individual KMP disclosure requirements for all disclosing entities in relation to equity holdings, loans and other related party transactions.	1 July 2013	The Group expects the adoption of this amendment to result in the relocation of certain key management personnel disclosures within the financial statements of the Group.	1 July 2013
AASB 2012-3	Amendments to Australian Accounting Standards - Offsetting Financial Assets and Financial Liabilities	AASB 2012-3 adds application guidance to AASB 132 <i>Financial Instruments: Presentation</i> to address inconsistencies identified in applying some of the offsetting criteria of AASB 132, including clarifying the meaning of "currently has a legally enforceable right of set-off" and that some gross settlement systems may be considered equivalent to net settlement.	1 January 2014	The Group has not yet determined the impact of the amendments, if any.	1 July 2014

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

Reference	Title	Summary	Application Date of Standard	Impact on Group Financial Report	Application Date for Group
AASB 9	Financial Instruments	<p>AASB 9 includes requirements for the classification and measurement of financial assets. It was further amended by AASB 2010-7 to reflect amendments to the accounting for financial liabilities.</p> <p>These requirements improve and simplify the approach for classification and measurement of financial assets compared with the requirements of AASB 139. The main changes are described below.</p> <p>(a) Financial assets that are debt instruments will be classified based on (1) the objective of the entity's business model for managing the financial assets; (2) the characteristics of the contractual cash flows.</p> <p>(b) Allows an irrevocable election on initial recognition to present gains and losses on investments in equity instruments that are not held for trading in other comprehensive income. Dividends in respect of these investments that are a return on investment can be recognised in profit or loss and there is no impairment or recycling on disposal of the instrument.</p> <p>(c) Financial assets can be designated and measured at fair value through profit or loss at initial recognition if doing so eliminates or significantly reduces a measurement or recognition inconsistency that would arise from measuring assets or liabilities, or recognising the gains and losses on them, on different bases.</p> <p>(d) Where the fair value option is used for financial liabilities the change in fair value is to be accounted for as follows:</p> <ul style="list-style-type: none"> • The change attributable to changes in credit risk are presented in other comprehensive income ("OCI") • The remaining change is presented in profit or loss <p>If this approach creates or enlarges an accounting mismatch in the profit or loss, the effect of the changes in credit risk are also presented in profit or loss.</p> <p>Further amendments were made by AASB 2012-6 which amends the mandatory effective date to annual reporting periods beginning on or after 1 January 2015. AASB 2012-6 also modifies the relief from restating prior periods by amending AASB 7 to require additional disclosures on transition to AASB 9 in some circumstances.</p> <p>Consequential amendments were also made to other standards as a result of AASB 9, introduced by AASB 2009-11 and superseded by AASB 2010-7 and 2010-10.</p>	1 January 2015	The Group has not yet determined the impact of the amendments, if any.	1 July 2015

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

c) Basis of Consolidation

The consolidated financial statements comprise the financial statements of ILH Group Limited and its subsidiaries (as outlined in note 27(a)) as at 30 June each year (“the Group”).

Subsidiaries are all those entities over which the Group has the power to govern the financial and operating policies so as to obtain benefits from their activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether a group controls another entity.

The financial statements of the subsidiaries are prepared for the same reporting period as the Parent Company, using consistent accounting policies.

In preparing the consolidated financial statements, all intercompany balances and transactions, income and expenses and profit and losses resulting from intra-group transactions have been eliminated in full.

Subsidiaries are fully consolidated from the date on which control is obtained by the Group and cease to be consolidated from the date on which control is transferred out of the Group.

d) Business Combinations

Business combinations are accounted for using the acquisition method. The consideration transferred in a business combination shall be measured at fair value, which shall be calculated as the sum of the acquisition-date fair values of the assets transferred by the acquirer, the liabilities incurred by the acquirer to former owners of the acquiree and the equity issued by the acquirer, and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree’s identifiable net assets.

Acquisition-related costs are expensed as incurred, and included as administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic conditions, the Group’s operating or accounting policies and other pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer’s previously held equity interest in the acquiree is remeasured to fair value at the acquisition date through profit or loss.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

d) Business Combinations (continued)

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognised in accordance with AASB 139 either in profit or loss or as a change to other comprehensive income. If the contingent consideration is classified as equity, it should not be re-measured until it is finally settled within equity.

e) Investment in an Associate

The Group's investment in its associate, an entity in which the Group has significant influence, is accounted for using the equity method.

Under the equity method, the investment in the associate is initially recognised at cost. The carrying amount of the investment is adjusted to recognise changes in the Group's share of net assets of the associate since the acquisition date. Goodwill relating to the associate is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment.

The statement of comprehensive income reflects the Group's share of the results of operations of the associate. When there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes, when applicable, in the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

The Group's share of profit or loss of an associate is shown on the face of the statement of comprehensive income and represents profit or loss after tax and non-controlling interests in the subsidiaries of the associate.

The financial statements of the associate are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on its investment in its associate. At each reporting date, the Group determines whether there is objective evidence that the investment in the associate is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value, and then recognises the loss as 'Share of losses of an associate' in the statement of comprehensive income.

Upon loss of significant influence over the associate, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

f) Operating Segments

An operating segment is a component of an entity that engages in business activities from which it may earn revenues and incur expenses (including revenues and expenses relating to transactions with other components of the same entity), whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance and for which discrete financial information is available. This includes start-up operations which are yet to earn revenues. Management will also consider other factors in determining operating segments such as the existence of a line manager and the level of segment information presented to the Board of Directors.

Operating segments have been identified based on the information provided to the chief operating decision makers – being the executive management team.

The Group aggregates two or more operating segments when they have similar economic characteristics, and the segments are similar in each of the following respects:

- Nature of the products and services;
- Nature of the production processes;
- Type or class of customer for the products and services;
- Methods used to distribute the products or provide the services; and, if applicable
- Nature of the regulatory environment.

Operating segments that meet the quantitative criteria as prescribed by AASB 8 are reported separately. However, an operating segment that does not meet the quantitative criteria is still reported separately where information about the segment would be useful to users of the financial statements.

Information about other business activities and operating segments that are below the quantitative criteria are combined and disclosed in a separate category for “all other segments”.

g) Cash and Cash Equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included within current interest-bearing loans and borrowings in current liabilities on the statement of financial position.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

h) Trade and Other Receivables

Trade receivables are initially recognised at the original fee amount. An estimate is made for doubtful debts when collection of the full amount is no longer probable. Bad debts are included in the statement of comprehensive income when identified. The Group's standard terms for settlement for trade receivables are 30 to 60 days.

Collectability of trade receivables is reviewed on an ongoing basis. Individual debts that are known to be uncollectible are written off when identified. An impairment allowance is recognised when there is objective evidence that the Group will not be able to collect the debt.

Financial difficulties of the debtor, default payments or debts more than 90 days overdue are considered objective evidence of impairment. The amount of the impairment loss is the receivable carrying amount compared to the value of estimated future cash flows.

The above policy applies to intercompany receivables. Intercompany receivables are repayable on demand.

i) Work in Progress

Work in progress represents costs incurred and includes profit recognised to date on the value of work completed on matters that are in progress at reporting date. Costs include both variable and fixed costs directly related to matters.

Work in progress is valued at net realisable value after providing for any foreseeable losses.

j) Investments and Other Financial Assets

Investments and financial assets in the scope of AASB 139 *Financial Instruments: Recognition and Measurement* are categorised as either financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets. The Group determines the classification of its financial assets upon initial recognition and, when allowed and appropriate, re-evaluates this designation at each financial year end.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of assets not at fair value through profit or loss, directly attributable transaction costs.

Recognition and De-recognition

All regular way purchases and sales of financial assets are recognised on the trade date i.e. the date that the Group commits to purchase the asset. Regular way purchases or sales are purchases or sales of financial assets under contracts that require delivery of the assets within the period established generally by regulation or convention in the market place. Financial assets are derecognised when the right to receive cash flows from the financial assets has expired or when the entity transfers substantially all of the risks and rewards, it derecognises the asset if it has transferred control of the assets.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

j) Investments and Other Financial Assets (continued)

Available-For-Sale Securities

Available-for-sale investments are those non-derivative financial assets, principally equity securities that are designated as available-for-sale or are not classified as financial assets at fair value through profit or loss, loans and receivables, or held to maturity investments. After initial recognition available-for sale securities are measured at fair value with gains or losses being recognised as other comprehensive income/loss until the investment is derecognised or until the investment is determined to be impaired, at which time the cumulative gain or loss previously reported as other comprehensive income is recognised in profit or loss.

The fair values of investments that are actively traded in organised financial markets are determined by reference to quoted market bid prices at the close of business on the reporting date.

Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are carried at amortised cost using the effective interest method. Gains and losses are recognised in the statement of comprehensive income when the loans and receivables are derecognised or impaired, as well as through the amortisation process.

k) Plant and Equipment

Plant and equipment is stated at historical cost less accumulated depreciation and any accumulated impairment losses. Such cost includes the acquisition cost or cost of replacing parts that are eligible for capitalisation when the cost of replacing the part is incurred. All other repairs and maintenance are recognised in profit or loss as incurred.

Depreciation rates used for each class of assets are as follows:

Class of fixed asset	Useful Life	Depreciation Rates	Depreciation Method
Plant and equipment	3 - 10 years	10.00 - 33.33%	Straight line
Leased equipment	Term of lease		Straight line

The assets' residual values, useful lives and amortisation methods are reviewed, and adjusted if appropriate, at each reporting date.

De-recognition

An item of plant and equipment is de-recognised upon disposal or when no further future economic benefits are expected from its use or disposal.

Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

l) Leases

The determination of whether an arrangement is or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

Group as a Lessee

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised as an expense in profit or loss.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease payments are recognised as an expense in the statement of comprehensive income on a straight-line basis over the lease term. Operating lease incentives are recognised as a liability when received and subsequently reduced by allocating lease payments between rental expense and reduction of the liability.

m) Impairment of Non-Financial Assets Other than Goodwill

Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

The Group conducts an annual internal review of asset values, which is used as a source of information to assess for any indicators of impairment. External factors, such as changes in expected future processes and economic conditions, are also monitored to assess for indicators of impairment. If any indication of impairment exists, an estimate of the asset's recoverable amount is calculated.

An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. Recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from the other assets or groups of assets (cash generating units). Non-financial assets other than goodwill that suffered impairment are tested for possible reversal of the impairment whenever events or changes in circumstances indicate that the impairment may have reversed.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

n) Goodwill and Intangibles

i) *Goodwill*

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost of the business combination over the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities.

Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash generating units, or groups of cash generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units. Each unit or group of units to which the goodwill is so allocated:

- Represents the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- Is not larger than an operating segment determined in accordance with AASB 8 *Operating Segments*.

Impairment is determined by assessing the recoverable amount of the cash generating unit (group of cash generating units), to which the goodwill relates. When the recoverable amount of the cash generating unit (group of cash generating units) is less than the carrying amount, an impairment loss is recognised. When goodwill forms part of a cash generating unit (group of cash generating units) and an operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this manner is measured based on the relative values of the operation disposed of and the portion of the cash generating unit retained.

Impairment losses recognised for goodwill are not subsequently reversed.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

n) Goodwill and Intangibles (continued)

ii) *Intangibles*

Intangible assets acquired separately or in a business combination are initially measured at cost. The cost of an intangible asset acquired in a business combination is its fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the amortisation period or method, as appropriate, which is a change in accounting estimate. The amortisation expense on intangible assets with finite lives is recognised in profit or loss in the expense category consistent with the function of the intangible asset.

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

Research and development costs

Research costs are expensed as incurred. Development expenditures on an individual project are recognised as an intangible asset when the Group can demonstrate:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale;
- Its intention to complete and its ability to use or sell the asset;
- How the asset will generate future economic benefits;
- The availability of resources to complete the asset; and
- The ability to measure reliably the expenditure during development.

Following initial recognition of the development expenditure as an asset, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Amortisation of the asset begins when development is complete and the asset is available for use. It is amortised over the period of expected future benefit. Amortisation is recorded in cost of sales. During the period of development, the asset is tested for impairment annually.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

n) Goodwill and Intangibles (continued)

ii) Intangibles (continued)

Research and development costs (continued)

A summary of the policies applied to the Group's intangible assets is as follows:

	Development costs
Useful lives	Finite
Amortisation method used	Amortised on a straight-line basis over the period of expected future sales from the related project
Internally generated or acquired	Internally generated

o) Trade and Other Payables

Trade payables and other payables are carried at amortised cost. However, due to their short term nature, they are not discounted. They represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid and arise when the Group becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

p) Interest-Bearing Loans and Borrowings

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs.

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

q) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use or sale) are capitalised as part of the cost of that asset. All other borrowing costs are expensed in the period they occur.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

r) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the Group expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of comprehensive income net of any reimbursement.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects the time value of money and the risks specific to the liability. The increase in the provision resulting from the passage of time is recognised in finance costs.

s) Employee Benefits

i) *Wages, Salaries, Annual Leave and Sick Leave*

Liabilities for wages and salaries, including non-monetary benefits and annual leave expected to be settled within twelve months of the reporting date are recognised in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Expenses for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

ii) *Long Service Leave*

The liability for long service leave is recognised and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to the expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currencies that match, as closely as possible, the estimated future cash outflows.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

t) Share-Based Payment Transactions

i) *Equity Settled Transactions*

The Group provides benefits to its employees (including KMPs) in the form of share-based payments, whereby employees render services in exchange for shares or rights over shares (equity-settled transactions).

There are currently two plans in place to provide these benefits:

- Tax Exempt Employee Share Plan (“TEESP”), which provides benefits to all eligible employees; and
- Deferred Employee Share Plan (“DESP”), which provides benefits to key employees and Directors of the Group.

The cost of these equity-settled transactions with employees is measured by reference to the fair value of the equity instruments at the date at which they are granted. The fair value is determined by reference to the market price of the shares on the date of grant.

In valuing equity-settled transactions, no account is taken of any vesting conditions, other than conditions linked to the price of the shares of ILH Group Limited (market conditions) if applicable.

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled (the vesting period), ending on the date on which the relevant employees become fully entitled to the award (the vesting date).

At each subsequent reporting date until vesting, the cumulative charge to the statement of comprehensive income is the product of:

- The grant date fair value of the award;
- The current best estimate of the number of awards that will vest, taking into account such factors as the likelihood of employee turnover during the vesting period and the likelihood of non-market performance conditions being met; and
- The expired portion of the vesting period.

The charge to the statement of comprehensive income for the period is the cumulative amount as calculated above less the amounts already charged in previous periods. There is a corresponding entry to equity.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

t) Share-Based Payment Transactions (continued)

i) Equity Settled Transactions (continued)

Equity-settled awards granted by ILH Group Limited to employees of subsidiaries are recognised in the Parent's separate financial statements as an additional investment in the subsidiary with a corresponding credit to equity. As a result, the expense recognised by ILH Group Limited in relation to equity-settled awards only represents the expense associated with grants to employees of the Parent. The expense recognised by the Group is the total expense associated with all such awards.

Until an award has vested, any amounts recorded are contingent and will be adjusted if more or fewer awards vest than were originally anticipated to do so. Any award subject to a market condition is considered to vest irrespective of whether or not that market condition is fulfilled, provided that all other conditions are satisfied.

If the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified. An additional expense is recognised for any modification that increases the total fair value of the share-based payment arrangement, or is otherwise beneficial to the employee, as measured at the date of modification.

If an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. However, if a new award is substituted for the cancelled award and designated as a replacement award on the date that it is granted, the cancelled and new award are treated as if they were a modification of the original award, as described in the previous paragraph.

u) Contributed Equity

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

v) Revenue Recognition

Revenue is recognised and measured at the fair value of the consideration received or receivable to the extent it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised:

i) Rendering of Services

Revenue from the provision of legal services is recognised on an accruals basis in the period in which the legal service is provided and is calculated with reference to the professional staff hours incurred on each matter.

ii) On-line Legal and Non-Legal Documents and Publications

Revenue from the provision of on-line legal and non-legal documents and publications is recognised on an accruals basis at the time of delivery of the documents to customers.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

v) Revenue Recognition (continued)

iii) Subscription Income

Revenue from memberships granting the subscriber access to the knowledge base of weekly legal bulletins, on-line tools, calculators and services is recognised on a straight line basis which reflects the timing, nature and benefit provided. All memberships have a subscription period of either three or twelve months.

iv) Interest Revenue

Revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest revenue over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

v) Dividends

Revenue is recognised when the Group's right to receive the payment is established.

w) Income and Other Taxes

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities based on the current period's taxable income. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Deferred income tax is provided on all temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences except:

- When the deferred income tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or
- When the taxable temporary difference is associated with investments in subsidiaries, associates or interests in joint ventures, and the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

w) Income and Other Taxes (continued)

Deferred income tax assets are recognised for all deductible temporary differences, carry-forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry-forward of unused tax credits and unused tax losses can be utilised, except:

- When the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; or
- When the deductible temporary difference is associated with investments in subsidiaries, associates or interests in joint ventures, in which case a deferred tax asset is only recognised to the extent that it is probable that the temporary difference will reverse in the foreseeable future and taxable profit will be available against which the temporary difference can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and deferred tax liabilities are offset only if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred tax assets and liabilities relate to the same taxable entity and the same taxation authority.

Income taxes relating to items recognised directly in equity are recognised in equity and not in profit or loss.

i) Tax Consolidation Legislation

ILH Group Limited and its wholly-owned Australian controlled entities have implemented the tax consolidation legislation.

The head entity, ILH Group Limited and the controlled entities in the tax consolidated group continue to account for their own current and deferred tax amounts. The Group has applied the group allocation approach in determining the appropriate amount of current taxes and deferred taxes to allocate to members of the tax consolidated group.

In addition to its own current and deferred tax amounts, ILH Group Limited also recognises the current tax liabilities (or assets) and the deferred tax assets arising from unused tax losses and unused tax credits assumed from controlled entities in the tax consolidated group.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

2. Summary of Significant Accounting Policies (continued)

w) Income and Other Taxes (continued)

i) Tax Consolidation Legislation (continued)

Assets or liabilities arising under tax funding agreements with the tax consolidated entities are recognised as amounts receivable from or payable to other entities in the Group. Details of the tax funding agreement are disclosed in note 7.

Any difference between the amounts assumed and amounts receivable or payable under the tax funding agreement are recognised as a contribution to (or distribution from) wholly-owned tax consolidated entities.

ii) Other Taxes

Revenues, expenses and assets are recognised net of the amount of Goods and Services Tax ("GST") except:

- When the GST incurred on a purchase of goods and services is not recoverable from the taxation authority, in which case the GST is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables, which are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statement of financial position.

Cash flows are included in the statement of cash flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the taxation authority is classified as part of operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the taxation authority.

x) Earnings Per Share

Basic earnings per share is calculated as net profit attributable to members of the Parent, adjusted to exclude any costs of servicing equity (other than dividends), divided by the weighted average number of ordinary shares, adjusted for any bonus element.

Diluted earnings per share is calculated as net profit attributable to members of the Company, adjusted for costs of servicing equity (other than dividends) divided by the weighted average number of ordinary shares and dilutive potential ordinary shares, adjusted for any bonus element.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

3. Financial Risk Management Objectives and Policies

The Group's principal financial instruments comprise receivables, payables, bank loans and overdrafts, finance leases and cash.

The Group manages its exposure to key financial risks, including interest rate risk in accordance with the Group's financial risk management policy. The objective of the policy is to support the delivery of the Group's financial targets whilst protecting future financial security.

The main risks arising from the Group's financial instruments are interest rate risk, credit risk and liquidity risk. The Group uses different methods to measure and manage different types of risks to which it is exposed. These include monitoring levels of exposure to interest rate risk and assessments of market forecasts for interest rates. Ageing analyses and monitoring of specific credit allowances are undertaken to manage credit risk, and liquidity risk is monitored through the development of future rolling cash flow forecasts.

The Board reviews and agrees policies for managing each of these risks as summarised below.

Risk Exposures and Responses

Interest Rate Risk

The Group's exposure to market interest rates relates primarily to the Group's cash and short and long term debt obligations, with a floating interest rate. The level of debt is disclosed in note 20.

At reporting date, the Group had the following mix of financial assets and liabilities exposed to Australian variable interest rate risk:

	CONSOLIDATED	
	2013 \$	2012 \$
Financial Assets		
Cash and cash equivalents (note 12)	1,164,462	1,312,035
Financial Liabilities		
Bank overdrafts (note 20)	(33,636)	(32,399)
Bank loans (note 20)	(8,270,098)	(4,548,737)
	(8,303,734)	(4,581,136)
NET EXPOSURE	(7,139,272)	(3,269,101)

The Group regularly analyses its interest rate exposure to ensure that the best returns are achieved while balancing the long term and short term cash flow requirements for the Group's business strategies. Within this analysis, consideration is given to the Group's future cash requirements, alternative cash depositing and debt funding facilities and the mix of fixed and variable interest rates on bank balances. The Board of Directors oversee the management of cash funds by management and investment opportunities through the acquisition of law firms.

The following sensitivity analysis is based on the interest rate risk exposures in existence at the reporting date.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

3. Financial Risk Management Objectives and Policies (continued)

Risk Exposures and Responses (continued)

Interest Rate Risk (continued)

At 30 June 2013 and 30 June 2012, if interest rates had moved, as illustrated in the table below, with all other variables held constant, post tax profit and other comprehensive income would have been affected as follows:

Judgements of reasonably possible movements:	Post Tax Profit Higher/(Lower)		Other Comprehensive Income Higher/(Lower)	
	2013 \$	2012 \$	2013 \$	2012 \$
Consolidated				
+0.5% (2012: +0.5%)	(25,856)	(6,815)	-	-
-0.25% (2012: -0.25%)	12,928	3,407	-	-

The movements in profit are due to higher/lower interest costs from variable rate debt and cash balances. The sensitivity is higher in 2013 due to a higher exposure to interest rate risk from increased borrowings.

Management considers +50 basis points and -25 basis points as reasonably possible movements for the next twelve months based on management's expectations of future interest rate movements.

Credit Risk

Credit risk arises from the financial assets of the Group, which comprise cash and cash equivalents, trade and other receivables and work in progress. The Group's exposure to credit risk arises from potential default of the counter party, with a maximum exposure equal to the carrying amount of these instruments. Exposure at reporting date is addressed in each applicable note.

The Group does not hold any credit derivatives to offset its credit exposure.

The Group manages its credit risk by trading with recognised, trustworthy third parties. In some instances security over trade receivables has been requested from specific clients (eg. monies held in trust, security over property or bank guarantee), usually dependent on the type of legal work being undertaken, as an added measure to guarantee payment in the event of an unsuccessful legal outcome or a protracted matter.

It is the Group's policy that all clients who wish to trade on credit terms are subject to credit verification procedures including an assessment of their independent credit rating, financial position and past experience on a case by case basis.

In addition, receivable balances are monitored on an on-going basis with the result that the Group's exposure to bad debts is not significant.

There are no significant concentrations of credit risk within the Group and financial instruments including cash and cash equivalents are spread between reputable financial institutions to minimise the risk of default of counterparties.

An analysis of the Group's trade receivables is included in note 13.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

3. Financial Risk Management Objectives and Policies (continued)

Risk Exposures and Responses (continued)

Liquidity Risk

The Group's objective is to maintain adequate liquidity to meet the operating requirements of the business and to facilitate the Group's ongoing acquisition plans.

The table below reflects all contractually fixed amounts for settlement, repayments and interest resulting from recognised financial liabilities. Undiscounted cash flows for the respective upcoming fiscal years are presented. Cash flows for financial liabilities without fixed amount or timing are based on the conditions existing at 30 June 2013.

The remaining contractual maturities of the Group's financial liabilities are:

	At Call \$	≤6 months \$	6-12 months \$	1-5 years \$	Total \$
CONSOLIDATED					
30 June 2013					
Trade and other payables	-	3,378,660	-	-	3,378,660
Finance leases/HP agreements (gross)	-	103,175	91,092	108,039	302,306
Insurance premium funding facilities	-	306,545	103,657	-	410,202
Bank loans (secured) – refer note 20	-	-	-	8,270,098	8,270,098
Interest expense – bank loans	-	214,355	-	-	214,355
Rent guarantees	-	-	221,260	592,721	813,981
Total	-	4,002,735	416,009	8,970,858	13,389,602
30 June 2012					
Trade and other payables	-	3,941,157	-	-	3,941,157
Finance leases/HP agreements (gross)	-	132,897	118,909	259,977	511,783
Insurance premium funding facilities	-	277,658	142,599	-	420,257
Bank loans (secured) – refer note 20	-	-	-	4,548,737	4,548,737
Interest expense – bank loans	-	156,829	-	-	156,829
Rent guarantees	-	-	295,484	518,497	813,981
Total	-	4,508,541	556,992	5,327,211	10,392,744

Liquidity risk is managed on the basis of the businesses' needs and is overseen by senior management. The Group makes use of daily and monthly cash flow analysis to consider the Group's overall liquidity risk and to monitor existing financial liabilities as well as effective controlling of future risks.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

4. Significant Accounting Judgements, Estimates and Assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements and estimates on historical experience and on other various factors it believes to be reasonable under the circumstances, the result of which forms the basis of the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions and conditions.

Management has identified the following critical accounting policies for which significant judgements, estimates and assumptions are made. Actual results may differ from these estimates under different assumptions and conditions and may materially affect financial results or the financial position reported in future periods.

Further details of the nature of these assumptions and conditions may be found in the relevant notes to the financial statements.

Significant Accounting Estimates and Assumptions

Impairment of Goodwill

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the recoverable amount of the cash generating units, using a “value in use” or “fair value less costs to sell” discounted cash flow methodology, to which the goodwill is allocated. No impairment loss (2012: nil) was recognised in the current year. The assumptions used in the estimation of recoverable amount and the carrying amount of goodwill including a sensitivity analysis are discussed in note 16.

Share Based Payment Transactions

The Group measures the cost of equity settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. The fair value is determined based on the market price of an ILH Group Limited share at the grant date.

Contingent Consideration Payable

Any contingent consideration clauses have been formulated using ILH Group Limited’s minimum expectations as a base (i.e. the contingent consideration is only payable on performance above these minimum expectations). Contingent consideration recognised represents the most probable outcome as determined by management. Future changes in the estimates of any contingent consideration payable will be recorded directly in the statement of comprehensive income in the period in which they occur.

Investment in an Associate

The Group has determined that based on the structure of the associate’s Board of Directors and consideration of the holders of the remaining interest in the associate, the Group has significant influence but not control over the associate. Accordingly, the Group’s investment in an associate is accounted for using the equity method.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

5. Investment in an Associate

Investment in Rockwell Olivier (Melbourne) Pty Ltd (formerly known as Rockwell Bates Pty Ltd)

On 2 July 2012 the Company entered into a Share Purchase Agreement to acquire a 25% interest in the Melbourne based legal practice of Rockwell Olivier (Melbourne) ("ROM").

Under that agreement, the investment would be increased to 49% over the next two years.

On 1 November 2012, the planned investment increase was accelerated with the acquisition of an additional 24% interest in the business.

The consideration for the initial transaction was a combination of the issue of 3,152,958 shares at 9.5 cents per share and cash. The consideration for the subsequent transaction was a combination of the issue of 3,026,842 shares at 9.5 cents per share and cash.

Deferred consideration was expected to be paid in July 2013 to ROM. As the agreed performance criteria were not met during the year ended 30 June 2013 this amount is no longer payable and has been recognised in other income as a movement in the fair value of financial liabilities. Should the business achieve the budgeted net profit before tax in the 2014 financial year, deferred consideration of \$151,322 will be payable in July 2014.

The carrying value of the investment as at 30 June 2013 is \$2,861,383 and includes the Group's share of the associate's after tax profit for the period of \$301,341 (25% interest from 2 July 2012 to 31 October 2012, then 49% interest from 1 November 2012 to 30 June 2013).

ROM is a private entity that is not listed on any public exchange.

The following table illustrates the summarised financial information of the Group's investment in ROM:

	2013	2012
	\$	\$
Share of the associate's statement of financial position		
Current assets	993,183	-
Non-current assets	258,765	-
Current liabilities	(592,840)	-
Non-current liabilities	(351,768)	-
Equity	307,340	-
Share of the associate's revenue and profit		
Revenue	1,712,901	-
Profit	301,341	-

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

6. Segment Information

Operating Segments

ILH Group Limited has identified its operating segments based on the internal management reporting that is used by the executive management team (the chief operating decision maker) in assessing performance and allocating resources.

ILH Group Limited's operating segments have been identified based on how the financial and operating results of the Group are monitored and presented internally to the executive management team. The reportable segments are based on aggregated operating segments determined by the similarity of the products sold and the services provided, as these are the sources of the Group's major risks and have the most effect on the rates of return.

Rockwell Olivier (Sydney), Civic Legal, Signet Lawyers, Rockwell Olivier (Perth) and ILH Group Head Office Division are operating segments within the legal services sector in the Australian market and have been aggregated to one reportable segment given the similarity of the services provided, method in which services are delivered, types of customers and regulatory environment.

As the Group is aggregated into one reportable segment, there are no inter-segment transactions.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

7. Parent Entity Information

a) Information relating to ILH Group Limited

	2013 \$	2012 \$
Current assets	1,607,829	1,368,426
Total assets	26,500,501	22,028,470
Current liabilities	343,896	349,509
Total liabilities	9,197,474	5,857,284
Issued capital	34,831,886	33,917,382
Accumulated losses	(19,241,566)	(19,241,566)
General reserve	1,713,074	1,496,592
Accumulated losses on available-for-sale assets	(367)	(1,222)
Total shareholders' equity	17,303,027	16,171,186
Profit of the Parent entity	1,021,088	1,116,006
Total comprehensive income of the Parent entity	1,021,944	1,115,432

b) Guarantees entered into by the Parent entity in relation to the debts of its subsidiaries

The Parent entity has issued guarantees in relation to the debts of its subsidiaries. Refer to note 31 for further details of the guarantees.

i) *Members of the tax consolidated group and the tax sharing arrangement*

ILH Group Limited and its subsidiaries have formed a tax consolidated Group. ILH Group Limited is the head entity of the tax consolidated Group. Members of the Group have entered into a tax funding agreement that provides for the allocation of income tax liabilities between the entities should the head entity default on its tax payment obligations. No amounts have been recognised in the financial statements in respect of this agreement on the basis that the possibility of default is remote.

ii) *Tax effect accounting by members of the tax consolidated group*

Measurement method adopted under UIG 1052 Tax Consolidation Accounting

The head entity and the controlled entities in the tax consolidated Group continue to account for their own current and deferred tax amounts. The Group has applied the group allocation approach in determining the appropriate amount of current taxes and deferred taxes to allocate to members of the tax consolidated Group. The current and deferred tax amounts of the members of the consolidated Group are recognised by the Company (as head entity in the tax consolidated Group).

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

7. Parent Entity Information (continued)

b) Guarantees entered into by the Parent entity in relation to the debts of its subsidiaries (continued)

i) *Tax effect accounting by members of the tax consolidated group (continued)*

Nature of the Tax Funding Agreement

Members of the tax consolidated Group have entered into a tax funding agreement. Amounts are recognised as payable to or receivable by the Company and each member of the tax consolidated Group in relation to the tax contribution amounts paid or payable between the Parent entity and the other members of the tax consolidated Group in accordance with this agreement. Where the tax contribution amount recognised by each member of the tax consolidated Group for a particular period is different to the aggregate of the current tax liability or asset and any deferred tax asset arising from unused tax losses and tax credits in respect of that period, the distribution is recognised as a contribution from (or distributed to) equity participants.

Tax Consolidation Contributions

ILH Group Limited has recognised the following amounts as tax-consolidation contribution adjustments.

	PARENT	
	2013 \$	2012 \$
Total increase to tax payable of ILH Group Limited	1,055,031	967,965
Total increase to inter-company assets of ILH Group Limited	1,055,031	967,965

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

8. Revenue and Expenses

	CONSOLIDATED	
	2013 \$	2012 \$
a) Salaries and employee benefits expenses		
Salaries and wages expense	20,070,441	20,386,105
Superannuation expense	1,542,578	1,719,143
Fringe benefits tax	28,697	219,709
	21,641,716	22,324,957
b) Depreciation and amortisation expenses		
Depreciation of plant and equipment	524,876	500,498
Amortisation of intangible assets	84,748	29,700
	609,624	530,198
c) Administrative expenses		
Professional and consulting fees:		
Audit fees	233,530	222,592
Accounting fees	32,400	28,927
Computer consulting and expenses	354,968	345,630
Consulting fees	175,284	130,488
Legal fees	37,212	23,235
Sub-total professional and consulting fees	833,394	750,872
Insurance	815,201	727,487
Other administrative expenses	2,463,186	2,151,514
	4,111,781	3,629,873
d) Other expenses		
Author royalty fees	47,537	55,308
Consulting fees	29,102	118,812
Bad and doubtful debts	435,386	431,034
Bank fees	150,705	210,830
Other expenses	4,120	20,034
	666,850	836,018
e) Finance costs		
Interest – external entities	506,604	307,694
Interest accretion	16,351	42,819
	522,955	350,513

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

9. Income Tax

	CONSOLIDATED	
	2013 \$	2012 \$
a) Income tax expense		
The major components of income tax expense are:		
Statement of comprehensive income		
<i>Current</i> income tax		
Current income tax charge	83,340	331,786
Adjustment in respect of current income tax of previous years	23,599	(3,170)
<i>Deferred</i> income tax		
Relating to origination and reversal of temporary differences	226,665	(24,151)
Adjustment in respect of deferred income tax of previous years	(24,533)	(1,450)
Income tax expense reported in the statement of comprehensive income	309,071	303,015
<i>Deferred</i> income tax		
Gains/(losses) on available-for-sale financial assets	(142)	246
Income charged directly to other comprehensive income	(142)	246
b) Amounts charged or credited directly to equity		
<i>Deferred income tax related to items charged/(credited) directly to equity</i>		
Capital raising costs	(1,476)	3,903
	(1,476)	3,903
c) Numerical reconciliation between aggregate tax expense recognised in the statement of comprehensive income and tax expense calculated per the statutory income tax rate		
A reconciliation between tax expense and the product of accounting profit before income tax multiplied by the Group's applicable income tax rate is as follows:		
Accounting profit before income tax	1,330,159	1,419,021
Total accounting profit before income tax	1,330,159	1,419,021
At the Parent Entity's statutory income tax rate of 30% (2012: 30%)	399,048	425,706
Adjustments in respect of income tax of previous years	(934)	(4,620)
Entertainment	49,864	30,674
Share based payments expense	11,168	12,493
Fair value movement of financial liabilities	(69,251)	(167,958)
Equity accounted investment	(80,781)	-
Other	(43)	6,720
Aggregate income tax expense	309,071	303,015

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

9. Income Tax (continued)

	CONSOLIDATED			
	2013 \$	2013 \$	2012 \$	2012 \$
	Current Income Tax	Deferred Income Tax	Current Income Tax	Deferred Income Tax
d) Recognised deferred tax assets and liabilities				
Opening balance	31,063	(106,733)	12,782	(137,038)
Acquisitions	-	-	-	801
(Charged)/credited to income	(106,940)	(202,131)	(328,616)	25,601
Charged to equity	-	(1,476)	-	3,903
Other payments	303,479	-	346,897	-
Closing balance	227,602	(310,340)	31,063	(106,733)
Tax expense in statement of comprehensive income		309,071		303,015
Amounts recognised in the statement of financial position:				
Deferred tax assets		728,592		792,858
Deferred tax liabilities		(1,038,932)		(899,591)
Deferred tax liabilities (net)		(310,340)		(106,733)

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

9. Income Tax (continued)

	STATEMENT OF FINANCIAL POSITION	
	2013 \$	2012 \$
Deferred income tax as at 30 June 2013 relates to the following:		
CONSOLIDATED		
i) Deferred tax assets		
Employee provisions:		
Annual leave	240,411	274,540
Long service leave	173,221	151,991
Doubtful debts	169,403	144,624
Amortisation - intangible assets	-	48,976
Depreciation – assets expensed	667	1,015
Accrued audit fees	28,583	27,160
Unpaid superannuation	65,036	73,449
Lease incentive	27,669	41,205
Borrowing costs	6,070	8,240
Capital raising costs	17,532	21,658
Gross deferred tax assets	728,592	792,858
Set-off of deferred tax liabilities	(728,592)	(792,858)
Deferred tax assets (net)	-	-
ii) Deferred tax liabilities		
Work in progress	(878,695)	(686,457)
Plant and equipment	(1,088)	(1,088)
Deferred consideration provisions	(14,869)	(14,869)
Identified intangibles at acquisition	(2,739)	(49,789)
Prepayments	(141,541)	(147,388)
Gross deferred tax liabilities	(1,038,932)	(899,591)
Set-off of deferred tax assets	728,592	792,858
Deferred tax liabilities (net)	(310,340)	(106,733)

At 30 June 2013, there are no unrecognised temporary differences and tax losses from prior years.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

10. Dividends Declared

	CONSOLIDATED	
	2013 \$	2012 \$
a) Unrecognised amounts		
Dividends on ordinary shares - final franked dividend for 2013: 0.4 cents per share (2012: 0.8 cents per share)	446,485	816,276

	PARENT	
	2013 \$	2012 \$
b) Franking credit balance		
The amount of franking credits available for the subsequent financial year are:		
Franking account balance as at the end of the financial year at 30% (2012: 30%)	792,168	934,306
Net franking credits that will arise from the receipt of income tax receivable as at the end of the financial year	(227,602)	(31,063)
The amount of franking credits available for future reporting periods	564,566	903,243
Impact on the franking account of dividends proposed or declared before the financial report was authorised for issue but not recognised as a distribution to equity holders during the period	(191,351)	(349,833)
	373,215	553,410

c) Tax rates

The tax rate at which paid dividends have been franked is 30% (2012: 30%).

Dividends proposed will be franked at the rate of 30% (2012: 30%).

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

11. Earnings per Share

The following reflects the income used in the basic and diluted earnings per share computations:

	CONSOLIDATED	
	2013 \$	2012 \$
a) Earnings used in calculating earnings per share		
<i>For basic and diluted earnings per share:</i>		
Net profit attributable to ordinary equity holders of the Parent	1,021,088	1,116,006

	CONSOLIDATED	
	2013 No	2012 No
b) Weighted average number of shares		
Weighted average number of ordinary shares for basic and diluted earnings per share	108,853,820	101,285,201

No instruments (eg. share options) existed at reporting date which could potentially dilute basic earnings per share in either of the periods presented.

The Group has issued 52,685,856 shares pertaining to the acquisition of CIPL and the business and assets of Pentad, as announced to the ASX on 31 July 2013.

Apart from the above, there have been no transactions involving ordinary shares or potential ordinary shares that would significantly change the number of ordinary shares or potential ordinary shares outstanding between the reporting date and the date of completion of these financial statements.

12. Cash and Cash Equivalents

	CONSOLIDATED	
	2013 \$	2012 \$
Cash at bank and in hand	1,164,462	1,312,035

Cash at bank earns interest at floating rates based on daily bank deposit rates. The carrying amounts of cash and cash equivalents approximate fair value.

	CONSOLIDATED	
	2013 \$	2012 \$
Reconciliation to statement of cash flows		
For the purposes of the statement of cash flows, cash and cash equivalents comprise the following at 30 June:		
Cash at bank and in hand	1,160,712	1,308,285
Short-term deposits	3,750	3,750
Bank overdrafts (note 20)	(33,636)	(32,399)
	1,130,826	1,279,636

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

13. Trade and Other Receivables

	CONSOLIDATED	
	2013 \$	2012 \$
Trade receivables	10,049,886	10,293,039
Allowance for doubtful debts (a)	(564,678)	(482,079)
	9,485,208	9,810,960
Unbilled client disbursements	109,184	16,357
Prepayments	964,589	882,464
Other receivables	190,178	79,679
Carrying amount of trade and other receivables	10,749,159	10,789,460

a) Allowance for doubtful debts

Trade receivables are non-interest bearing and are generally on 30-60 day terms. An allowance for doubtful debts is recognised when there is objective evidence that an individual trade receivable is impaired. Cumulative bad and doubtful debts of \$435,386 (2012: \$431,034) have been recognised by the Group as at 30 June 2013 which includes bad debts expense recognised of \$352,787 (2012: \$368,651). These amounts have been included in other expenses.

Movements in the allowance for impairment loss were as follows:

	CONSOLIDATED	
	2013 \$	2012 \$
Opening balance at the beginning of the year	482,079	419,696
Charge for the year	82,599	62,383
Closing balance at the end of the year	564,678	482,079

As at 30 June 2013, the aging analysis of trade receivables is as follows:

		Total	0-30 days	31-60 Days	61-90 Days PDNI*	61-90 Days CI*	+91 Days PDNI*	+91 Days CI*
2013	Consolidated	10,049,886	2,944,028	1,612,170	955,194	-	3,973,816	564,678
2012	Consolidated	10,293,039	3,064,346	1,844,011	1,218,762	-	3,683,841	482,079

PDNI - past due not impaired CI – considered impaired

Receivables past due but not considered impaired are \$4,929,010 (2012: \$4,902,603). Each operating unit has been in direct contact with the relevant debtors and is satisfied that payment will be received in full.

Other balances within trade and other receivables do not contain impaired assets and are not past due. It is expected that these other balances will be received when due.

Unbilled client disbursements are incurred only where sufficient assets are in trust or subject to recovery. As such, no impairment issues are noted.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

13. Trade and Other Receivables (continued)

b) Fair Value and Credit Risk

Due to the short term nature of these receivables, their carrying value is assumed to approximate their fair value.

The maximum exposure to credit risk is the carrying value of receivables.

14. Work in Progress

	CONSOLIDATED	
	2013 \$	2012 \$
Work in progress	2,928,984	2,288,190

Allowance for recoverable amount

Work in progress is valued at its net realisable value after providing for any foreseeable losses that have been calculated using historical data.

15. Plant and Equipment

Reconciliation of Carrying Amounts at the Beginning and End of the Period

	CONSOLIDATED Plant and equipment	
	2013 \$	2012 \$
Year ended 30 June		
Balance as at 1 July net of accumulated depreciation	1,342,820	1,170,294
Additions	127,501	662,227
Acquisition of subsidiary	-	12,287
Disposals	-	(1,490)
Internal transfer	37,716	-
Depreciation charge for the year	(524,876)	(500,498)
Balance as at 30 June net of accumulated depreciation	983,161	1,342,820
As at 30 June		
Cost	2,888,745	2,767,081
Accumulated depreciation	(1,905,584)	(1,424,261)
Net carrying amount	983,161	1,342,820

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

16. Goodwill

a) Reconciliation of Carrying Amounts at the Beginning and End of the Period

	CONSOLIDATED	
	2013 \$	2012 \$
Year ended 30 June		
Balance as at 1 July net of accumulated impairment	14,590,139	12,900,557
Acquisition of subsidiary	-	1,689,582
Balance as at 30 June net of accumulated impairment	14,590,139	14,590,139
As at 30 June		
Cost (gross carrying amount)	15,255,965	15,255,965
Accumulated impairment	(665,826)	(665,826)
Net carrying amount	14,590,139	14,590,139

b) Description of the Group's Goodwill

After initial recognition, goodwill acquired in a business combination is measured at cost less any accumulated impairment losses. Goodwill is not amortised but is subject to impairment testing on an annual basis or whenever there is an indication of impairment (refer to section (c) of this note).

c) Impairment Tests for Goodwill with Indefinite Useful Lives

(i) Description of the Cash Generating Units and Other Relevant Information

Goodwill acquired through business combinations has been allocated to four individual cash generating units ("CGU") for impairment testing as follows:

- Rockwell Olivier (Sydney) cash generating unit;
- Civic Legal cash generating unit;
- Signet Lawyers cash generating unit; and
- Rockwell Olivier (Perth) cash generating unit.

The recoverable amount of the cash generating units has been determined based on a value in use calculation using cash flow projections as at 30 June that is based on a discounted cash flow methodology approved by the Board covering a five year period.

The valuations have been reviewed and approved by the Board.

The value in use valuation is compared to the net carrying amount of goodwill recognised in the accounts. If the calculated recoverable amount exceeds the net carrying amount, no impairment loss is recorded.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

16. Goodwill (continued)

c) Impairment Tests for Goodwill with Indefinite Useful Lives (continued)

(ii) Key assumptions used in recoverable value calculations

The key assumptions made by management in determining the recoverable value include:

	Rockwell Olivier (Sydney)	Civic Legal	Signet Lawyers	Rockwell Olivier (Perth)
Year ended 30 June 2013				
Goodwill recognised	\$4,322,137	\$5,191,757	\$1,970,012	\$3,106,233
Pre-tax nominal discount rate	15.5%	15.5%	15.5%	15.5%
Growth in fees – 2014	17.0%	14.0%	12.0%	(18.0%)
Growth in fees – 2015	5.0%	8.0%	4.0%	10.0%
Growth in fees – 2016	5.0%	7.0%	6.0%	5.0%
Growth in fees – 2017-2018	5.0%	7.0%	5.0%	5.0%
Year ended 30 June 2012				
Goodwill recognised	\$4,322,137	\$5,191,757	\$1,970,012	\$3,106,233
Pre-tax nominal discount rate	15.5%	15.5%	15.5%	15.5%
Growth in fees – 2013	9.0%	12.0%	17.0%	9.0%
Growth in fees – 2014-2017	5.0%	5.0%	5.0%	5.0%

Discount Rate

The discount rate applied of 15.5% (2012: 15.5%) is calculated using the weighted average cost of capital method and reflects management's estimate of the time value of money and risks specific to the cash generating units. This is the benchmark used by management to assess operating performance and to evaluate future investment proposals.

Growth in Fees

The forecast growth in fees is calculated on historical fees adjusted for budgeted fee increases, anticipated inflation and fee growth to be generated from the client base in line with market trends.

(iii) Sensitivity to Changes in Assumptions

With regards to the assessment of the value in use of the Rockwell Olivier (Sydney), Civic Legal, Signet Lawyers and Rockwell Olivier (Perth) cash generating units, management consider that no reasonably possible change in any of the key assumptions in (ii) above would significantly erode the headroom calculated and cause the carrying value of the cash generating units to exceed its recoverable amount. This assurance has been obtained by the analysis performed in the recoverable value calculations whereby management assessed the results of the Group not meeting fee revenue growth targets and applying the highest reasonably possible discount rates.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

17. Intangible Assets

Reconciliation of Carrying Amounts at the Beginning and End of the Period

	CONSOLIDATED	
	2013 \$	2012 \$
Opening balance net of accumulated amortisation	167,540	29,700
Capitalisation of website development costs	620,319	167,540
Amortisation	(84,748)	(29,700)
Internal transfer	(36,781)	-
Closing balance net of accumulated amortisation	666,330	167,540
Cost (gross carrying amount)	787,859	330,794
Accumulated amortisation	(121,529)	(163,254)
Net carrying amount at the end of the financial year	666,330	167,540

a) Description of the Group's Identified Intangible Assets

Intangible assets represent the costs associated with the development and design of the new Law Central website in the 2012 and 2013 financial years.

The intangible asset relating to the capitalisation of website development costs commenced amortisation over its useful life in the 2013 year. It has been assessed as having a useful life of three years and is amortised using the straight line method over the remaining term and carried at cost less accumulated amortisation. The amortisation has been recognised in the statement of comprehensive income in the line item "depreciation and amortisation" expense.

18. Financial Assets

	CONSOLIDATED	
	2013 \$	2012 \$
Available-for-sale financial assets		
Shares in listed securities – at fair value	3,718	2,862
	3,718	2,862

Available-for-sale investments consist of investments in ordinary shares. The fair value of listed available-for-sale investments has been determined based on quoted market prices (Level 1).

Quoted market price represents the fair value based on quoted prices on active markets as at the reporting date without any deduction for transaction costs.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

19. Trade and Other Payables

	CONSOLIDATED	
	2013 \$	2012 \$
Trade payables	877,378	1,274,621
Other payables and accruals	2,501,282	2,666,536
	3,378,660	3,941,157

a) Fair Value

Due to the short term nature of these payables, their carrying value is assumed to approximate their fair value.

b) Interest Rate and Liquidity Risk

Information regarding interest rate and liquidity risk exposure is set out in note 3.

20. Interest Bearing Loans and Other Borrowings

	CONSOLIDATED	
	2013 \$	2012 \$
Current		
Bank overdraft	33,636	32,399
Obligations under finance leases and hire purchase contracts (note 30(i))	179,277	223,569
Insurance premium funding (unsecured)	410,202	420,257
	623,115	676,225
Non-Current		
Obligations under finance leases and hire purchase contracts (note 30(i))	104,810	245,317
Bank loan (secured) (note 33)	8,270,098	4,548,737
	8,374,908	4,794,054

The carrying amount of the Group's current and non-current borrowings approximates their fair value. Details regarding liquidity risk are disclosed in note 3.

The bank loan is secured over the assets of ILH Group and its controlled entities. This facility is a Commercial Bill Acceptance with a limit of \$10,000,000, expiring in December 2014. This has been drawn down by \$8,270,098 at 30 June 2013. In anticipation of the acquisition of CIPL on 1 September 2013, ILH Group has renegotiated the Group's commercial facility with St George Bank after reporting date. Details regarding the renewal of the bank funding facilities are disclosed in note 33.

a) Assets Pledged as Security

The \$8,270,098 bank loan is secured by a fixed and floating charge over the total assets of the Group.

b) Defaults and Breaches

During the year there were no defaults or breaches on any of the loans.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

21. Provisions

	CONSOLIDATED	
	2013 \$	2012 \$
Current		
Long service leave	189,658	159,014
Annual leave	801,369	915,133
	991,027	1,074,147
Non-Current		
Long service leave	387,748	347,625
	387,748	347,625

22. Other Liabilities

	CONSOLIDATED	
	2013 \$	2012 \$
Current		
Contingent consideration payable ¹	-	247,290
Contingent consideration obligation ²	-	10,277
Lease incentive obligation ³	114,494	146,505
	114,494	404,072
Non-Current		
Contingent consideration payable ⁴	158,416	-
Lease incentive obligation ³	3,711	118,205
	162,127	118,205

¹ Contingent consideration payable on the acquisition of PLN Lawyers.

² Contingent consideration payable on the acquisition of Wojtowicz Kelly Legal.

³ Operating lease incentives are recognised as a liability when received and subsequently reduced by allocating lease payments between rental expense and reduction of the liability to ensure rental expense is recognised on a straight line basis over the lease term.

⁴ Contingent consideration payable on the acquisition of Rockwell Olivier (Melbourne) and on the acquisition of Wojtowicz Kelly Legal.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

23. Issued Capital

	Consolidated 2013 Shares	Consolidated 2012 Shares	Consolidated 2013 \$	Consolidated 2012 \$
Fully paid shares	109,857,645	100,543,515	34,677,520	33,800,242
Partly paid shares ¹	1,763,500	1,491,000	154,366	117,140
Forfeited shares held in trust ²	(100,000)	(300,000)	-	-
	111,521,145	101,734,515	34,831,886	33,917,382

¹ Shares issued under the Deferred Employee Share Plan that vest over three years (note 29).

² Shares issued but forfeited under the Deferred Employee Share Plan, held in trust (note 29).

Fully paid ordinary shares carry one vote per share and carry the right to dividends. The shares have no par value.

Movement in Ordinary Shares on Issue

	Shares	\$
Opening balance as at 1 July 2012	101,734,515	33,917,382
Issue of shares at 9.5 cents per share to vendors of Rockwell Olivier (Melbourne) for a 25% interest in the business on 2 July 2012	3,152,958	299,531
Issue of shares at 9.5 cents per share to vendors of Rockwell Olivier (Melbourne) for a further 24% interest in the business on 1 November 2012	3,026,842	287,550
Issue of shares at 10.0 cents per share in part satisfaction of 2011 & 2012 Principal profit share entitlements on 13 March 2013 ¹	850,605	85,061
Issue of shares under the Deferred Employee Share Plan	472,500	54,920
Forfeited shares under the Deferred Employee Share Plan	(200,000)	(17,694)
Issue of shares under the Dividend Reinvestment Plan on 2 November 2012	1,880,797	176,803
Issue of shares under the Dividend Reinvestment Plan on 3 May 2013	602,928	49,450
Costs associated with issuing shares	-	(19,641)
Income tax on items taken directly to / or transferred from equity	-	(1,476)
Balance as at 30 June 2013	111,521,145	34,831,886

	Shares	\$
Opening balance as at 1 July 2011	97,164,328	33,397,152
Issue of shares at 11.50 cents per share to vendors of PLN Lawyers in part satisfaction of consideration payable on 1 August 2011	3,043,478	350,000
Issue of shares under the Dividend Reinvestment Plan on 4 November 2011	1,251,926	137,700
Costs associated with issuing shares	-	(13,017)
Income tax on items taken directly to / or transferred from equity	-	3,903
Issue of shares under the Deferred Employee Share Plan during the year (434,783 shares on 1 August 2011 and 140,000 shares on 1 September 2011)	574,783	54,093
Forfeited shares under the Deferred Employee Share Plan	(300,000)	(12,449)
Balance as at 30 June 2012	101,734,515	33,917,382

¹ Shares issued in part satisfaction of profit share cash entitlements which had been recognised under AASB 119 *Employee Benefits*.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

23. Issued Capital (continued)

a) Capital Management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern, in order to provide returns to shareholders, and to maintain an optimal capital structure to allow the Group to pursue its future acquisition activities. Capital is comprised of shareholders' equity as disclosed in the statement of financial position.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders and increase or decrease the Group's debt, subject to the capital requirements of the Group's operations at the time.

During the year, the Company paid a dividend of \$1,039,914 (2012: \$586,434) of which \$813,661 (2012: \$448,735) was paid in cash and the balance of \$226,253 (2012: \$137,699) was issued as ordinary shares under the Company's Dividend Reinvestment Plan.

The Directors have declared a final dividend of 0.4 cents per share (\$446,485) for the 2013 financial year (2012: 0.8 cents per share = \$816,276). The Dividend Reinvestment Plan will be offered for this dividend.

The Group monitors capital on the basis of the gearing ratio. The level of gearing in the Company is within the acceptable limits set by the Directors given the implications of the business acquisitions and payment of tax liabilities during the year.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

24. Accumulated Losses

	CONSOLIDATED	
	2013 \$	2012 \$
Accumulated losses	(17,368,147)	(16,926,589)
Balance at beginning of year	(17,368,147)	(16,926,589)
Transfer to general reserve (note 25)	-	(441,558)
Balance at end of the year	(17,368,147)	(17,368,147)

Accumulated losses represent net losses incurred prior to the listing of the Company on 17 August 2007. Refer to Note 25 for details on profits isolated in the general reserve.

25. Reserves

	CONSOLIDATED	
	2013 \$	2012 \$
Net unrealised losses reserve	(367)	(1,223)
General reserve	2,495,053	2,513,879
Balance at end of the year	2,494,686	2,512,656

Net Unrealised Losses Reserve

This reserve records movements in the fair value of available-for-sale financial assets.

General Reserve

Due to accumulated losses incurred prior to the listing of the Company on 17 August 2007, the Directors resolved to isolate profits derived from trading activities since listing through the establishment of a General Reserve.

During the period nil (2012: \$441,558) was transferred to the General Reserve from Accumulated Losses.

\$1,021,088 (2012: \$1,116,006) in profit for the year was recognised in the General Reserve, offset by \$1,039,914 (2012: \$586,434) in dividends paid during the year.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

26. Cash Flow Reconciliation

	CONSOLIDATED	
	2013 \$	2012 \$
a) Reconciliation of net profit after tax to net cash flows from operations		
Net profit	1,021,088	1,116,006
<i>Adjustments for:</i>		
Depreciation and amortisation expenses	609,624	530,198
Share based payments expense	37,226	41,644
Movement in fair value of financial liabilities	(230,835)	(559,861)
Share of profit of an associate	(301,341)	-
<i>Changes in assets and liabilities:</i>		
Decrease/(increase) in trade and other receivables	75,432	(2,947,973)
(Increase)/decrease in work in progress	(640,794)	211,030
(Increase)/decrease in available-for-sale assets	(856)	573
Increase in income tax receivable	(196,539)	(18,281)
(Decrease)/increase in trade and other payables	(403,830)	90,005
Increase/(decrease) in net deferred tax liabilities	202,131	(25,601)
(Decrease)/increase in provisions	(42,997)	109,070
(Decrease)/increase in other liabilities	(146,505)	114,850
Net cash used in operating activities	(18,196)	(1,338,340)
b) Non-cash financing and investing activities		
Settlement of a subsidiary purchase with shares	-	350,000
Settlement of an associate purchase with shares	587,081	-
	587,081	350,000

27. Related Parties

a) Subsidiaries

The consolidated financial statements include the financial statements of ILH Group Limited and the subsidiaries listed in the following table:

Name	Country of Incorporation	% EQUITY INTEREST		\$ INVESTMENT	
		2013	2012	2013	2012
Rockwell Olivier (Sydney) Pty Ltd	Australia	100%	100%	2	2
Civic Legal Pty Ltd	Australia	100%	100%	1	1
Rockwell Olivier (Perth) Pty Ltd	Australia	100%	100%	1	1
Signet Lawyers Pty Ltd	Australia	100%	100%	1	1
Law Central Co Pty Ltd	Australia	100%	100%	712,884	712,884
				712,889	712,889

All subsidiaries are domiciled in Australia.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

27. Related Parties (continued)

b) Ultimate Parent

ILH Group Limited is the ultimate Australian Parent entity and the ultimate Parent of the Group.

c) Associate

The Group has a 49% interest in Rockwell Olivier (Melbourne) Pty Ltd (1 November 2012: 49%, 2 July 2012: 25%, 30 June 2012: Nil).

d) Key Management Personnel

Details relating to KMP, including remuneration paid, are included in note 28.

e) Transactions with Related Parties

The following table provides the total amount of transactions that were entered into with related parties for the relevant financial years:

Related Party		Sales to Related Parties \$	Purchases from Related Parties \$	Other Transactions with Related Parties \$
CONSOLIDATED				
<i>Associates:</i>				
Anthony Quahe, John Wojtowicz and Gavan Kelly - Deferred/contingent consideration paid on acquisition of Wojtowicz Kelly Legal ²	2013	-	-	-
	2012	-	-	207,381
John Ridgway - Deferred consideration paid on acquisition of PLN Lawyers Pty Ltd ¹	2013	-	-	250,000
	2012	-	-	-

¹ Deferred consideration was accrued at 30 June 2012 and paid in the 2013 financial year.

² Deferred consideration was accrued at each reporting date and paid in the 2012 financial year.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

28. Key Management Personnel

a) Compensation of Key Management Personnel

	2013 \$	2012 \$
Short-term employee benefits	641,140	789,797
Post-employment benefits	49,397	68,735
Other long-term benefits	11,098	5,715
Share-based payment	7,764	3,377
	709,399	867,624

b) Shareholdings of Key Management Personnel

Ordinary shares held in ILH Group Limited:

	Balance 1 July 2012	Dividend Reinvestment Plan	On Market Purchases	Deferred Employee Share Plan	Balance 30 June 2013
Directors					
J Dawkins	3,018,311	147,071	-		3,165,382
A Tregonning	438,693	48,943	-		487,636
G Fowler	5,155,069	273,688	105,000		5,533,757
Executives					
JM Rudd	347,294	4,690	-	132,500	484,484
Total	8,959,367	474,392	105,000	132,500	9,671,259

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

28. Key Management Personnel (continued)

b) Shareholdings of Key Management Personnel (continued)

	Balance 1 July 2011	Dividend Reinvestment Plan	On Market Purchases	Deferred Employee Share Plan	Net Change -Other	Balance 30 June 2012
Directors						
J Dawkins	2,950,129	68,182	-	-	-	3,018,311
A Tregonning	416,001	22,692	-	-	-	438,693
G Fowler	4,860,613	118,431	176,025	-	-	5,155,069
Executives						
B Taylor ⁽¹⁾	3,074,681	-	-	-	(3,074,681)	-
P Bobbin ⁽¹⁾	4,653,692	-	-	-	(4,653,692)	-
M Douglass ⁽¹⁾	1,333,334	-	-	-	(1,333,334)	-
A Ireland ⁽¹⁾	2,536,428	-	-	-	(2,536,428)	-
A Quahe ⁽¹⁾	1,909,000	-	-	-	(1,909,000)	-
JM Rudd	297,347	9,947	-	40,000	-	347,294
Total	22,031,225	219,252	176,025	40,000	(13,507,135)	8,959,367

¹ B Taylor, P Bobbin, M Douglass, A Ireland and A Quahe ceased to be KMP's from 1 July 2011.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

29. Share Based Payment Plans

a) Recognised Share-Based Payment Expenses

The expense recognised for employee services received during the year is shown in the table below:

	CONSOLIDATED	
	2013 \$	2012 \$
Expense arising from equity-settled share-based payment transactions	37,226	41,644
	37,226	41,644

The share-based payment plans are described below. There have been no cancellations or modifications to any of the plans during the year.

b) Types of Share-Based Payment Plans

Tax Exempt Employee Share Plan ("TEESP")

All employees are eligible to participate in the TEESP if they meet the following criteria:

- They have an adjusted taxable income of less than \$180,000 per annum;
- They are a permanent full-time or permanent part-time employee of the Group;
- They have met the probation period under the terms of their employment contract;
- They are at least 18 years of age; and
- They are an Australian resident for tax purposes.

Employees who participate in the TEESP can nominate to contribute up to \$1,000 per annum from their pre-tax wages or salary by way of an effective salary sacrifice towards acquiring fully paid ordinary shares in the Company.

In accordance with the rules of the TEESP, shares acquired under the plan must not be withdrawn or otherwise dealt with, commencing from the date the employee acquires a beneficial interest in those shares until the earliest of the date that:

- Is three years after the acquisition date; or
- The employee ceases to be an employee of the Group.

The rules of the TEESP do not contain any provisions that could result in an employee forfeiting ownership of shares under the plan.

Notes to the Consolidated Financial Statements continued

For the year 30 June 2013

29. Share Based Payment Plans (continued)

b) Types of Share-Based Payment Plans (continued)

Deferred Employee Share Plan ("DESP")

Shares are granted to key employees and Directors of the Group. The DESP is designed to align participants' interests with those of shareholders by increasing the value of the Company's shares.

Employees are eligible to participate in the DESP if they meet the following criteria:

- They are a permanent full-time or permanent part-time employee of the Group;
- They have met the probation period under the terms of their employment contract;
- They are at least 18 years of age; and
- They are an Australian resident for tax purposes.

Under the DESP, the fair value of the shares is set at the market price of the shares on the date of grant.

When a participant ceases employment prior to the vesting of their shares, the shares are forfeited in full or in part, depending on the terms of award of those shares.

In the event of a change of control, the performance period end date will be brought forward to the date of the change of control and awards will vest subject to performance over this shortened period.

The vesting period of each share is three years. There are no cash settlement alternatives.

Notes to the Consolidated Financial Statements continued

For the year 30 June 2013

29. Share Based Payment Plans (continued)

c) Summary of shares granted under TEESP and DESP arrangements

The following table illustrates the number of and movements in shares granted during the period under the TEESP and the DESP:

	CONSOLIDATED	
	2013 No	2012 No
TEESP:		
Opening balance as at 1 July 2012	252,672	252,672
Transferred to departed employees during the year ¹	-	-
Closing balance as at 30 June 2013	252,672	252,672
DESP:		
Opening balance as at 1 July 2012	1,491,000	1,256,217
Granted during the year	472,500	574,783
Shares transferred upon vesting and then sold	-	(40,000)
Shares forfeited and held in trust	(200,000)	(300,000)
Closing balance as at 30 June 2013	1,763,500	1,491,000

¹ Shares are transferred out of an employee trust into the employee's name on termination of employment.

d) Weighted Average Remaining Contractual Life

The weighted average remaining contractual life as at 30 June 2013 for the shares issued under the DESP is 0.91 years (2012: 1.20 years).

e) Weighted Average Fair Value

As at 30 June 2013, the weighted average fair value of shares granted under the DESP was 12.0 cents (2012: 11.8 cents).

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

30. Expenditure Commitments

i) Leasing commitments

Operating Lease Commitments – Group as Lessee

The Group has entered into operating leases for the rental of office space at its various commercial premises. These non-cancellable leases have remaining terms from 1 to 5 years. The leases have renewal options. Renewals are at the option of the specific entity that holds the lease.

Future minimum rental amounts payable under non-cancellable operating leases as at 30 June 2013 are as follows:

	CONSOLIDATED	
	2013 \$	2012 \$
Within one year	2,400,023	2,216,613
After one year but not more than five years	5,065,778	6,246,292
After more than five years	-	1,188,115
Total minimum lease payments	7,465,801	9,651,020

Finance Lease and Hire Purchase Commitments – Group as Lessee

The Group has finance leases and hire purchase contracts for various items of plant and equipment with a carrying amount of \$302,305 (2012: \$511,783). These contracts expire within 1 to 3 years. The leases have terms of renewal and purchase options. Renewals are at the option of the specific entity that holds the lease.

	CONSOLIDATED	
	2013 \$	2012 \$
Within one year	194,266	251,806
After one year but not more than five years	108,039	259,977
Total minimum lease payments	302,305	511,783
Less amounts representing finance charges	(18,218)	(42,897)
Present value of minimum lease payments	284,087	468,886

	CONSOLIDATED	
	2013 \$	2012 \$
Included in the financial statements as:		
Current interest-bearing loans and borrowings (note 20)	179,277	223,569
Non-current interest-bearing loans and borrowings (note 20)	104,810	245,317
Total interest-bearing loans and borrowings	284,087	468,886

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

30. Expenditure Commitments (continued)

ii) Plant and Equipment Rental Commitments

The Group has contractual obligations for the rental of plant and equipment. The rental agreements expire within 6 years and have purchase options on expiry. Rental commitments contracted for at reporting date but not recognised as liabilities are as follows:

	CONSOLIDATED	
	2013 \$	2012 \$
Within one year	15,651	8,725
After one year but not more than five years	67,003	19,632
After more than five years	2,296	-
Total minimum rental payments	84,950	28,357

iii) Remuneration Commitments

	CONSOLIDATED	
	2013 \$	2012 \$
Commitments for the payment of salaries and other remuneration under long-term employment contracts in existence at the reporting date but not recognised as liabilities, payable:		
Within one year	2,550,408	4,192,727
After one year but not more than five years	4,226,976	2,272,807
Total minimum remuneration commitments	6,777,384	6,465,534

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

31. Contingencies

Cross Guarantees

Pursuant to Class Order 98/1418, relief has been granted to Rockwell Olivier (Sydney) Pty Ltd, Civic Legal Pty Ltd, Law Central Co Pty Ltd, PLN Lawyers Pty Ltd, Signet Lawyers Pty Ltd and Rockwell Olivier (Perth) Pty Ltd from the *Corporations Act 2001* requirements for preparation, audit and lodgment of their financial reports.

As a condition of the Class Order, ILH Group Limited, Rockwell Olivier (Sydney) Pty Ltd, Civic Legal Pty Ltd, Law Central Co Pty Ltd, PLN Lawyers Pty Ltd, Signet Lawyers Pty Ltd and Rockwell Olivier (Perth) Pty Ltd entered into a Deed of Cross Guarantee. The effect of the deed is that ILH Group Limited has guaranteed to pay any deficiency in the event of the winding up of a controlled entity or if they do not meet their obligations under the terms of overdrafts, loans, leases or other liabilities subject to the guarantee. The controlled entities have also given a similar guarantee in the event that ILH Group Limited is wound up or if it does not meet its obligations under the terms of overdrafts, loans, leases or other liabilities subject to the guarantee.

The consolidated statement of comprehensive income and consolidated statement of financial position of the Group represent the financial performance and position of the entities that are members of the Closed Group.

32. Auditor's Remuneration

The auditor of ILH Group Limited is Ernst & Young.

	CONSOLIDATED	
	2013 \$	2012 \$
<i>Amounts received or due and receivable by Ernst & Young (Australia) for:</i>		
• an audit or review of the financial report of the Company	214,184	195,501
• other services in relation to the Company		
○ tax compliance	32,400	28,927
	246,584	224,428
<i>Amounts received or due and receivable by non Ernst & Young (Australia) firms for:</i>		
• other services in relation to the Company		
○ special audits required by regulators	19,346	27,091
	19,346	27,091
	265,930	251,519

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

33. Events after Reporting Date

Acquisition of Capricorn Investment Partners Limited

On 31 July 2013, ILH announced an agreement to acquire CIPL, and the business and assets of Pentad.

Following approval by shareholders at the meeting on 2 September 2013, the acquisition was completed effective 1 September 2013.

CIPL is an unlisted public company with operations in Queensland, New South Wales and Victoria. The business consists of two divisions: Corporate Advisory in Professional Services; and Wealth Management.

In acquiring CIPL, ILH will also acquire the business of Melbourne based boutique Financial Planning firm Pentad.

Pentad will be integrated with CIPL and provide scale to CIPL's Wealth Management operations.

The Directors consider the acquisition offers significant opportunities for client cross pollination and synergies generally with ILH member firms (refer to 'Annexure C: Corporate Strategy and Structure').

The transaction supports ILH's strategy to grow a limited number of high quality member firms, with strong, focused market positions and long term client relationships, into significant and highly profitable businesses.

The acquisition is consistent with the Board's objectives of: increasing revenues, profitability and market capitalisation; diversifying earnings; and achieving more consistent earnings growth and cash flows.

In addition to the continued expansion of the legal business, ILH will develop a 'complementary business' strategy through the acquisition of complementary non-legal businesses with the following characteristics:

- Strong businesses with significant growth potential
- Recurring revenues
- Non-personal exertion revenues
- Scalable
- Synergistic with the legal businesses – opportunities to cross pollinate.

ILH considers the CIPL transaction will significantly progress its enhanced strategic objectives.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

33. Events after Reporting Date (continued)

Transaction Details

ILH acquired 100% of the shares in CIPL, and the business and assets of Pentad, for an initial consideration of \$9,247,846. The initial consideration will be satisfied by the issue of 52,685,856 ILH shares at 9.0 cents per share and the payment of \$4,506,119 cash. In addition, deferred consideration of up to \$5,002,211 is payable over a two year period in scrip and cash if certain performance conditions are satisfied.

The initial cash component will be sourced from ILH's existing cash reserves and borrowing capacity. ILH has had funding approval from its lenders to increase the company's existing commercial bill facility from \$10,000,000 to \$14,000,000 with the term extended a year to 15 December 2015.

The initial shares component will be fully paid ordinary shares in the Company and will rank equally with the Company's current issued shares, except for any final dividend payable in respect of the 2012/13 financial year, where the shares will not participate.

Deferred Consideration – CIPL Shareholders

The maximum acquisition consideration for the CIPL business is \$6,021,057 based on a three times multiple of recurring revenue from acquired clients of the Wealth Management business, and a one times multiple of revenue for the Corporate Advisory business.

Of \$6,021,057, consideration of \$4,816,846 is payable at completion (\$1,182,869 is payable in cash and \$3,633,977 is payable in ILH shares), with \$1,204,211 withheld as deferred consideration over the next two years subject to achieving agreed financial targets for the combined CIPL and Pentad businesses.

Deferred Consideration A - \$602,106 is payable in cash in October 2014, subject to CIPL (including Pentad) achieving earnings before interest, tax and amortisation ("EBITA") of at least \$1,728,000 for the 12 months ending 31 August 2014. If this target is achieved, the deferred consideration will be paid in full. Should this minimum target not be achieved, no Deferred Consideration A will be payable.

Deferred Consideration B - \$602,105 is payable in cash in October 2015, subject to CIPL (including Pentad) achieving an EBITA of at least \$1,909,000 for the 12 months ending 31 August 2015. If this target is achieved, the deferred consideration will be paid in full. Should this minimum target not be achieved, no Deferred Consideration B will be payable.

Deferred Consideration – Pentad Shareholders

The maximum acquisition consideration for the Pentad business is \$8,229,000, comprising \$6,330,000 which is based on a three times multiple of recurring revenue from acquired clients of \$2,110,000, and up to \$1,899,000 in respect of growth in recurring revenue from acquired clients.

Of the \$6,330,000, consideration of \$4,431,000 (70%) is payable at completion (\$3,323,250 is payable in cash and \$1,107,750 is payable in ILH shares), with 30% withheld as deferred consideration over the next two years subject to both achieving agreed financial synergies with CIPL and the retention of recurring revenue from acquired clients.

Deferred Consideration C – payable in cash in October 2014 is subject to Pentad first achieving agreed target synergies (with CIPL) of at least \$181,036 for the twelve months ending 31 August 2014. If this minimum target is not achieved, then no Deferred Consideration C will be payable.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

33. Events after Reporting Date (continued)

If the agreed target synergies (above) are achieved, the October 2014 deferred consideration will be determined on the basis of recurring revenue from acquired Pentad clients, subject to a maximum consideration of \$949,500 and a minimum of zero (pro rata basis).

The full amount would be payable where there was no change in recurring revenue from acquired clients in the twelve months ending 31 August 2014 (\$2,110,000). The amount payable would reduce pro rata for any reduction in recurring revenue from acquired clients.

Deferred Consideration D - payable in cash in October 2015 is subject to Pentad first achieving agreed target synergies (with CIPL) of at least \$362,072 for the twelve months ending 31 August 2015. If this minimum target is not achieved, then no Deferred Consideration D will be payable.

If the agreed target synergies (above) are achieved, the October 2015 deferred consideration will be determined on the basis of recurring revenue from acquired Pentad clients, subject to a maximum deferred consideration of \$1,899,000 less the amount of any Pentad payment in October 2014 (above).

The full amount would be payable where there was no change in recurring revenue from acquired clients (\$2,110,000). The amount payable would reduce pro rata for any reduction in recurring revenue from acquired clients.

Clawback of Deferred Consideration C - should an amount be paid under Deferred Consideration C in October 2014, and subsequently in the twelve months ending 31 August 2015 the recurring revenue from acquired clients falls below that level, then the corresponding amount of Deferred Consideration C would be repaid by Pentad shareholders to ILH to a maximum of the amount previously paid.

Deferred Consideration E – payable in ILH shares in October 2015 is subject to Pentad first achieving agreed target synergies (with CIPL) of at least \$362,072 for the twelve months ending 31 August 2015. If this minimum target is not achieved, then no Deferred Consideration E is payable.

If the agreed target synergies (above) are achieved, then up to \$1,899,000 is payable on a pro rata basis in October 2015 where Pentad achieves growth in recurring revenue from acquired clients for the 12 months ending 31 August 2015. This would be payable based on a three times multiple of the growth in recurring revenue from acquired clients.

The full amount would be payable where acquired recurring revenue is \$633,000 higher than at acquisition. No Deferred Consideration E will be payable if there is no change in the recurring revenue from specific clients acquired at acquisition.

ILH believes that any increase in recurring revenue from acquired clients would be with minimal additional costs for the Company.

The value ascribed to the issue of any ILH shares under Deferred Consideration E will be the volume weighted average ILH share price calculated over the 10 trading days immediately preceding the issue of these shares.

These shares would rank equally with the ILH ordinary shares already on issue, save for the final dividend payable in respect of the 2014/2015 financial year, where the new shares would not participate. These shares would be subject to two years voluntary escrow.

Notes to the Consolidated Financial Statements continued

For the year ended 30 June 2013

33. Events after Reporting Date (continued)

Final Dividend 2012/13

The Directors have declared a fully franked final dividend in respect of 2012/13 of 0.4 cents per share, down from 0.8 cents fully franked in the previous corresponding period.

The dividend will have a record date of 1 November 2013 and a payment date of 22 November 2013.

The dividend reinvestment plan will operate with respect to the final dividend.

Renewal of Bank Funding Facilities

In anticipation of the acquisition of CIPL on 1 September 2013, ILH Group has renegotiated the Group's commercial bill facility with St George Bank as follows:

Commercial Bill Facility	Current Facility	New Facility
Facility Limit	\$10m	\$14m
Maturity Date	15/12/2014	15/12/2015
Amortisation Schedule	None	<ul style="list-style-type: none">• \$200k per quarter from Dec 2013• \$250k per quarter from Dec 2014• \$300k per quarter from Dec 2015

Directors' Declaration

In accordance with a resolution of the Directors of ILH Group Limited, I state that:

1. In the opinion of the Directors:
 - a. The financial statements, notes and the additional disclosures included in the Directors' Report designated as audited, of the consolidated entity are in accordance with the *Corporations Act 2001*, including:
 - giving a true and fair view of the consolidated entity's financial position as at 30 June 2013 and of its performance for the year ended on that date; and
 - complying with Accounting Standards (including the Australian Accounting Interpretations) and *Corporations Regulations 2001*; and
 - b. the financial statements and notes also comply with International Financial Reporting Standards as disclosed in note 2(a).
 - c. there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
2. This declaration has been made after receiving the declarations required to be made to the Directors in accordance with section 295A of the *Corporations Act 2001* for the financial year ended 30 June 2013.
3. In the opinion of the Directors, as at the date of this declaration, there are reasonable grounds to believe that the members of the Closed Group identified in note 31 will be able to meet any obligations or liabilities to which they are or may become subject, by virtue of the Deed of Cross Guarantee.

On behalf of the Board.



G Fowler
Managing Director

Melbourne, 26 September 2013

Independent auditor's report to the members of ILH Group Limited

Report on the financial report

We have audited the accompanying financial report of ILH Group Limited, which comprises the consolidated statement of financial position as at 30 June 2013, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal controls as the directors determine are necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 2, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with *International Financial Reporting Standards*.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit we have complied with the independence requirements of the *Corporations Act 2001*. We have given to the directors of the company a written Auditor's Independence Declaration, a copy of which is included in the directors' report.

Opinion

In our opinion:


- a. the financial report of ILH Group Limited is in accordance with the *Corporations Act 2001*, including:
 - i giving a true and fair view of the consolidated entity's financial position as at 30 June 2013 and of its performance for the year ended on that date; and
 - ii complying with Australian Accounting Standards and the *Corporations Regulations 2001*; and
- b. the financial report also complies with *International Financial Reporting Standards* as disclosed in Note 2.

Report on the remuneration report

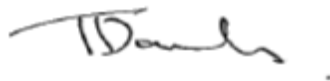
We have audited the remuneration report included in pages 13 to 24 of the directors' report for the year ended 30 June 2013. The directors of the company are responsible for the preparation and presentation of the remuneration report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

Opinion

In our opinion, the remuneration report of ILH Group Limited for the year ended 30 June 2013, complies with section 300A of the *Corporations Act 2001*.



Ernst & Young



T G Dachs
Partner
Perth
26 September 2013

ASX Additional Information

Additional information required by the ASX and not shown elsewhere in this report is as follows. The information is current as at 16 September 2013.

a) Distribution of equity securities

Ordinary share capital

- 164,751,445 fully paid ordinary shares are held by 945 individual shareholders.
- All issued ordinary shares carry one vote per share and the right to dividends.

The numbers of shareholders by size of holding are:

The numbers of shareholders by size of holding are:	
1 – 1,000	20
1,001 – 5000	107
5,001 – 10,000	186
10,001 – 100,000	469
100,001 and over	163
	945
Holding less than a marketable parcel	178

b) Substantial Shareholders

	Fully Paid Number	Percentage (%)
Stephen Moss	13,710,281	8.32%

c) 20 Largest Holders of Quoted Equity Securities

Ordinary Shareholders	Fully Paid Number	Percentage (%)
Symon Capital Pty Ltd <Symon Capital A/C>	13,255,379	8.05
Australian Share Finance Pty Ltd <Bradley Maguire S/Fund A/C>	7,455,501	4.53
Legal Australia Pty Ltd <Davies Super Fund A/C>	7,412,821	4.50
Mr David McKay French + Ms Sandra Mary French <The Athelstane A/C>	5,312,031	3.22
Bobbin Ed Pty Ltd	4,659,432	2.83
Mr Michael John Cranny	4,567,669	2.77
Rockwell Group Holdings Pty Limited <Levine Trading A/C>	3,443,032	2.09
Alford Consultants Pty Ltd <Warmington Family A/C>	3,105,392	1.88
Ms Pamela Livermore <Lance Livermore Family A/C>	3,105,392	1.88
Primeyield Pty Ltd <Loran Investment A/C>	3,105,392	1.88
Mr John Paul Olivier	3,068,340	1.86
Pango Road Pty Limited <Ridgway Superannuation A/C>	3,043,478	1.85
Mr Graeme Hilton George Fowler	2,724,996	1.65
Aloa Pty Limited	2,536,428	1.54
Mr Graeme Hilton Fowler + Mrs Louise Patricia Fowler <Fowler Super Fund A/C>	2,484,996	1.51
Teras Pty Ltd <Kordic Family No 1 A/C>	2,259,913	1.37
Mrs Anna Catelli + Mr Gray Porter <Catelli/Porter Superfund A/C>	2,191,672	1.33
Mr Stephen Peter Skinner + Mrs Erin Marie Skinner <Skinner Super Fund A/C>	2,055,000	1.25
Brendalis Pty Ltd <Taylor Family A/C>	2,000,349	1.21
Mr Leonardo Senese + Mrs Fiona Senese <Senese Super Fund A/C>	1,942,891	1.18
	79,730,104	48.39