

Extraordinary General Meeting

18 February 2021

Welcome and Chairman's Address

1. Opening

Good morning ladies and gentlemen. My name is Martin Bryant and I am the Chairman of Australian Dairy Nutritionals Limited. It is my pleasure to welcome you to this Extraordinary General Meeting of Australian Dairy Nutritionals Limited.

It is 10.00 am, and the secretary advises me that we have a quorum present. I now declare the meeting open.

Today our meeting is being run as a hybrid meeting with shareholders invited to attend in person here in Williamstown, Victoria and online via the Zoom meeting platform. For those attending via Zoom please note that there is no voting or question functionality for today's meeting.

At this meeting there are 7 items of business requiring shareholder resolutions. Each resolution will be proposed and voted as a simple majority resolution.

2. Voting

Only Australian Dairy Nutritionals Limited securityholders or their duly appointed representatives or proxies can vote at this meeting.

All other attendees are welcome as observers only.

3. Questions

A question form was provided to securityholders with the Notice of Meeting for today's meeting so we will address the questions submitted as well as any other questions from those attending in person at the end of the meeting.

4. Notice of meeting

The notice of meeting was circulated to shareholders within the required period, and a copy of the notice is available on our Website. If there are no objections, I would like to move that the notice be taken as read.

5. Introduction of directors

Before we proceed with the business of the meeting, I would like to introduce my fellow directors and management attending the meeting today:

- Peter Skene, Executive Director & Chief Executive Officer
- Kate Palethorpe, Company Secretary

Also via Zoom we have:

- Adrian Rowley, Non- Executive Director
- Michael Hackett, Non-Executive Director
- Paul Morrell, Non-Executive Director
- Graham Verbunt – CFO.

6. Proxies received

As at the closing time for receipt of proxies, which was at 10.00 am on 16 February 2021, there were 83 valid proxies received representing just over 90.6 million securities in the Company's Issued Capital.

Immediately before a vote is taken on each item of business at today's meeting, the total number of valid proxies received for that item, and the manner in which those proxies have been directed will be shown.

The Chairman intends to vote any undirected proxies that we hold "in favour" of the relevant resolution.

A copy of this Chairman's address and EGM presentation to be delivered to the meeting today has been lodged with the ASX. The results of the meeting will be lodged with the ASX later today after the votes have been counted.

7. Chairman's address

The Group held its annual general meeting in late December last year so we don't intend to spend too much time on an update in relation to the Group operations today, however I will briefly mention some key items.

Firstly, the construction of the building to house our infant formula plant is largely complete and plant installation works are in full swing. The management team in Camperdown led by Chris Melville our heavily focussed on the internal fit out of the building and installation of the key items of the plant equipment. We are very pleased with the progress of this project and are continuing to target the end of the financial year to complete the installation and commissioning process.

We also sold the Drumborg farm on 10th February. This was the farm which was located over 200km from our processing facilities in Camperdown and the milk

production was surplus to our current and future requirements. The sale of Drumborg farm has enabled us to further strengthen the Group's balance sheet by reducing our debt facility with Commonwealth Bank by \$6.15 million. In addition, approximately \$1.5 million for livestock and sundry equipment was retained for working capital.

In addition to the Placement to sophisticated investors announced in mid December 2020, we were also very pleased to announce on Monday this week that the Security Purchase Plan which the Group launched on 11th January 2021 closed last Wednesday raising an additional \$1.03 million (before costs). Our aim with the SPP was to enable our loyal securityholders to increase their holdings on the same terms as the successful placement conducted in December 2020. On behalf of the Board I would like to thank all of the securityholders who participated in the SPP for their ongoing support, particularly as the Group reaches the final stages of its infant formula strategy.

In addition to the SPP, the Group also expects to raise an additional \$240,000 through the issue of securities to Directors, which is the subject of resolution 6 today.

In total, this round of capital raising process is expected to raise up to \$7.74 million for the Group which puts us in a strong position as we finalise the construction of our infant formula plant and focus on the launch of our two new infant formula brands. I will now handover to our Company Secretary and CEO, to provide a brief presentation on the capital raising and the important work which these funds will support.