

MMS Group 1HFY13 Results Presentation

19 February 2013

McMillanShakespeareGroup



Maxxia Maximising
your workplace
benefits

RemServ

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Leasing

Interleasing

The McMillan Shakespeare Group of Companies

Half year presentation contents

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1HFY13 key points

- Integrated business performing strongly.
- Ongoing strong profitable growth in Group Remuneration Services segment. Operating margins improved.
- Assets under finance and management growth continues.
- Integrated model continues to gain momentum; 54 new contracts and cross sales (80% to the private sector).
- Upgrade of asset management systems is running on-time and on-budget.
- On going significant investment in client relationship management (people and programs).
- Good pipeline of new business.

1HFY13 key points (cont'd)

- Business remains resilient in the face of ongoing economic turmoil. Leading indicators appear strong.
- We have entered into a joint venture company with an experienced local management team to launch our Maxxia business into the UK through a low cost / low risk model. The joint venture commenced on 1 February 2013.

Financial highlights

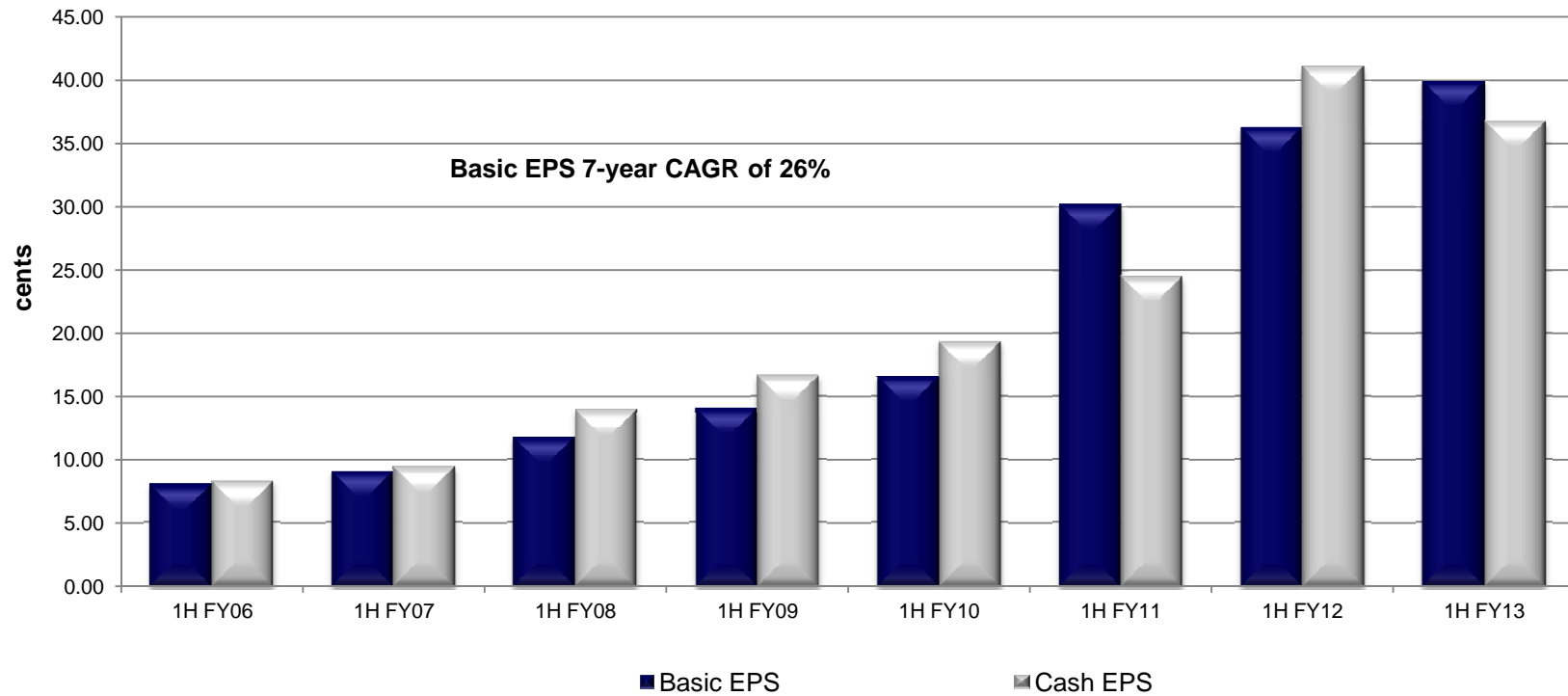
- Consolidated NPAT of \$29.7m (19.4% growth on PCP, ex interest on the float, 25.6%).
- Group Remuneration Services NPAT of \$22.0m (19.0% growth on PCP, ex interest on the float 28.0%).
- Asset Management NPAT of \$7.3m (5.0% growth on PCP).
- Interim dividend of 24 cents per share (22 cents PCP).
- Diluted EPS₍₁₎ of 39.3 (13.4% growth on PCP) and Basic EPS₍₁₎ of 39.9 cents per share (10.0% growth).
- Annualised return on equity of 34%₍₁₎.
- Strong free cash flow of \$27.1m (after CAPEX but before fleet increase).

Note 1: Diluted EPS, Basic EPS and return on equity have been impacted by the issue of 2.3m executive options in March 2012 and 2.0m in November 2011.

Consolidated financial performance

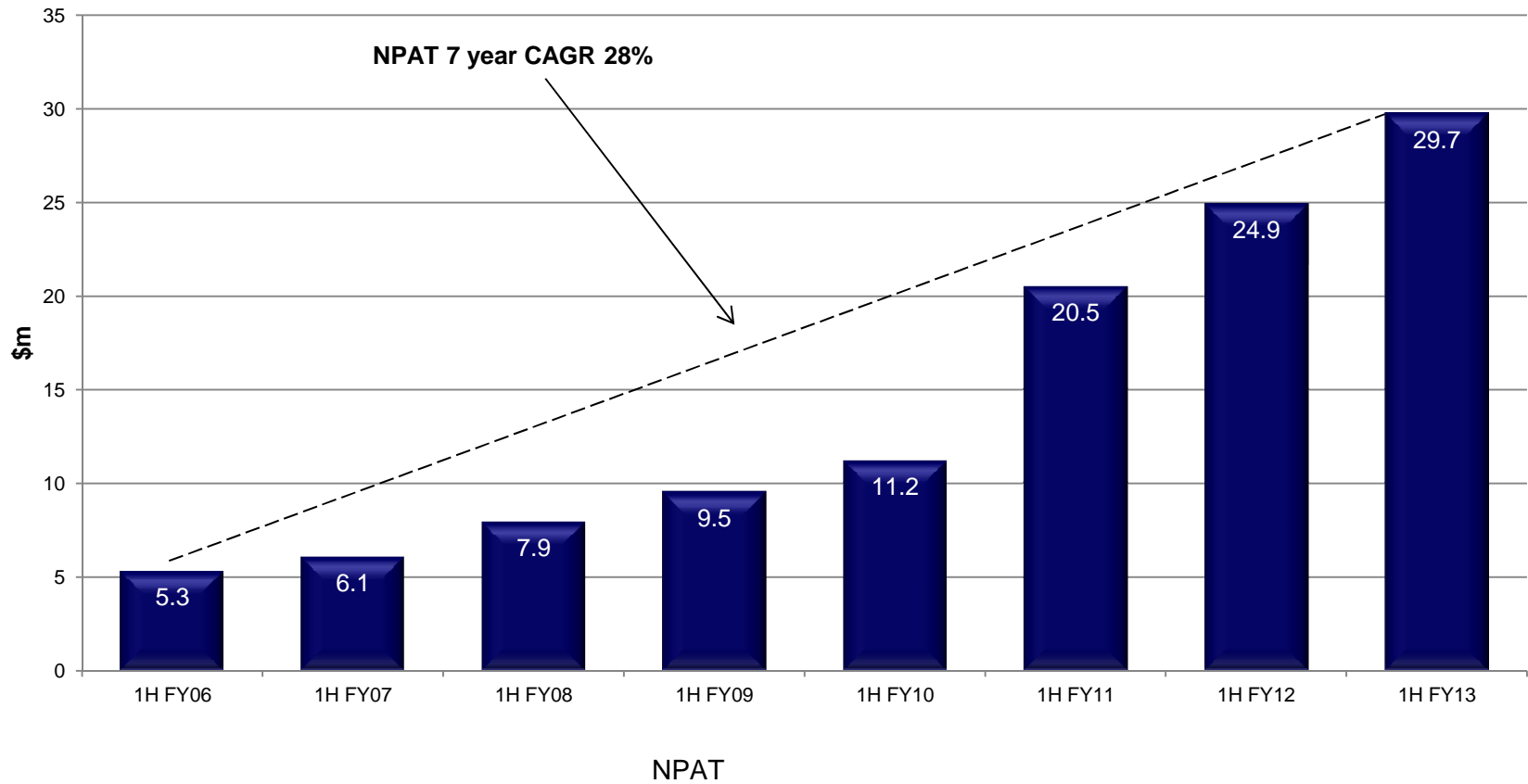
| | 1HFY13 | 1HFY12 | % | 1HFY13 | 1HFY12 | % | 1HFY13 | 1HFY12 |
|---|-----------------------------------|-----------------------------------|------------|---------------------|---------------------|-----------|---------------|---------------|
| | \$000 | \$000 | Increase | \$000 | \$000 | Increase | \$000 | \$000 |
| | Group Remuneration Services | Group Remuneration Services | | Asset Management | Asset Management | | Total | Total |
| Revenue from operating activities | 75,757 | 64,413 | 18% | 84,396 | 78,593 | 7% | 160,153 | 143,006 |
| Expenses | 44,354 | 38,066 | 17% | 73,982 | 68,518 | 8% | 118,336 | 106,584 |
| Pre tax profit from operating activities | 31,403 | 26,347 | 19% | 10,414 | 10,075 | 3% | 41,817 | 36,422 |
| Operating margin | 41.5% | 40.9% | | 12.3% | 12.8% | | 26.1% | 25.5% |
| Tax | 9,413 | 7,868 | 20% | 3,124 | 3,131 | 0% | 12,537 | 10,999 |
| Segment net profit after tax | 21,990 | 18,479 | 19% | 7,290 | 6,944 | 5% | 29,280 | 25,423 |
| Unallocated items | | | | | | | | |
| Interest income | | | | | | | 1,332 | 457 |
| Interest and borrowing costs on parent company debt | | | | | | | - | (601) |
| Public company costs | | | | | | | (667) | (578) |
| Tax on unallocated items | | | | | | | (198) | 217 |
| Profit after tax from operating activities | | | | | | | 29,747 | 24,918 |
| NPAT growth | | | | | | | 19.4% | 21.4% |
| Return on equity | | | | | | | 34% | 40% |
| Basic earnings per share (cents) | | | | | | | 39.91 | 36.27 |
| Diluted earnings per share (cents) | | | | | | | 39.28 | 34.64 |
| Diluted EPS Growth | | | | | | | 13.4% | 18.7% |
| Interim dividend declared per share (cents) | | | | | | | 24.00 | 22.00 |

Earnings per share



Cash EPS after CAPEX but excludes the investment in fleet growth. FY11, FY12 and FY13 cash EPS includes funding the major systems upgrade as part of 5 year IT strategy.

NPAT performance



Definition of segments

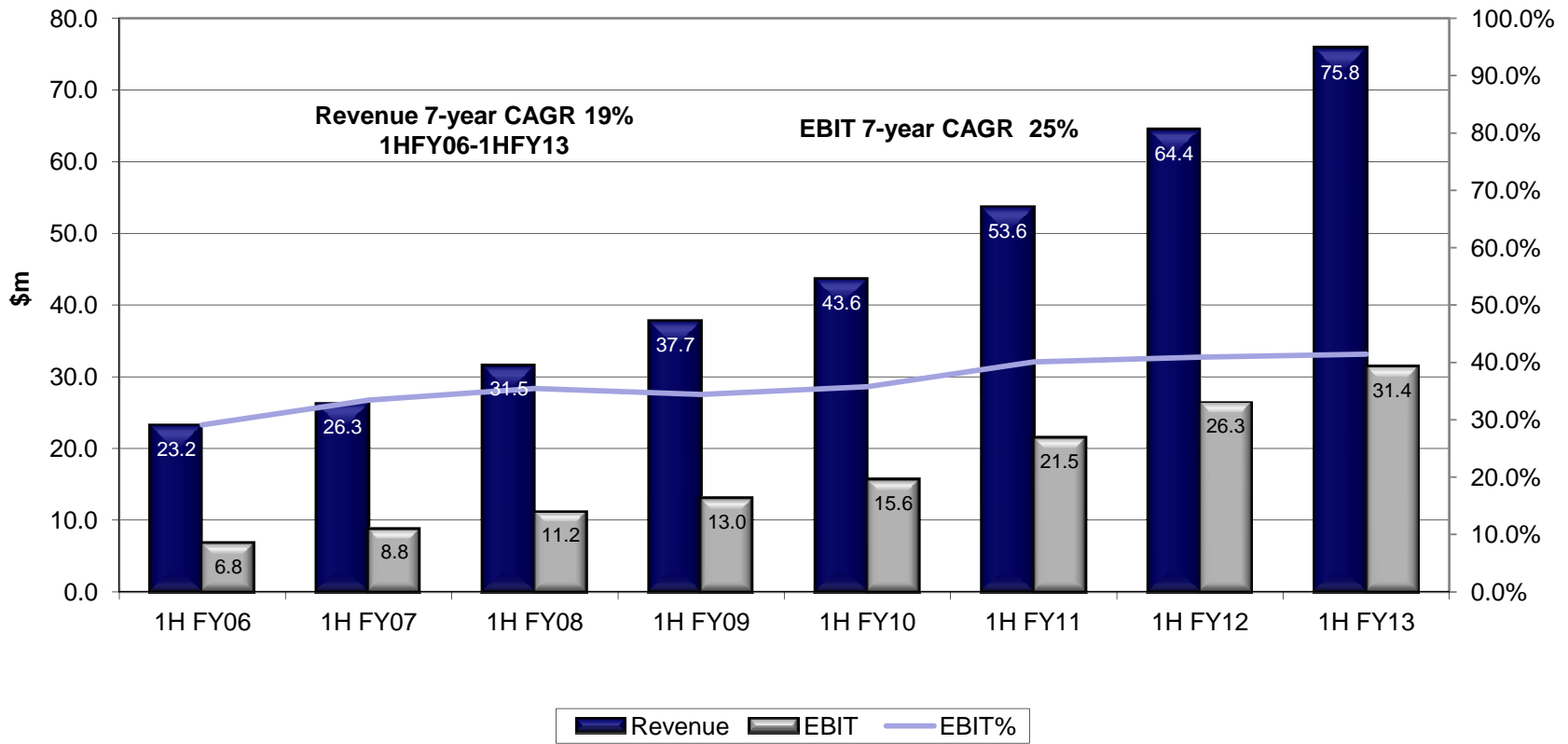
Group Remuneration Services segment definition:

The segment provides administrative services in respect of salary packaging and facilitates the settlement of motor vehicle novated leases for customers, but does not provide financing. The segment also provides ancillary services associated with motor vehicle novated lease products such as insurance and after market products.

Asset Management segment definition:

The segment provides financing and ancillary management services associated with motor vehicles, commercial vehicles and equipment.

Group Remuneration Services financial performance

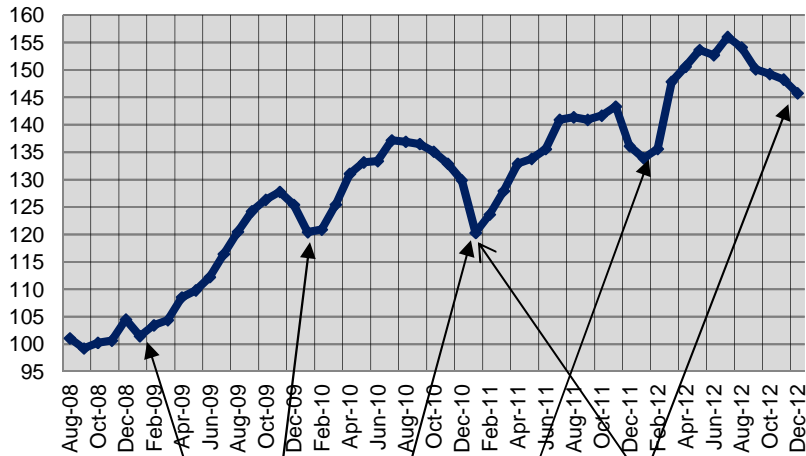


Group Remuneration Services financial performance (cont)

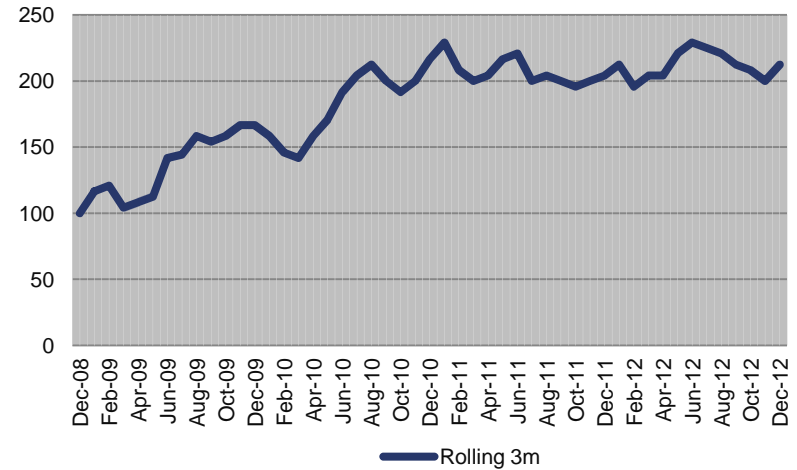
| | 1HFY13 \$000 | 1HFY12 \$000 | % Inc | Comment |
|------------------------------------|-----------------|-----------------|------------|--|
| Segment revenue | 75,757 | 64,413 | 18% | (ex float interest 21%) |
| Expenses | | | | |
| Employee expenses | 29,456 | 24,946 | 18% | % increase below ex float revenue growth |
| Depn and amort of PPE and software | 1,808 | 1,777 | 2% | |
| Property and other expenses | 13,090 | 11,343 | 15% | |
| Total expenses | 44,354 | 38,066 | 17% | |
| Profit before tax | 31,403 | 26,347 | 19% | |
| Tax | 9,413 | 7,868 | 20% | |
| Net profit after tax | 21,990 | 18,479 | 19% | |

Competitive strengths and performance indices

Group Remuneration Services Productivity Index (7/08 = 100)
[Rolling 3 month Revenue (ex Float Interest) / FTE]



MMS Customer Satisfaction Index
December 2008 = 100



Queensland floods.

Increased head count to maintain client service levels during the end of FBT year process.

Group Remuneration Services commentary

- Business maintaining good momentum on the back of improving participation, strong sales and distribution capability and significant new business wins.
- Good increases in both unit sales and average yield.
- Good pipeline of new business.
- Core operating contribution increase of 26.1% over PCP.
- Free cash flow of \$23.2m.

Note: Core operating contribution – profit before finance, tax and depreciation derived directly from salary packages managed and novated leasing.

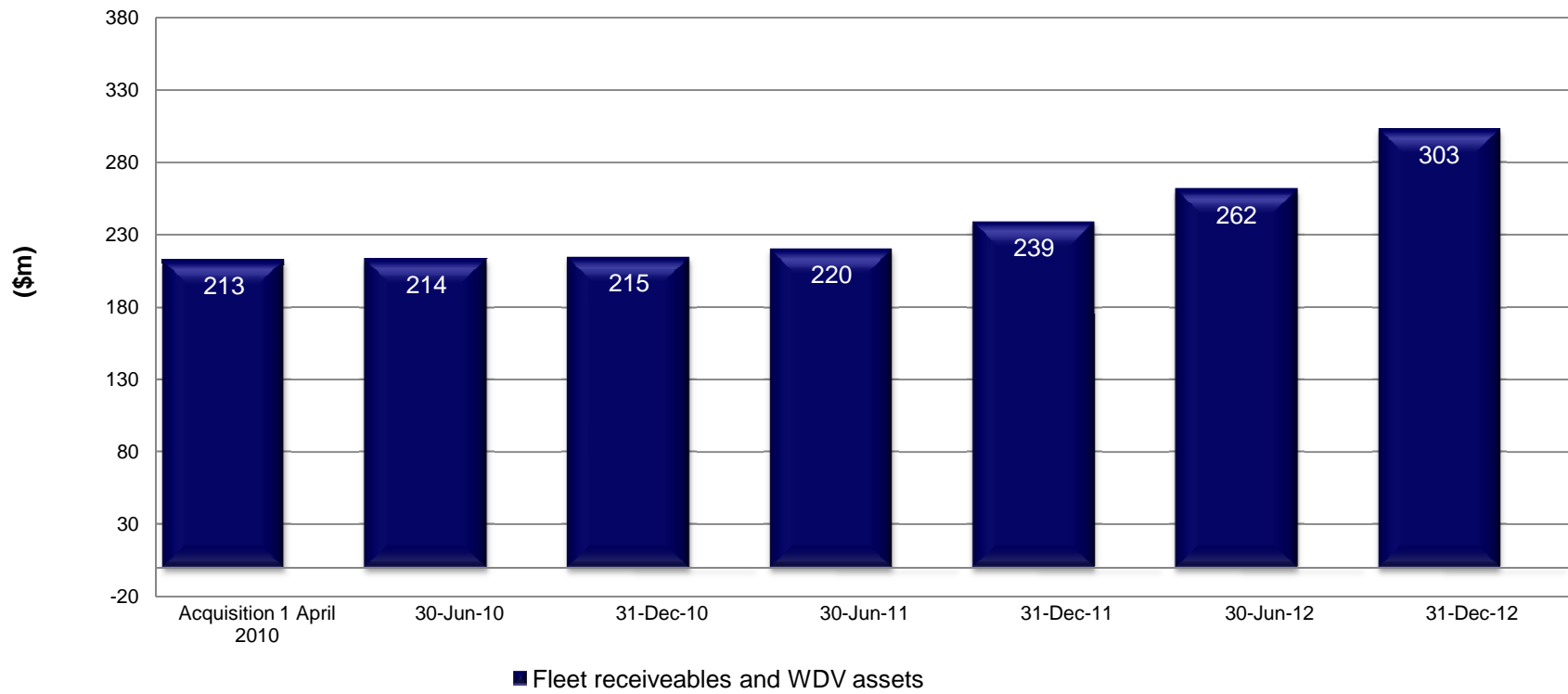
Asset Management financial performance

| | 1HFY13 \$000 | 1HFY12 \$000 | % Inc | Comments |
|---------------------------------------|-----------------|-----------------|-----------|---------------------------|
| Segment revenue | 84,396 | 78,593 | 7% | New contract wins roll on |
| Expenses | | | | |
| Depreciation of motor vehicle fleet | 35,984 | 32,693 | 10% | |
| Interest on fleet financing | 5,469 | 4,761 | 15% | Growth in book |
| Lease and vehicle management expenses | 23,988 | 23,401 | 3% | |
| Employee and other expenses | 8,541 | 7,663 | 11% | |
| Total expenses | 73,982 | 68,518 | 8% | |
| Profit before tax | 10,414 | 10,075 | 3% | |
| Tax | 3,124 | 3,131 | 0% | |
| Net profit after tax | 7,290 | 6,944 | 5% | |

Asset Management segment commentary

- First half performance exceeded expectations. Business building solid momentum.
- Assets under finance - growth continues (\$41m or 16% since June 30).
- New contract wins driven by unique value proposition and improved sales activities.
- Satisfactory NIM and management fees.
- Pleasing residual value performance. Used car prices in our segment remain sound.
- Continuing improvement in returns from “in-life” services.
- Prudent provisioning against possible future losses and residual value increased to \$2.0m.
- Realised credit losses of \$171k.
- Interest rate risk managed through hedging facilities.
- Good pipeline of new business opportunities.

Fleet assets WDV



Asset Management key balance sheet numbers

| | 31-Dec-12 | 30-Jun-12 | Movement |
|---|----------------|----------------|---------------|
| | \$000 | \$000 | \$000 |
| Operating lease assets | 282,516 | 244,023 | 38,493 |
| Motor vehicle inventories | 3,131 | 1,980 | 1,151 |
| Finance leases & CHP | <u>17,380</u> | <u>15,561</u> | <u>1,819</u> |
| Total funded fleet assets | <u>303,028</u> | <u>261,564</u> | <u>41,464</u> |
| Fleet financing borrowings (1) | 189,000 | 156,000 | 33,000 |
| Maintenance instalments received in advance | 6,679 | 6,622 | 57 |
| Net assets | 98,401 | 97,769 | 632 |

Note 1: Fleet finance borrowing at June and December 2012 included borrowings of \$10m drawn down and used to invest in a short term deposit.

Gearing

| | MMS & Group Remuneration Services 31-Dec-12 \$000 | Asset Management 31-Dec-12 \$000 | Group Balance at 31-Dec-12 \$000 | Group Balance at 30-Jun-12 \$000 |
|--|--|---|---|---|
| Net debt | -52,798 | 187,673 | 134,875 | 101,580 |
| Book value of equity | 81,450 | 98,401 | 179,851 | 168,051 |
| Gearing - net debt / (net debt + equity) | -184% | 66% | 43% | 38% |
| Interest times cover | | | 11.3 | 9.6 |
| Debt to total funded fleet WDV | | 62% | | |

* As at 31 December 2012 the group remains well within its banking covenants, while optimising the use of surplus cash to increase returns. Significant headroom is available within debt facilities to deliver on business plan.

1HFY13 cash flow

| | Group Remuneration Services \$000 | Asset Management \$000 | Unallocated / parent co. \$000 | MMS Group Total \$000 |
|--|--|------------------------------|--------------------------------------|-----------------------------|
| Segment NPAT | 21,990 | 7,290 | 467 | 29,747 |
| Non-fleet depn/amort, reserves and fleet prov movements | 2,884 | 762 | - | 3,646 |
| Working capital inflow / (outflow) | 358 | (2,726) | - | (2,368) |
| Operating cashflow pre fleet increase and abnorm tax payments | <u>25,232</u> | <u>5,326</u> | <u>467</u> | <u>31,025</u> |
| Capex (non fleet) and software incl. 5 year IT systems upgrade | (1,973) | (2,548) | - | (4,521) |
| Free cash flow before fleet increase and abnorm tax payments | <u>23,259</u> | <u>2,778</u> | <u>467</u> | <u>26,504</u> |
| Tax payments in (excess) of / lower than tax expense | (109) | 1,329 | (645) | (1) 575 |
| Free cashflow before fleet increase | <u>23,150</u> | <u>4,107</u> | <u>(178)</u> | <u>27,079</u> |
| <i>Investing activities and fleet increase:</i> | | | | |
| Net growth in Asset Management Portfolio | - | (41,463) | - | (41,463) |
| Free cash flow | <u>23,150</u> | <u>(37,356)</u> | <u>(178)</u> | <u>(14,384)</u> |
| <i>Financing activities:</i> | | | | |
| Equity contribution | - | - | - | - |
| Intercompany funding | (1,915) | 1,915 | - | - |
| Net debt (repayments)/ borrowings (net of costs) | - | 32,720 | - | 32,720 |
| Dividends paid | - | - | (18,631) | (18,631) |
| | <u>(1,915)</u> | <u>34,635</u> | <u>(18,631)</u> | <u>14,089</u> |
| Net cash movement | <u>21,235</u> | <u>(2,721)</u> | <u>(18,809)</u> | <u>(295)</u> |

Note 1: Unallocated tax payments represent tax payments in respect of the profit on acquisition of ILA recognised in FY10.

Funding

- In FY12 the Asset Management facility limit was extended to August 2015 and increased to \$270m with the ability to increase further.
- No parent company debt remaining.
- Cash as at 31 December 2012 is \$54.1m.

Outlook

- Ongoing organic profitable growth through:
 - New business and cross-sell from our stronger integrated value proposition, competitive cost of funds and flexible financing facilities.
 - Increasing participation rates within existing customer portfolio.
- Continue to invest ahead of the growth curve to ensure sustainability of business model.
- Maintain industry leading service levels.
- Look for continuing productivity improvement.
- Business well placed to maintain momentum through continuing disciplined execution of clear strategy.

Sensitivities

- Interest rates (earnings on float).
- Second hand car prices (remarketing earnings).
- New car sales (novated lease participation).
- Key contract tenders – NSW Government tender announcement expected in 2HFY13 (Maxxia currently one of the panel providers).
- Government austerity/redundancy programs.
- Delivery of new IT programs.
- The not-for-profit sector tax concession working group, (www.notforprofit.gov.au).
- Significant international events, general economic conditions and consumer confidence.
- Increasing competitive response.

The UK Opportunity

- Maxxia (UK) is a 50/50 joint venture company between Visper Asset Finance Limited (VAF) and MMS with an opportunity to move to 100% after five years.
- The VAF management team formerly worked for GMAC, through the Masterlease brand, in the UK, South America and Europe.
- Interleasing was part of the Masterlease stable when sold to MMS in 2010.
- After disposing of the balance of the Masterlease businesses, the management team came together to form VAF. Together they bring over 150 years of asset management expertise in the UK and beyond.
- There are salary packagers / benefit providers operating under the UK tax laws (notably for cars and child care) and there is a large market for asset finance and management (2.3 million fleet vehicles). No UK provider has an integrated offering such as MMS deploys in Australia.

The UK Opportunity (cont'd)

- The total committed investment for MMS over five years is UK £1.5m plus the cost of a senior MMS Executive to act as Managing Director of UK business (VAF will provide the CEO).
- The joint venture applies only to distribution / brokerage i.e. if MMS decides to fund assets or acquire other businesses, those will not form part of the joint venture.

The UK Opportunity (cont'd)

- In summary, this opportunity provides MMS with a low cost, low risk “look” at the UK market, backed by a UK management team with over 150 years of experience in one of the UK’s leading asset management companies. This experience is bolstered by MMS existing asset management staff (Managing Director Fleet and Financial Products and Treasurer) who have had extensive working experience in UK and Europe as senior managers in one of the world’s largest asset management companies. Additional governance will be provided via a senior MMS Executive on the ground in the UK acting as Managing Director of the joint venture.
- In addition, the joint venture sets a platform for MMS to test the integrated benefits / asset management strategy that has created significant shareholder value in Australia.